

November 2021

# Technip Energies

## Investor Relations Overview

# Disclaimer

## Forward looking statements

This document contains “forward-looking statements” as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended. Forward-looking statements usually relate to future events and anticipated revenues, earnings, cash flows or other aspects of Technip Energies’ operations or operating results.

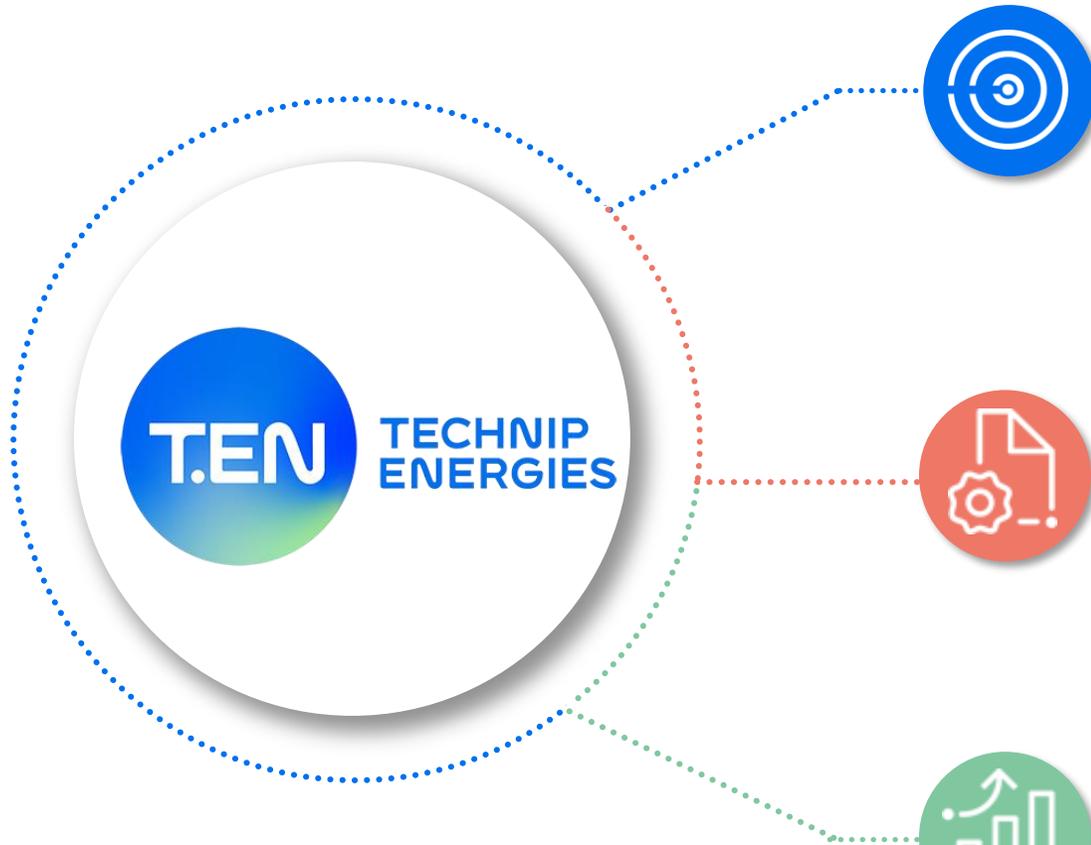
Forward-looking statements are often identified by the words “believe”, “expect”, “anticipate”, “plan”, “intend”, “foresee”, “should”, “would”, “could”, “may”, “estimate”, “outlook”, and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on Technip Energies’ current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on Technip Energies. While Technip Energies believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting Technip Energies will be those that Technip Energies anticipates. All of Technip Energies’ forward-looking statements involve risks and uncertainties (some of which are significant or beyond Technip Energies’ control) and assumptions that could cause actual results to differ materially from Technip Energies’ historical experience and Technip Energies’ present expectations or projections. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements. For information regarding known material factors that could cause actual results to differ from projected results, please see Technip Energies’ risk factors set forth in Technip Energies’ filings with the U.S. Securities and Exchange Commission, which include amendment no. 4 to Technip Energies’ registration statement on Form F1 filed on February 11, 2021.

Forward-looking statements involve inherent risks and uncertainties and speak only as of the date they are made. Technip Energies undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.

# Technip Energies at a glance

# A leading E&T company for the Energy Transition

## Why invest in Technip Energies



### Strong positioning

- **Leadership**<sup>1</sup> in LNG, H<sub>2</sub> & ethylene
- **Growing** in blue and green H<sub>2</sub>, sustainable chemistry & CO<sub>2</sub> management

### Relevant capabilities

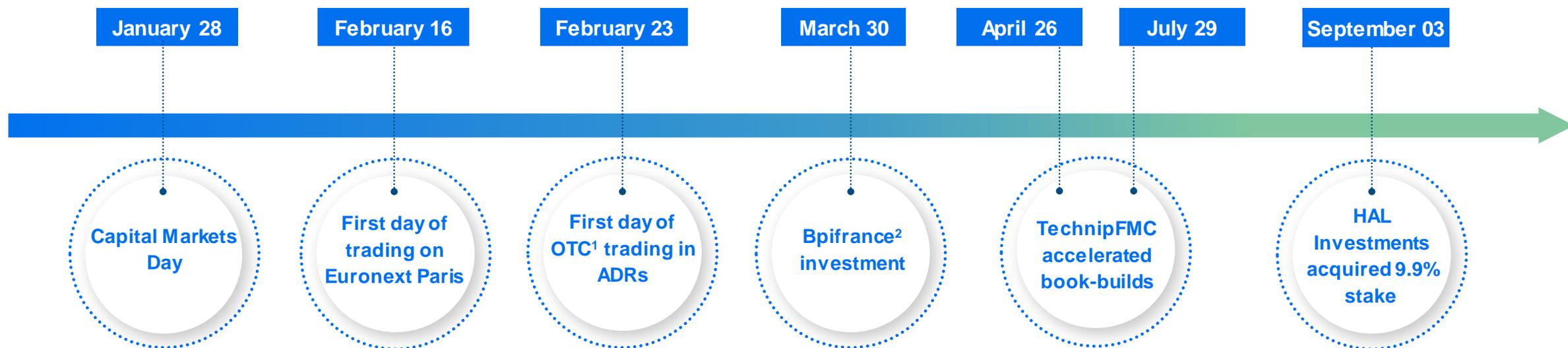
- Global **project delivery** partner – with local expertise, smart energy engineers and trusted execution
- Extensive and evolving **technology portfolio** – ability to **integrate & scale up** technologies

### Financially robust

- **Extensive backlog** & pipeline, strong **revenue visibility** with **margin expansion** potential
- **Asset light** with **strong balance sheet** – early cash conversion, **high ROIC**<sup>2</sup> potential and **dividend commitment**

# Forming Technip Energies

## Key transaction highlights



Accelerated deal closing

Successful stock market listing

TechnipFMC shareholding reduced to 12%

<sup>1</sup>Over-the-counter.

<sup>2</sup>Bpifrance acquired additional shares in Technip Energies from TechnipFMC in an amount of \$100 million.

# At a glance

<b>TE</b> Euronext Paris listing ticker ADRs for US investors	<b>Paris</b> Headquarters	<b>The Netherlands</b> Incorporated
<b>€6B<sup>1</sup></b> Revenue	A leading E&T <sup>2</sup> company for the Energy Transition	<b>€16.5B<sup>3</sup></b> Backlog
<b>60+</b> Years of operations	<b>BBB</b> Investment grade rating <sup>4</sup>	<b>~15,000</b> Employees in 34 countries

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of 9M 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

<sup>1</sup> Revenue for 12-months ending December 31, 2020

<sup>2</sup> Engineering & Technology

<sup>3</sup> Backlog comprises secured & confirmed orders from customers which will generate future revenues with a high probability. Backlog at 9M 2021 benefited from a foreign exchange impact of €254.9 million.

<sup>4</sup> Rating evaluation of S&P Global: BBB rating, stable outlook as of October 21, 2021.

# Our business

A diversified provider of projects, technologies, products and services



- Engineering and project management expertise
- Technology integration on complex projects
- Diverse commercial strategies, selective model



- Process technologies and proprietary products
- Concept, feasibility, FEED, studies and licensing
- Advisory and consultancy enabled by digital

# Energy Transition is our business

Strong track record in delivering sustainable products and solutions



## LNG

Onshore and offshore liquefaction



## Sustainable chemistry

Biofuels, biochemicals, circular economy



## Carbon-free energy solutions

Green hydrogen, offshore wind, nuclear



## Decarbonization

Energy efficiency, Blue hydrogen, CCUS<sup>1</sup>



**Strategic flexibility** – 'architect mindset' meeting customer needs from energy source to end-use.

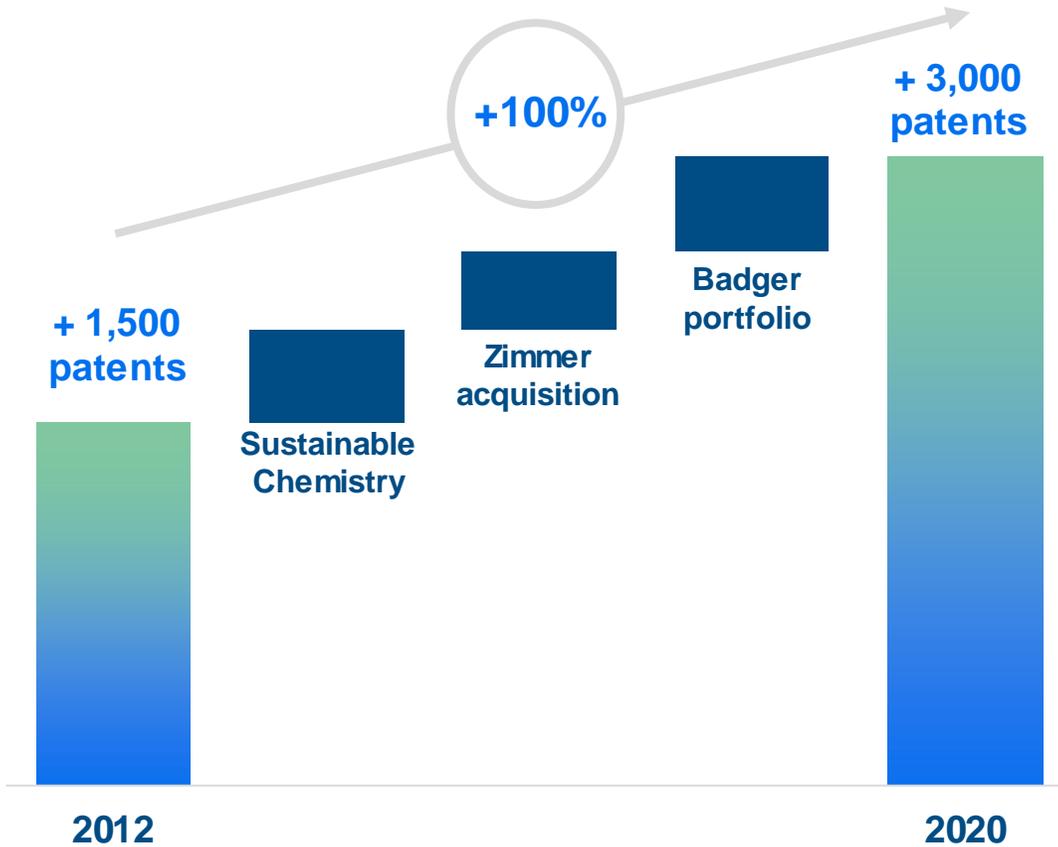
- **Feedstock agnostic** – outstanding energy molecule transformation capabilities.
- **Technology-driven** – integrate complex technologies, including proprietary, to meet project specificities and economic hurdles.

**Exceptional execution** – proven operating model, highly applicable to sustainable energy solutions.

# Proprietary technology and innovation platforms

A leading portfolio of process technologies; bringing external / internal energies together

Intellectual property portfolio expansion



Incubating & developing technologies



Scale-up of breakthrough technologies



Working with institutions on R&D



# Our ESG pledge for a sustainable future

Making a better tomorrow



## Energy transition is our business

- **Deliver** low-carbon technologies, solutions and projects
- **Establish** carbon footprint reduction targets for Scope 1, 2 & 3
- **Minimize** waste generation and water consumption; expand circularity



## Valuing People is our priority

- **Promote** a culture of fair representation, diversity and inclusion
- **Promote** workplace well-being, with focus on mental and physical health
- **Energize** and collaborate with the communities where we live and work



## Acting responsibly is our standard

- **Accountability** at CEO and Board-level; ESG-linked remuneration
- **Ensure** continuous improvement in HSE across Company
- **Embed** robust ethics & compliance culture across Company and supply chain

## ESG Ambitions

### Today

- **Code of business conduct, HSE and D&I policies**
- **Committed to UN Global Compact and UN SDGs**

### First year

- **Launch Sustainability Roadmap**
- **Integrate into business strategy**

### Every year

- **Annual Sustainability Report and scorecard**

9M 2021 highlights

# Double-digit growth despite challenging backdrop

€4.9bn

Adjusted Revenue

€308m

Adjusted Recurring EBIT<sup>1</sup>

€160m

Adjusted Net profit<sup>2</sup>

## 9M 2021 Financial Highlights

€8.4bn

Adjusted Order Intake

1.7

Book-to-bill, TTM<sup>3</sup>

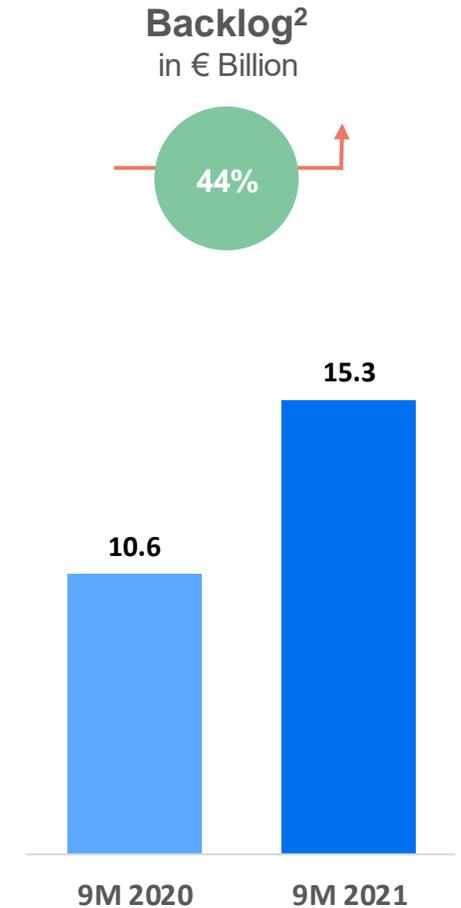
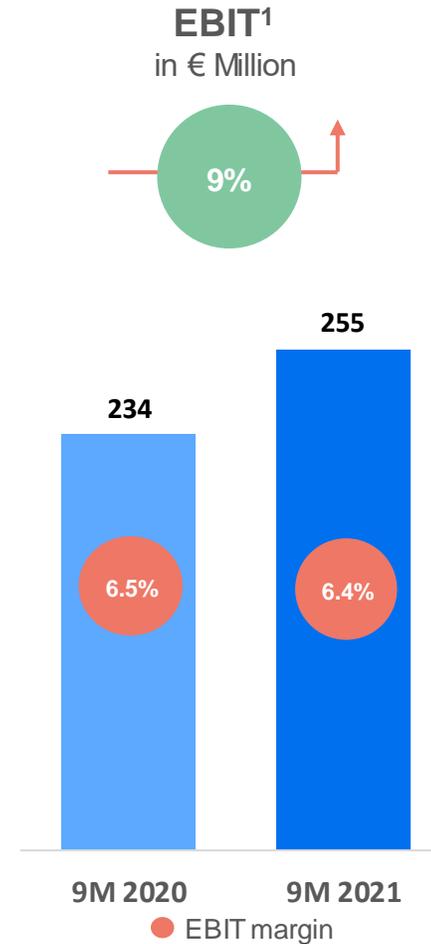
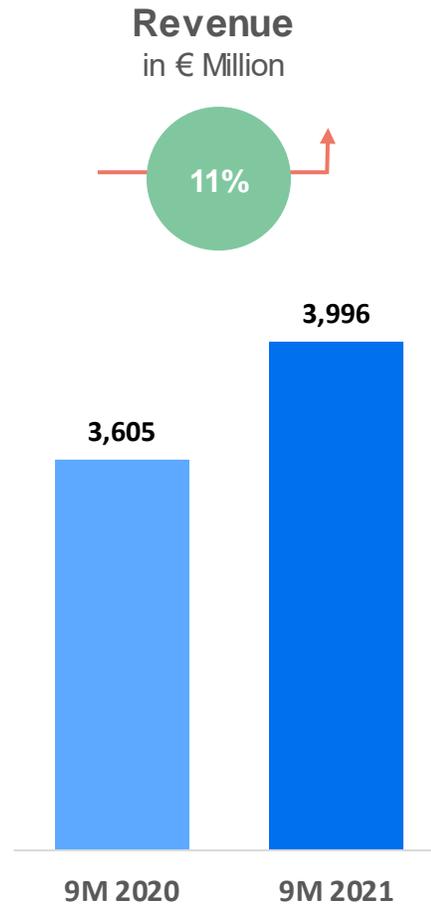
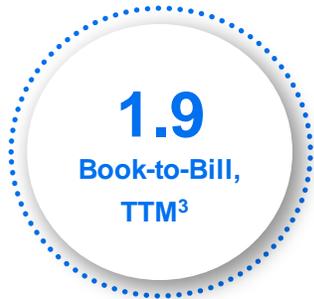
€2.9bn

Adjusted Net cash

# Projects Delivery

Robust project execution drives strong financial performance

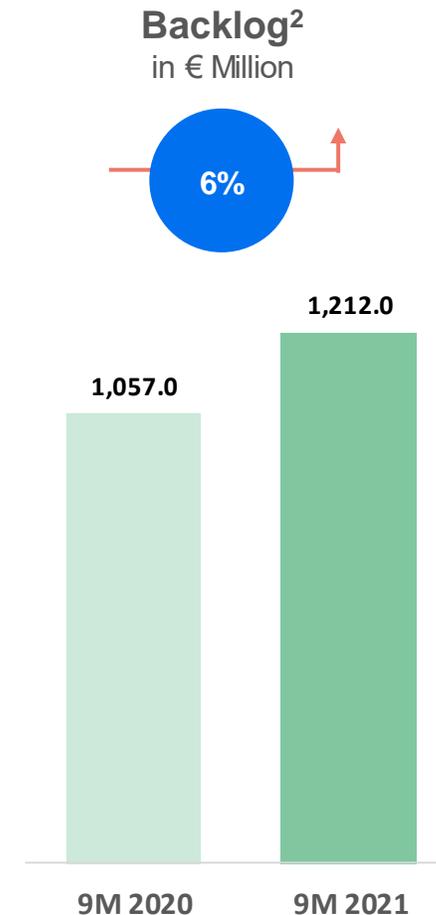
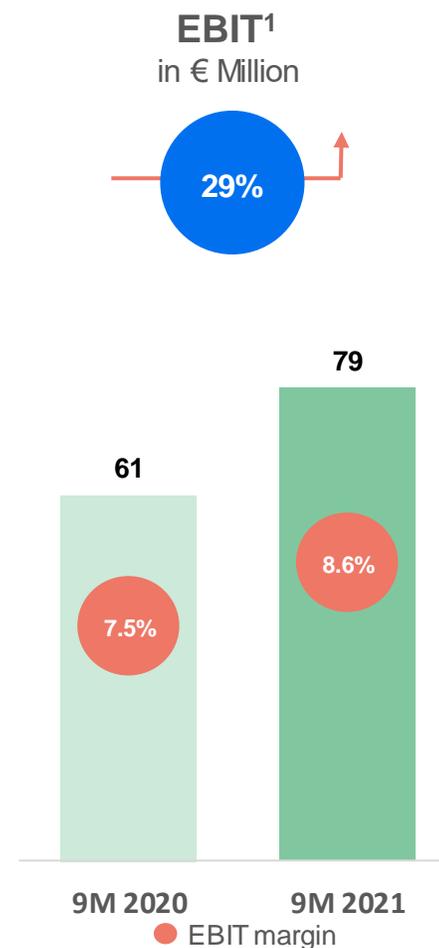
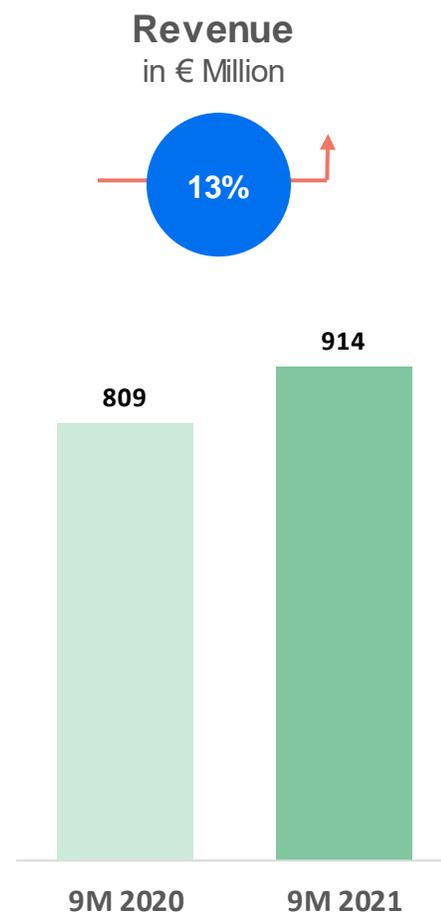
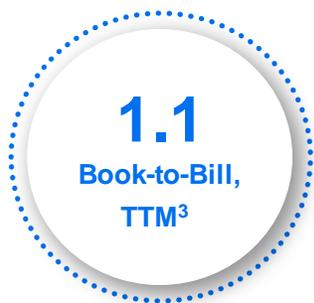
- Activity build on Arctic LNG 2; ramp-up on recently awarded LNG projects.
- Strong execution offsets dilutive impact of large, early-stage projects. 2020 EBIT excludes COVID-19 costs.
- Lower order intake in Q3, but significant backlog growth Y/Y.



# Technology, Products & Services

Strong growth and margin expansion

- Strong growth in Services, Process Technology and Loading Systems.
- Margins benefit from higher activity levels overall and mix.
- Good order momentum driving steady backlog growth.



# Other key metrics and balance sheet

## Strengthening balance sheet picture

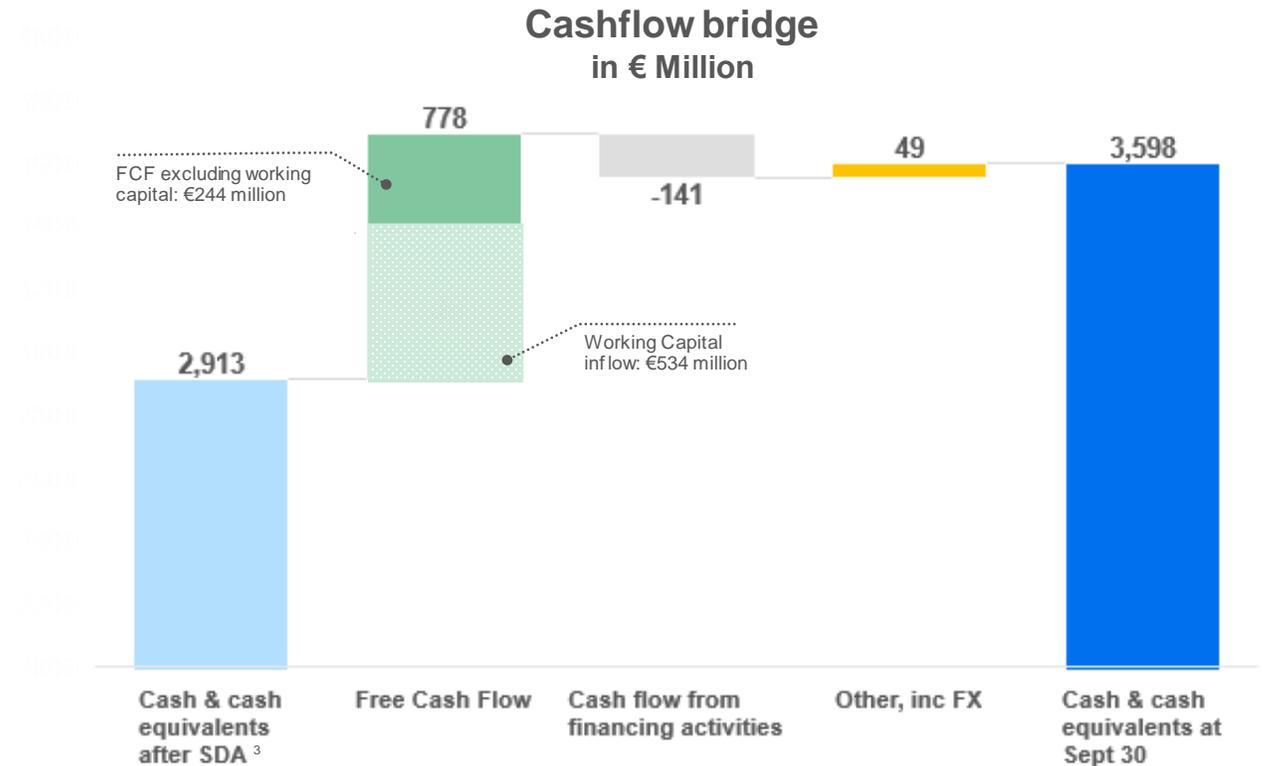


Corporate costs	<b>€26.0 million</b>	Materially lower Y/Y reflecting streamlined corporate structure and fuller segment allocation.
Effective tax rate	<b>34.1%</b>	Consistent with FY 2021 guidance.
Net financial expense	<b>€18.5 million</b>	Mark-to-market impact of investments in traded securities.
Gross debt	<b>€681 million</b>	>87% long-term debt associated to our inaugural bond offering.
Net cash	<b>€2.9 billion</b>	Boosted by strong free cash flow year-to-date.
Net contract liability	<b>€3.1 billion</b>	Continued upward trend related to project progress and associated billing.

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of 9M 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

# Robust Free Cash Flow strengthens cash position

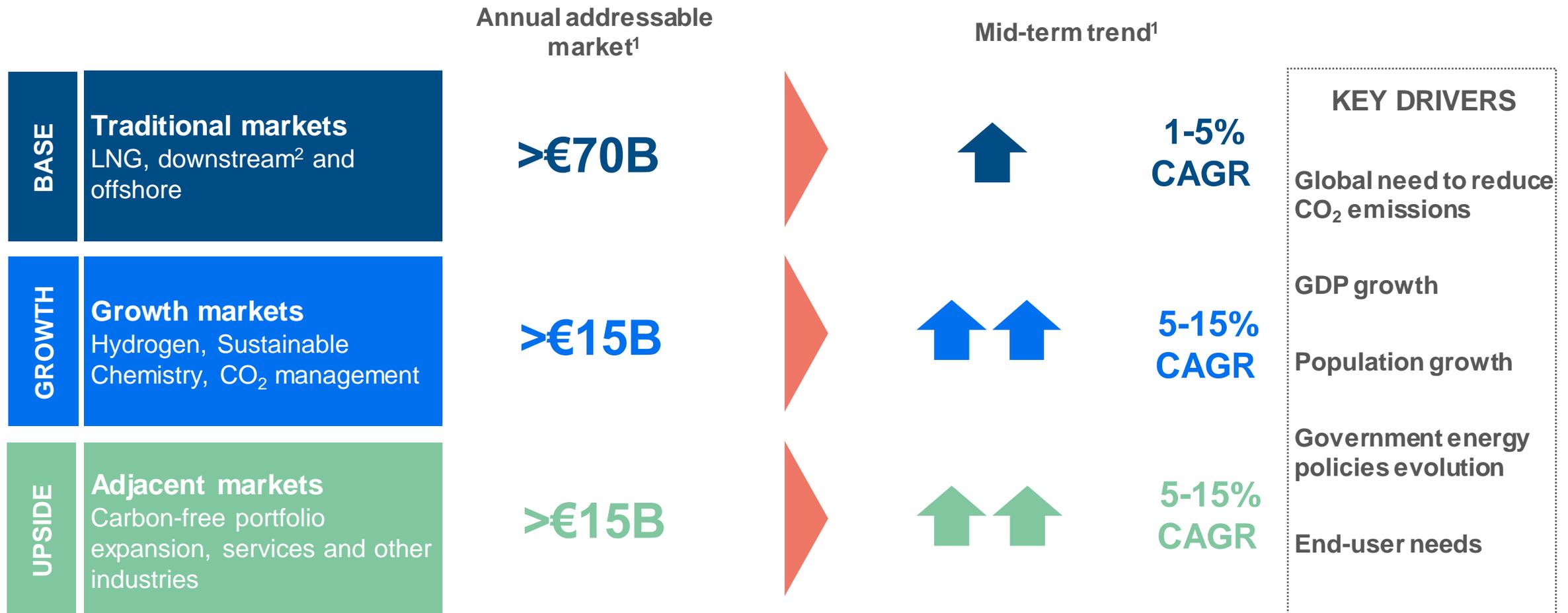
- Robust free cash flow<sup>1</sup> YTD; reflects strong operational performance and significant working capital benefit associated with new awards and milestones<sup>2</sup>.
- Cash flow from financing includes €20 million share re-purchase, €58 million of lease principal repayment, and €9m associated with the implementation of the liquidity contract.



# Outlook

# Significant and diversified market opportunity set

Leveraging capabilities to meet customer needs and energy transition challenges



<sup>1</sup> Technip Energies estimates derived from IEA, IHS, Woodmac, Rystad and Hydrogen Council.

<sup>2</sup> Defined as refining, processing, petrochemicals and fertilizers.

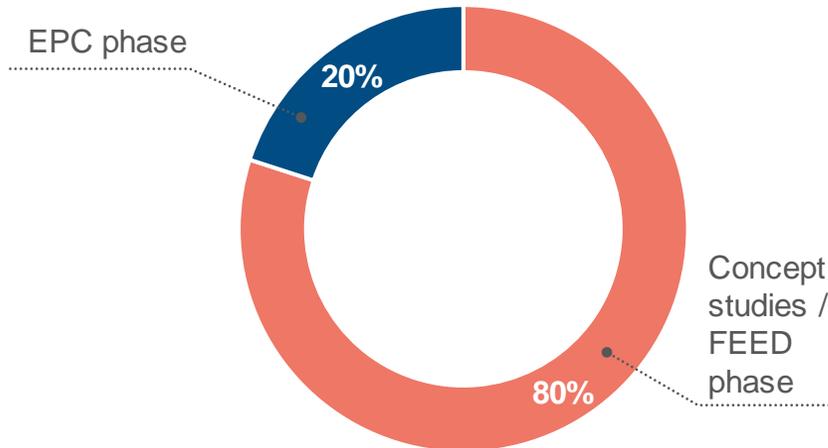
# Positioning in Energy Transition

Strong engagement in major growth markets

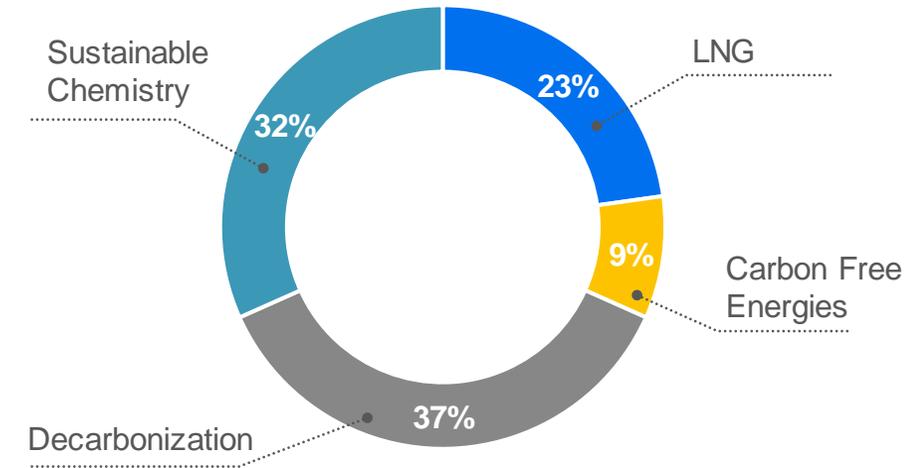
Energy Transition contracts<sup>1</sup>  
secured 2020 – Q1 2021

>100

Energy Transition contracts  
by project phase, 2020 – Q1 2021



Energy Transition contracts  
By end market, 2020 – Q1 2021



- Strong momentum in Energy Transition contract awards

- Majority of prospects remain in concept and study phase

- Notable activity in LNG, bio-fuels, bio-chemistry, hydrogen and CCUS

<sup>1</sup> Contracts include concept and feasibility studies, FEEDs, EPC and services projects.

# Industry-leading solutions for blue hydrogen

**BlueH<sup>TM</sup>**  
by T.EN 2

Full suite of deeply-decarbonized solutions for blue hydrogen

## Lowest Levelized Cost of Hydrogen (LCOH)

- Maximum hydrogen yield
- Minimum energy demand (fuel + power)

## Up to 99% reduction in CO<sub>2</sub>

- Compared to traditional hydrogen production
- Highly-efficient carbon avoidance and CCUS<sup>1</sup> techniques

## Proprietary Technology

- Recuperative reforming through TPR®<sup>2</sup> and EARTH®<sup>3</sup>
- Enhanced SMR<sup>4</sup>
- Achieves complete steam balance & reduced carbon footprint

## In-house technical expertise

- Heat integration & high efficiency
- DeepShift - Deep carbon shifting
- Tailored product purification

## Key geographic basins

- North Sea
- Russia
- North America
- Middle East

## Flexible applications

- Facilitating clean energy carriers
- Decarbonization of LNG, steel, cement, power, chemicals, etc.



<sup>1</sup> Carbon capture, utilization and storage.

<sup>2</sup> Technip Parallel Reformer.

<sup>3</sup> Enhanced Annular Reactor Tubes for Hydrogen.

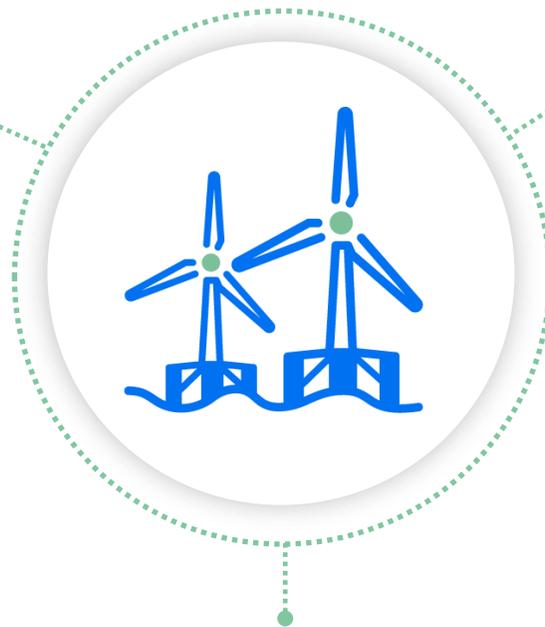
<sup>4</sup> Steam Methane Reformer.

# Floating Offshore Wind – our capabilities

The experience, IP and know-how to be a leading player

## Relevant expertise and technology position

- **Global leader in floating solutions** – No. of naval architects ~50
- **Scalable INO 12MW proprietary floater** – certification in progress
- **Robust Semi Submersible design** – suitable for harsh environment



## Digitally-enabled and scalable offering

- Capacity to **industrialize** and **mass fabricate** at favourable economics
- **State-of-the-art software** and **simulation tools** to optimize full windfarm
- **Life-of-field services offering** including digital twin

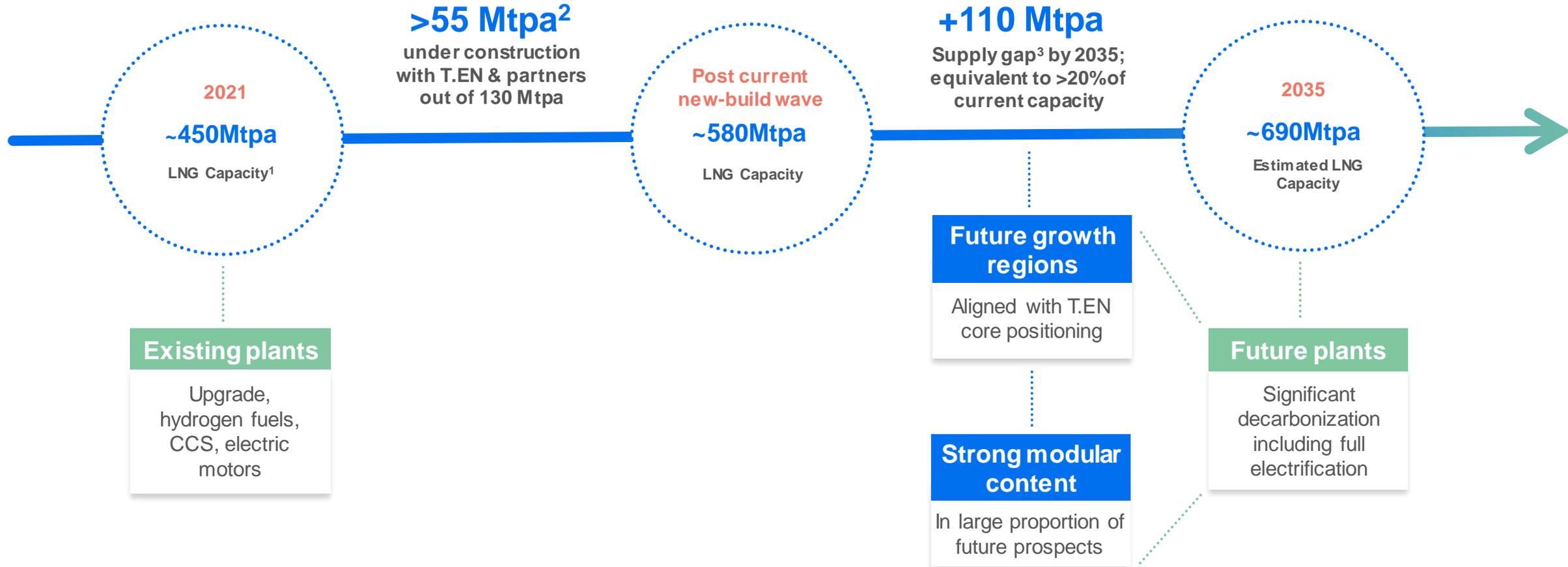
## Flexible commercial models for a high growth market

- **Dedicated BU created**; EPCI and Services commercial models
- **PMC** business securing services work, active pursuit of several other opportunities
- **Significant opportunity**: ~6GW of capacity to be commissioned by 2030<sup>1</sup>

# Leading position in LNG – a critical transition fuel

The future is low-carbon LNG

## Global LNG capacity



<sup>1</sup> LNG nameplate capacity, excluding 130Mtpa under construction at September 30, 2021.

<sup>2</sup> IHS Markit liquefaction database as of September 30, 2021.

<sup>3</sup> Based on Technip Energies estimates derived from reported data and IEA estimates.

# Clean Hydrogen - a rapidly evolving market

Positioning for long-term growth with relevant expertise

## T.EN at forefront of technology integration and scale-up

- **Single-point systems integrator** with standardized digital solutions. **Modular solutions:** leveraging modular expertise in design and integration.
- **McPhy:** strategic investment & technology agreement; jointly pursuing commercial opportunities.
- **Technology agnostic:** importance of agility and partnerships as industry evolves.

## First PEM<sup>1</sup> electrolyzer project secured

- **EPCC contract** for India's largest PEM based hydrogen project for NTPC.
- **5MW Hydrogen Generation Plant** utilizing PEM electrolysis.
- Potential to convert to a large-scale green hydrogen facility.

**>20GW**  
accessible  
opportunities globally

- **7x increase** in Green Hydrogen project engagement year-on-year.
- **15+** Green Hydrogen studies completed or ongoing.
- **Regional concentration:** Europe, India and APAC, supported by policy drive; **Longer-term potential** in North America, Middle East.

# FY 2021 Updated guidance



Adjusted Revenues

**€6.5 – 6.8bn**

Prior guidance  
**€6.5 – 7.0bn**



Adjusted Recurring EBIT margin<sup>1</sup>

**At least 6.0%**

Prior guidance  
**5.8% - 6.2%**

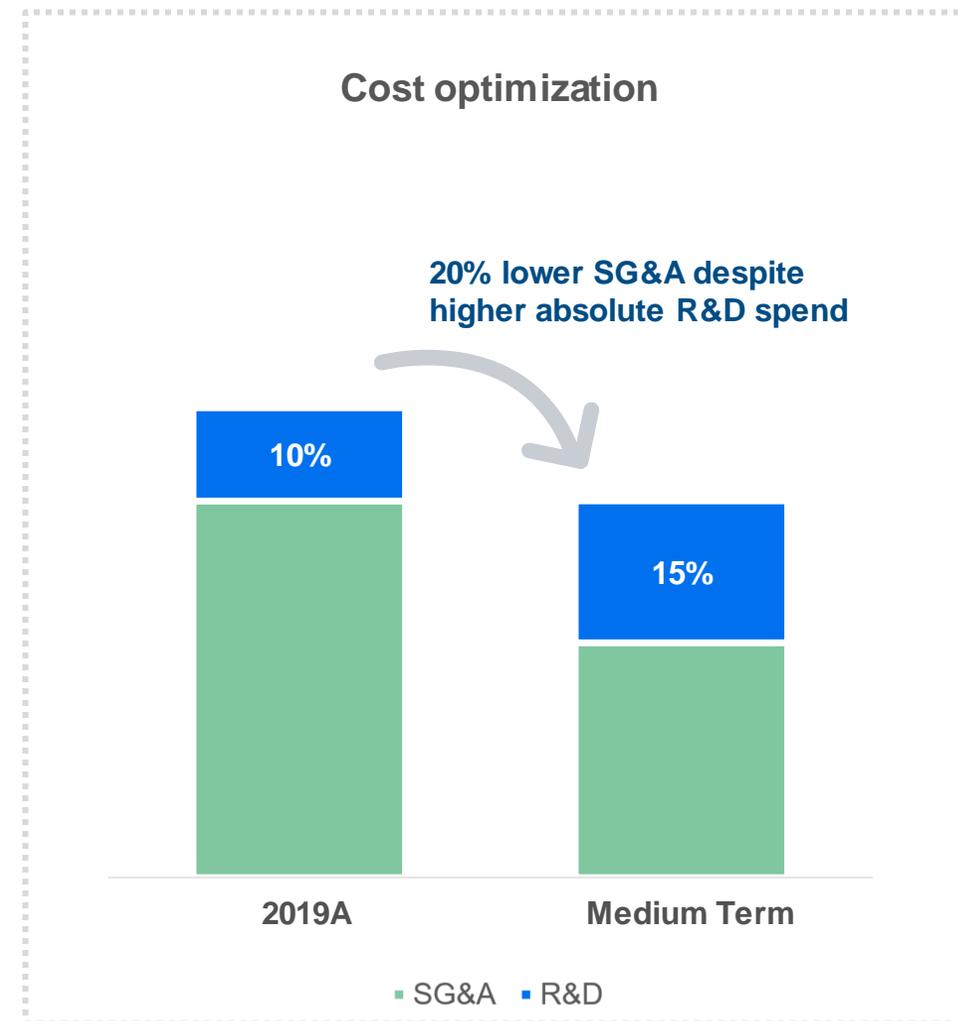
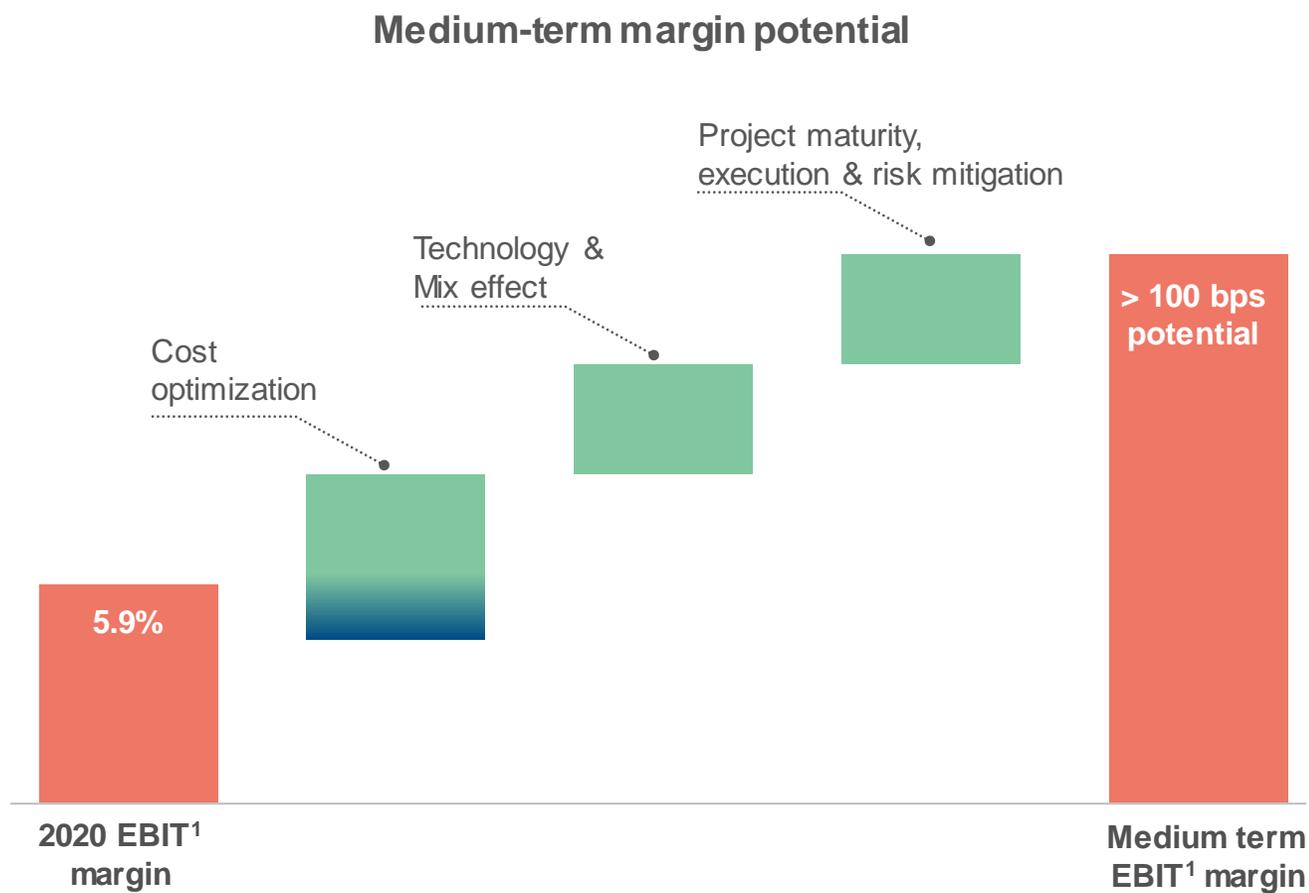


Effective tax rate

**30 - 35%**

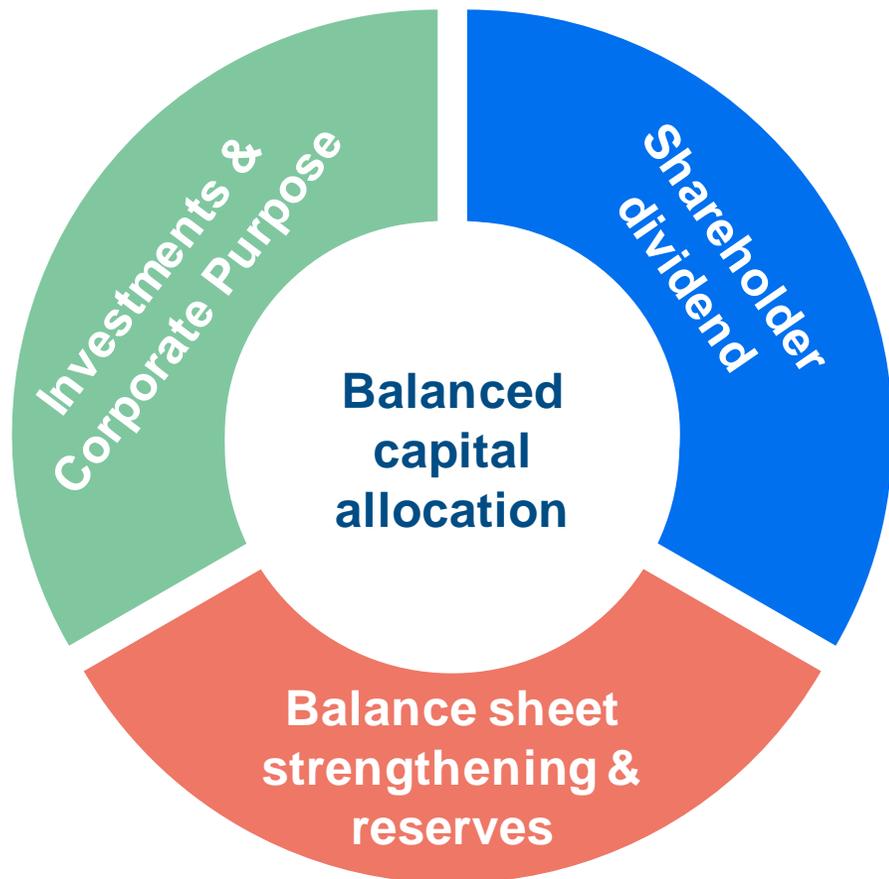
# A clear path to increased profitability

Investment focused on growth while improving margins



# Capital allocation focused on strong balance sheet

Consistency in financial performance drives high returns on invested capital



Sustainable high ROIC<sup>1</sup>



Consistent dividend policy

- Asset light, low capital intensity
- Strong through-cycle free cash flow generation
- Solid balance sheet

Subject to Board approval:

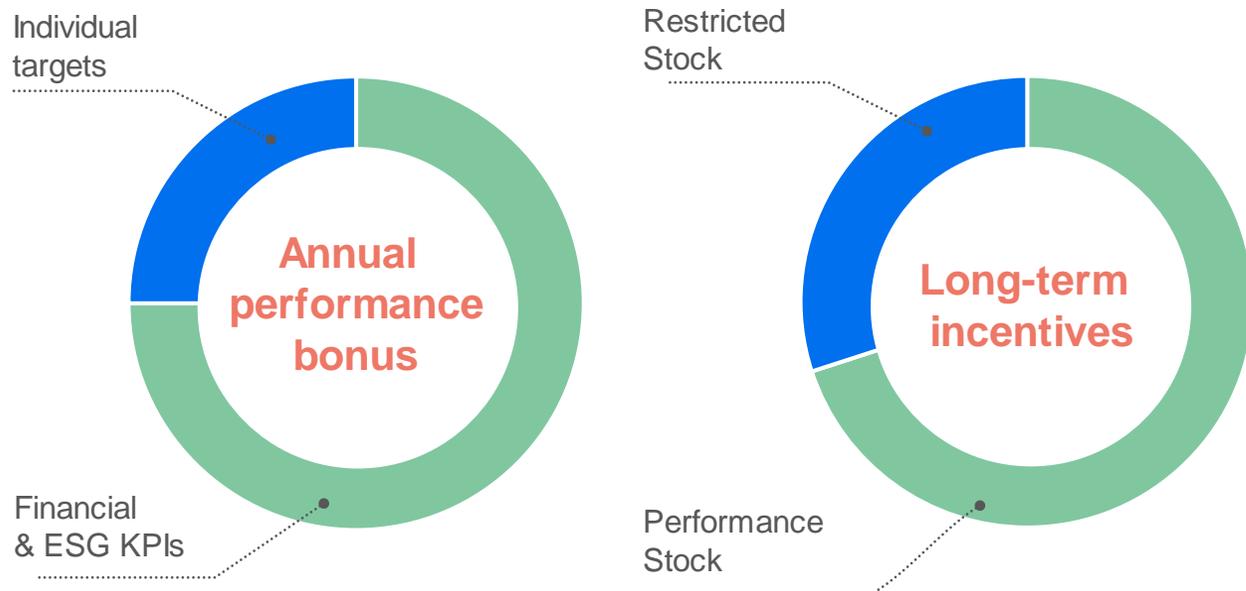
- Target to pay annual dividend in 2022; initially aimed at a minimum of 30% of 2021 Net profit

# Appendix

# Accountability at CEO and Board-level

Aligning ESG performance with management compensation

## Leadership team remuneration metrics



Financial and ESG KPIs implemented in H1 2021

## 9 Directors

- Board Continuity – 5 non-executive directors joined from TechnipFMC Board
- Independent non-executive Chairman Joseph Rinaldi
- CEO Arnaud Pieton

## 3 Committees

- Audit
- Compensation
- ESG

# Peers landscape

## Projects Delivery

**E&C players**

SAIPEM  
BECHTEL  
CHiyODA CORPORATION  
LNG  
JGC  
FLUOR  
TECNICAS REUNIDAS  
SBM OFFSHORE  
MCDERMOTT  
Maire Tecnimont

## Technology, Products & Services

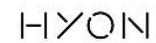
**Engineering consultancy**

wood.  
WorleyParsons  
resources & energy

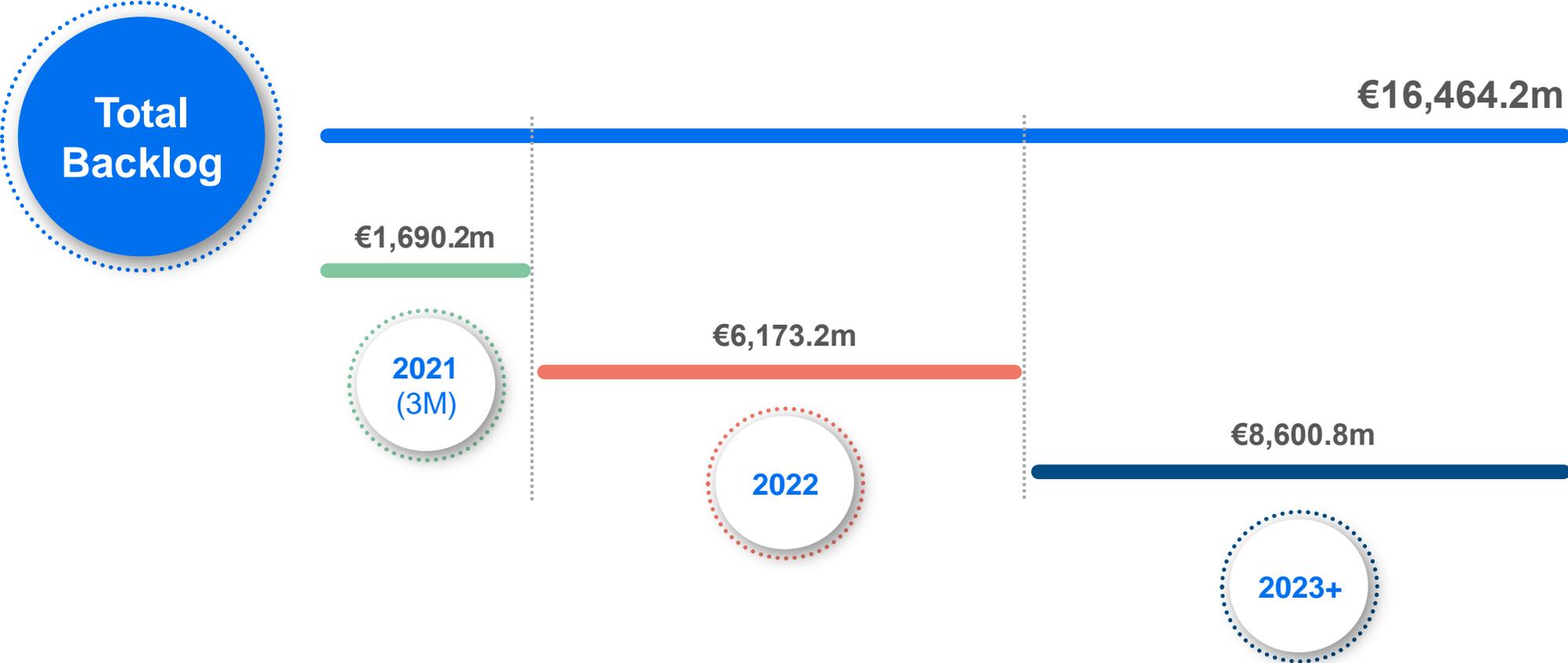
**Technology portfolio**

Uhde ThyssenKrupp  
Axens  
Powering integrated solutions  
Stamicarbon  
HALDOR TOPSOE  
LUMMUS TECHNOLOGY  
Air Liquide  
creative oxygen  
THE LINDE GROUP  
AIR PRODUCTS  
KBR  
Johnson Matthey  
Davy Technologies  
Uop  
A Honeywell Company

## Energy transition pure players



# Backlog schedule

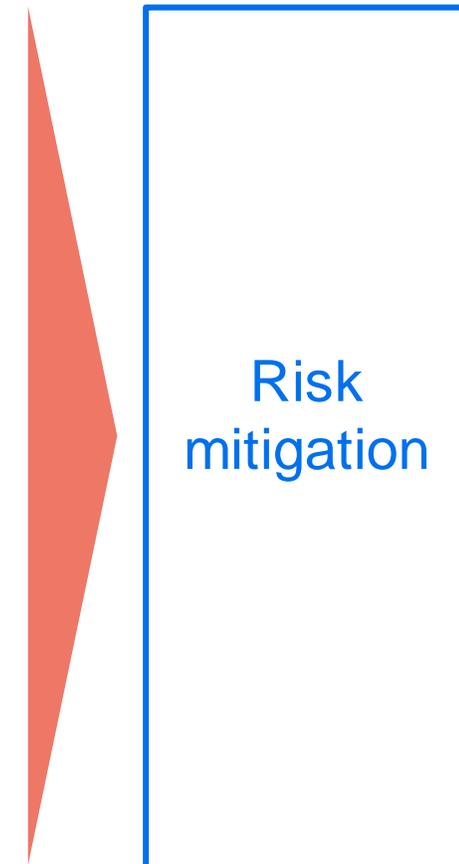


Backlog comprises secured & confirmed orders from customers which will generate future revenues with a high probability. Backlog at 9M 2021 benefited from a foreign exchange impact of €254.9million.

# Disciplined commercial approach

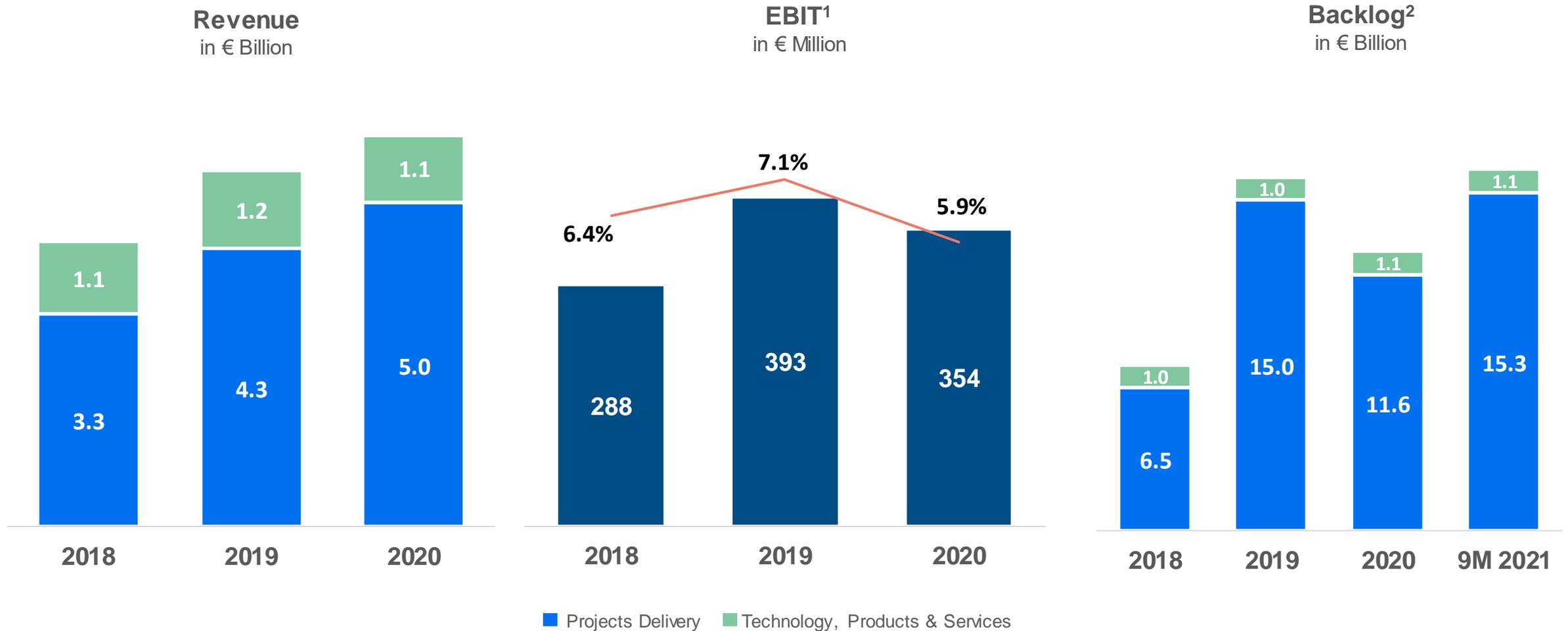
Project selectivity - key to delivering solid operational and financial performance

	Early Engagement <sup>1</sup>	Technologies <sup>2</sup>	Known partners	Known geography
NOVATEK - ARCTIC LNG 2	✓	—	✓	✓
BAPCO - BMP REFINERY	✓	✓	✓	✓
MIDOR - REFINERY EXPANSION	✓	✓	✓	✓
BP - TORTUE FPSO	✓	—	✓	✓
LONG SON PETROCHEMICALS	✓	✓	✓	✓
ENI - CORAL FLNG	✓	✓	✓	—
NESTE - SINGAPORE EXPANSION	✓	✓	✓	✓
ANOPC - ASSIUT REFINERY	✓	✓	✓	✓
QATAR PETROLEUM – NFE	✓	✓	✓	✓
ENERGEAN - KARISH FPSO	✓	✓	✓	✓
SEMPRA - ENERGIA COSTA AZUL	✓	✓	✓	✓



# Delivering industry leading performance

Selectivity and execution driving robust margins



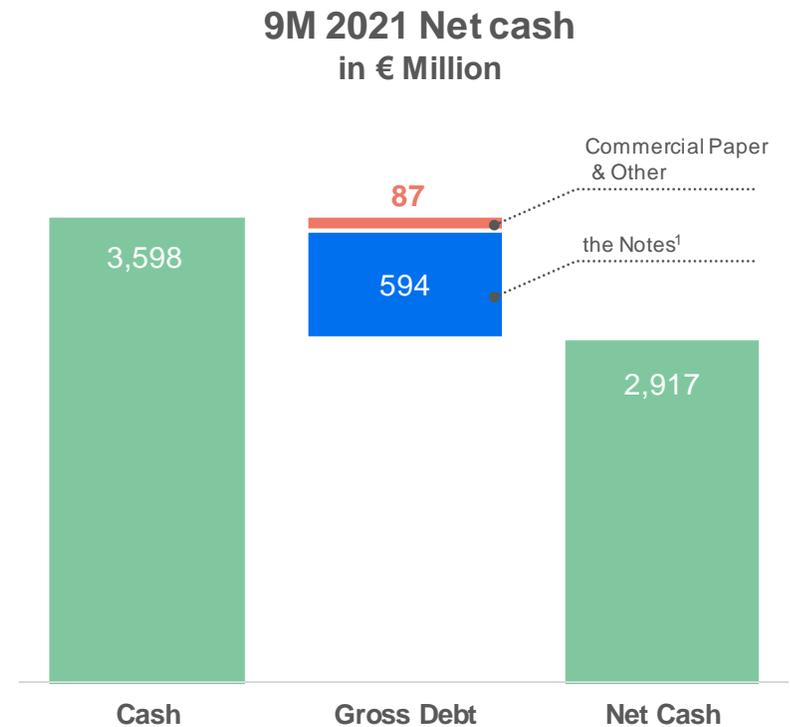
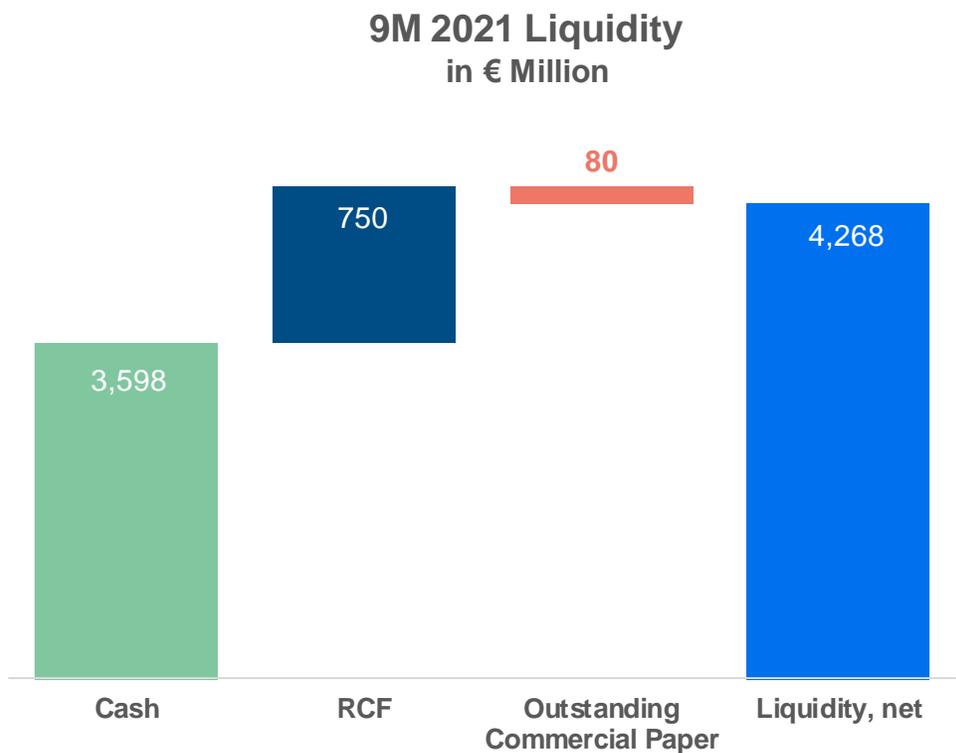
Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of 9M 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

<sup>1</sup>Adjusted recurring EBIT: adjusted profit before net financial expense and income taxes adjusted for items considered as non-recurring.

<sup>2</sup>Backlog comprises secured & confirmed orders from customers which will generate future revenues with a high probability.

<sup>3</sup>TTM: trailing 12 months.

# Differentiated capital structure



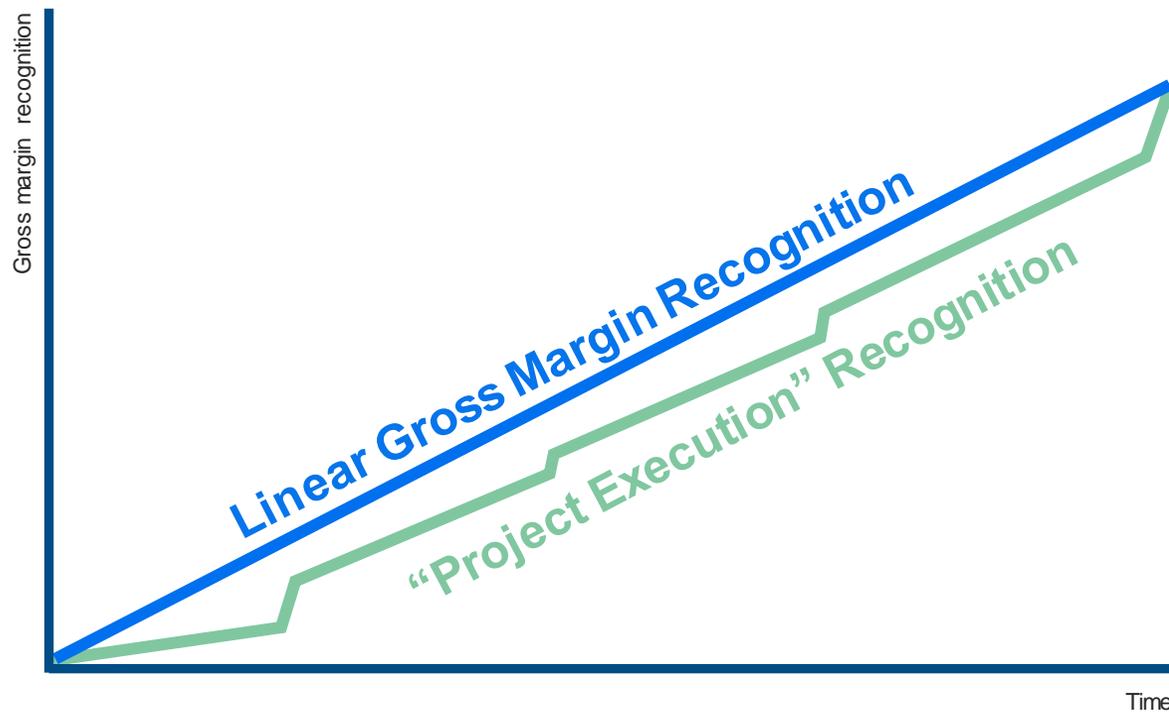
- Robust liquidity position comprising of €3,598 million gross cash plus €670 million available capacity under the RCF; net of €80 million outstanding commercial paper.

- Strong net cash position of € 2.9 billion.
- Short-term debt accounts for 13% of total.

# Financial principles – gross margin recognition

A prudent approach to gross margin recognition

## Recognition on a typical project



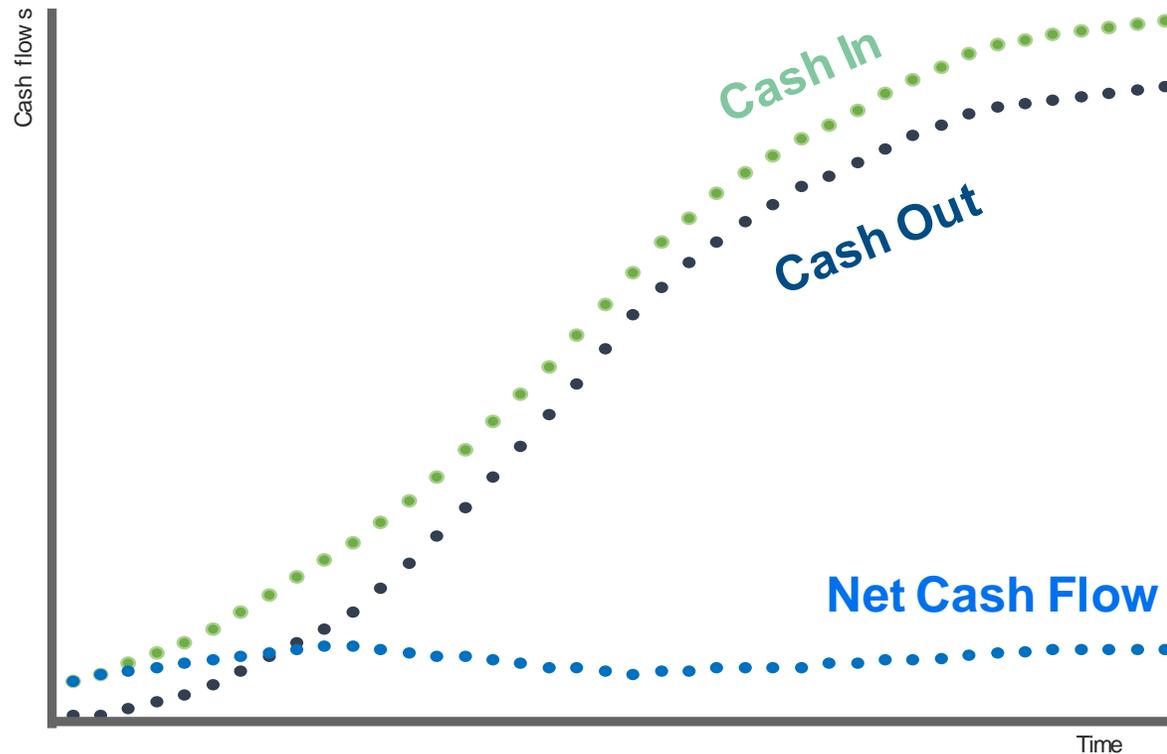
## Key drivers

- Non-linear margin recognition; conservative recognition in early stages of a project
  - Gross margin recognition subject to:
  - Project specificities
- Milestones and project maturity
- Risk evaluation & mitigation
- Risk assessment model built over 60 years of project execution experience

# Financial principles - project cash flow curve

Key business objective - a positive cash position through project lifecycle

Typical project cash flows



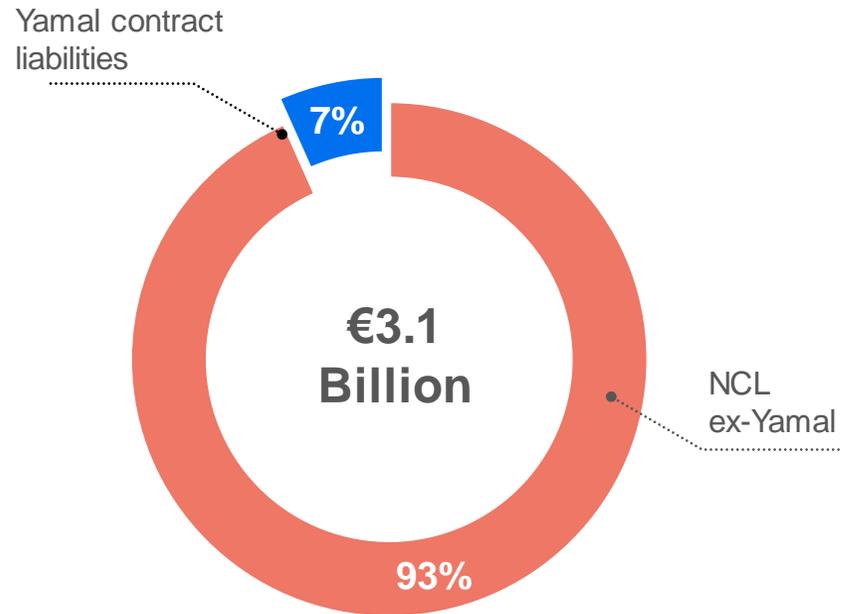
Key drivers

- Bidding principle - net cash flow positive throughout the project lifecycle
- Project execution with a resolute cash management focus
- Early cash conversion of earnings - negative working capital due to advance and milestone payments

# Cash flow conversion of earnings through NCL

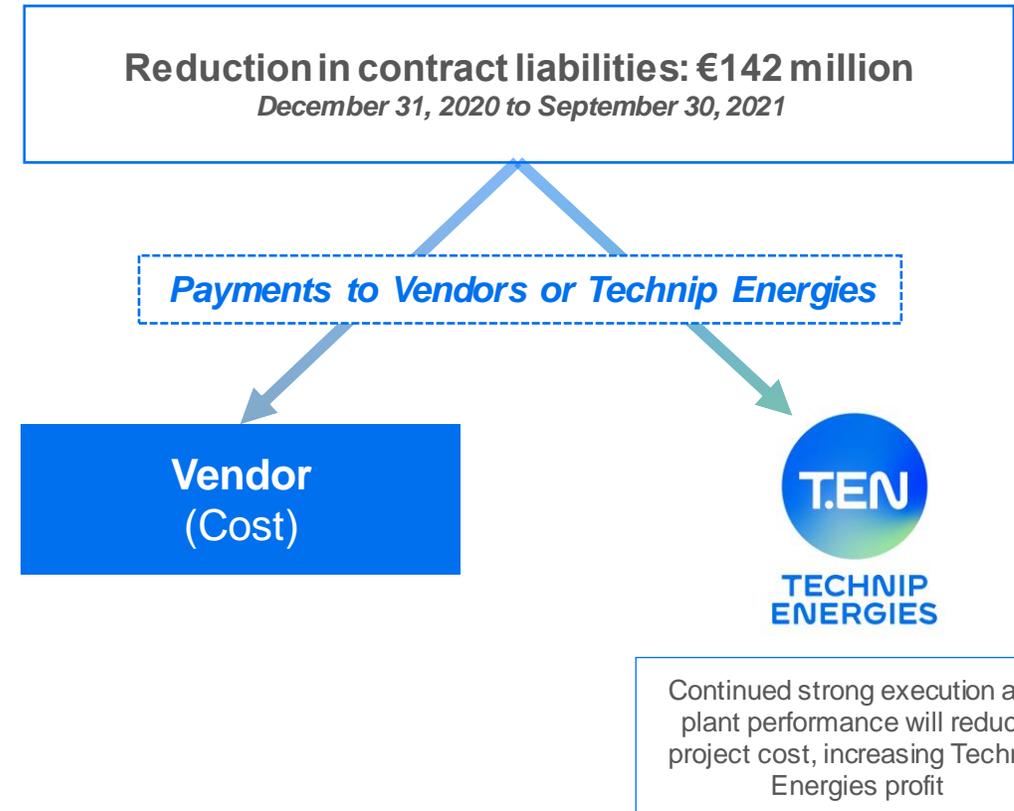
Net contract liability includes future earnings already cashed-in

Net contract liability (NCL)  
As of September 30, 2021



- NCL corresponds to future project costs and profits already cashed-in
- NCL eliminated by milestone achievement; execution enables contingency releases

Yamal illustration



# Base - pioneer downstream and gas evolution

Highly competitive offering to address significant market opportunity



LNG & gas monetization



Offshore



Downstream

**€10-15B**  
Annual  
addressable  
market



- A world leader in LNG and GTL<sup>1</sup>
- Proprietary technologies for gas processing and natural gas liquids

**€10-15B**  
Annual  
addressable  
market



- A world leader in Floating LNG<sup>2</sup>
- Pioneer in gas FPSO

**€40-45B**  
Annual  
addressable  
market



- A world leader in ethylene<sup>3</sup>
- Proprietary technology and equipment provider in petrochemicals



T Technology, EE Early Engagement, P Project Delivery, S Products and Services

Technip Energies annual addressable market estimates derived from IEA, IHS, Woodmac and Rystad.

<sup>1</sup>Provided front-end engineering for the Fischer Tropsch section of more than 60% of Gas to Liquids capacity worldwide.

<sup>2</sup>Delivered three out of only four FLNG units ever built.

<sup>3</sup>World leader in ethylene - based on the number of ethylene production facilities awarded or technology licences selected since 2010; source IHS.

# An LNG leader and pioneer with 50+ year track record

## An onshore & floating LNG leader

**105**Mtpa  
Global production delivered



**>20%**  
Of operating LNG capacity<sup>1</sup>



**7.8**Mtpa  
World's largest LNG trains delivered<sup>2</sup>



## Pioneering LNG innovations

**Low-to-zero carbon  
LNG**

**Onshore  
modularization**

**Mid-scale LNG**

**Floating LNG**

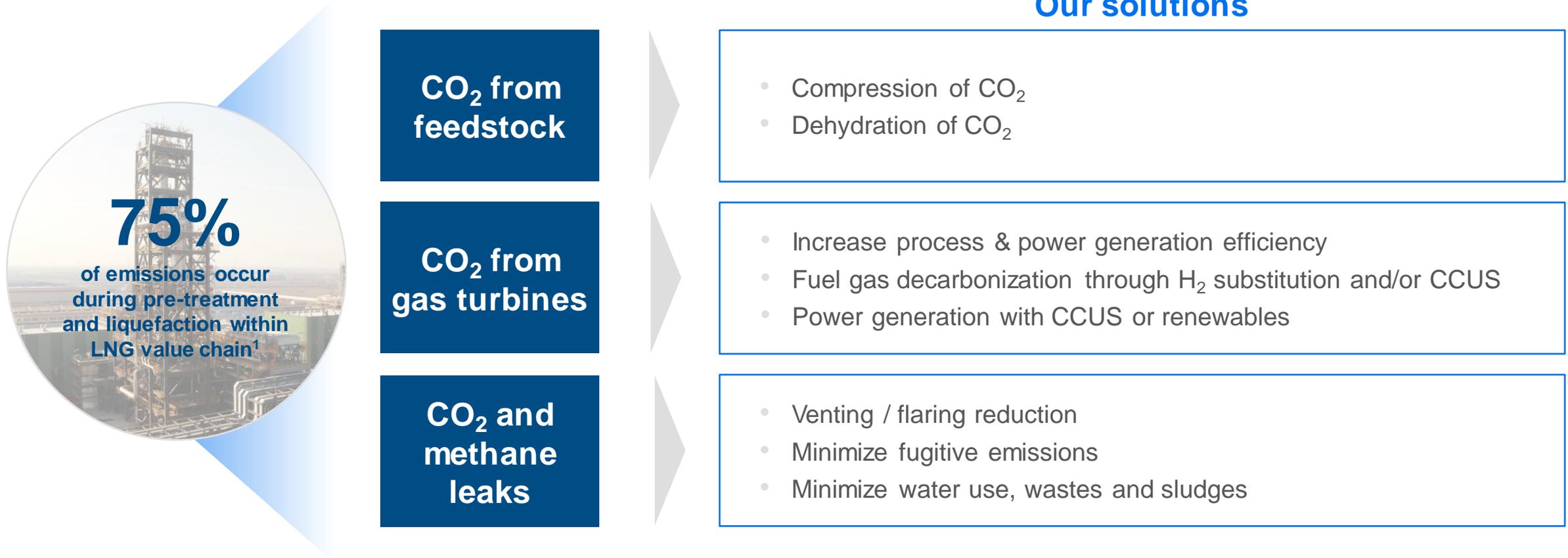
<sup>1</sup>Percentage equal to operating capacity delivered by Technip Energies as a percentage of IHS aggregated industry operating capacity as of December 2019.

<sup>2</sup>Six AP-X mega-trains of 7.8Mtpa built between 2004 and 2010.

# Low-to-zero carbon LNG

Providing cleaner solutions for brownfield and greenfield LNG projects

## Our solutions



**Unique combination of LNG, hydrogen, renewables and CCUS expertise**

# Extensive offshore expertise and track record

Bridging customer needs for decarbonized, economical offshore solutions



## Leader in offshore LNG



- Pioneer and leader in FLNG and near-shore LNG
- Optimizing economics through megamodule™ concept
- Harsh environment and yard management expertise

## High value module approach



Modular approach for new projects and existing infrastructure revamps:

- Gas processing
- Utilities management
- Unmanned options
- Decarbonization enablers

# A diversified and innovative downstream offering

Creating value across the downstream value chain



**>40%** ethylene licensing market share<sup>1</sup>



**>45** grassroots ethylene plants

**>30** large refineries

**>350** fertilizer facilities



**>200** modernization & revamping engagements

## Differentiated offering

Emission reductions through efficiency gains and beyond

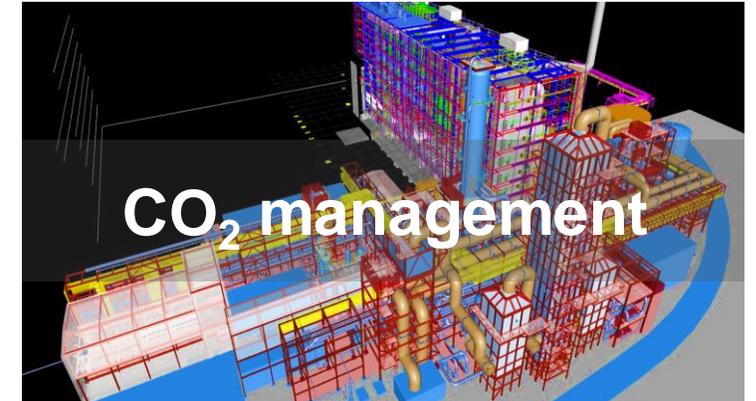
Digitally-enabled process monitoring, lifecycle services

Smart revamps for feedstock flexibility and HSES upgrades

Optimize production, refining / petchem integration

# Growth - accelerate the energy transition

Unlocking the energy chains of tomorrow



**€5-10B**  
Annual  
addressable  
market



- A world leader<sup>1</sup> with >270 plants delivered (>35% of installed base)
- Recognized partner of choice (Air Products, McPhy)

**€5-10B**  
Annual  
addressable  
market



- Key proprietary technologies in biochemicals and biofuels
- Notable alliances such as with Neste, PLAnet

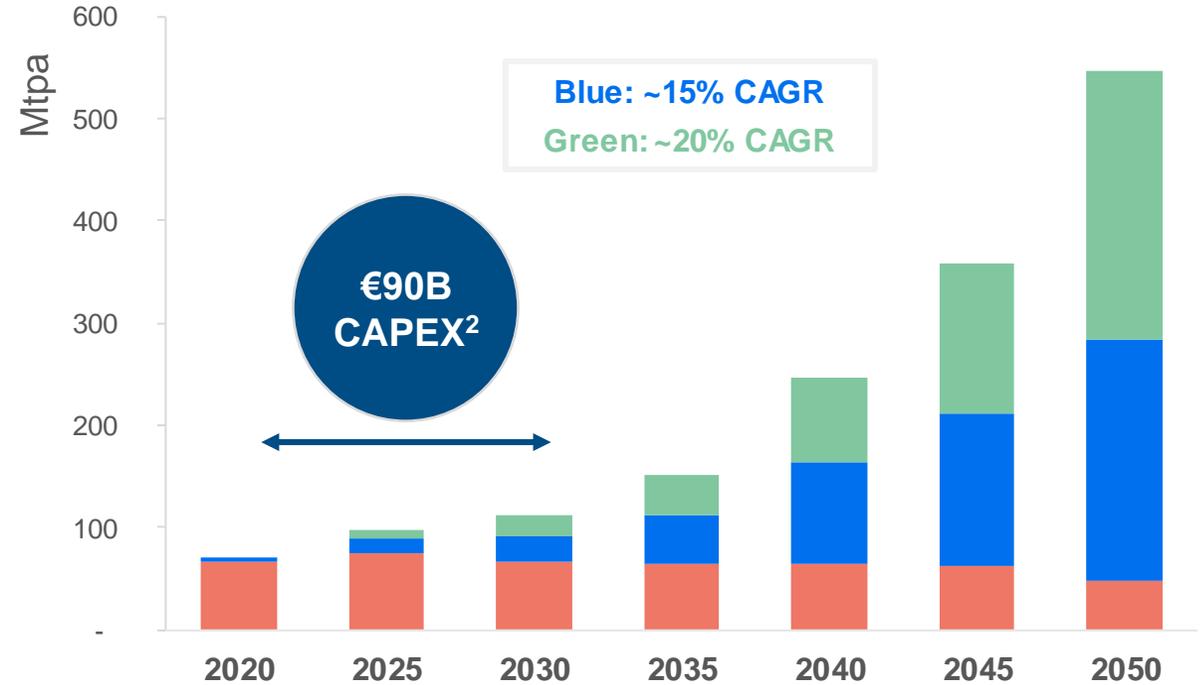
**€1-5B**  
Annual  
addressable  
market



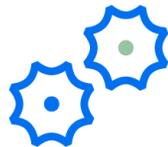
- >50 references for CO<sub>2</sub> removal solutions
- Strategic alliance with Shell CANSOLV<sup>®</sup> on CO<sub>2</sub> capture

# A hydrogen leader ready to tackle new megatrend

From refinery commodity to energy transition enabler



50 years of core competence



Proprietary steam reformer technology



#1 in hydrogen<sup>1</sup> with >35% installed base



Extensive references; >270 plants



Global alliances and member of Hydrogen Council

<sup>1</sup>Market leader position based on installed base of hydrogen plants.

<sup>2</sup>Global investment in hydrogen production.

Chart source: world hydrogen demand data derived from Hydrogen Council and IEA estimates.

# Positioning in growth markets

## Sustainable Chemistry



### Bio-fuels

- **Technology integration**  
Intimate understanding of Neste's NEXBTL
- **Technology enabling**  
Hummingbird® selected by LanzaTech for SAF<sup>1</sup>



### Bio-chemistry

- **Technology integration**  
UPM Biochemicals; Europe's largest biorefinery
- **Technology enabling**  
EpiceroI® selected by Meghmani Finechem



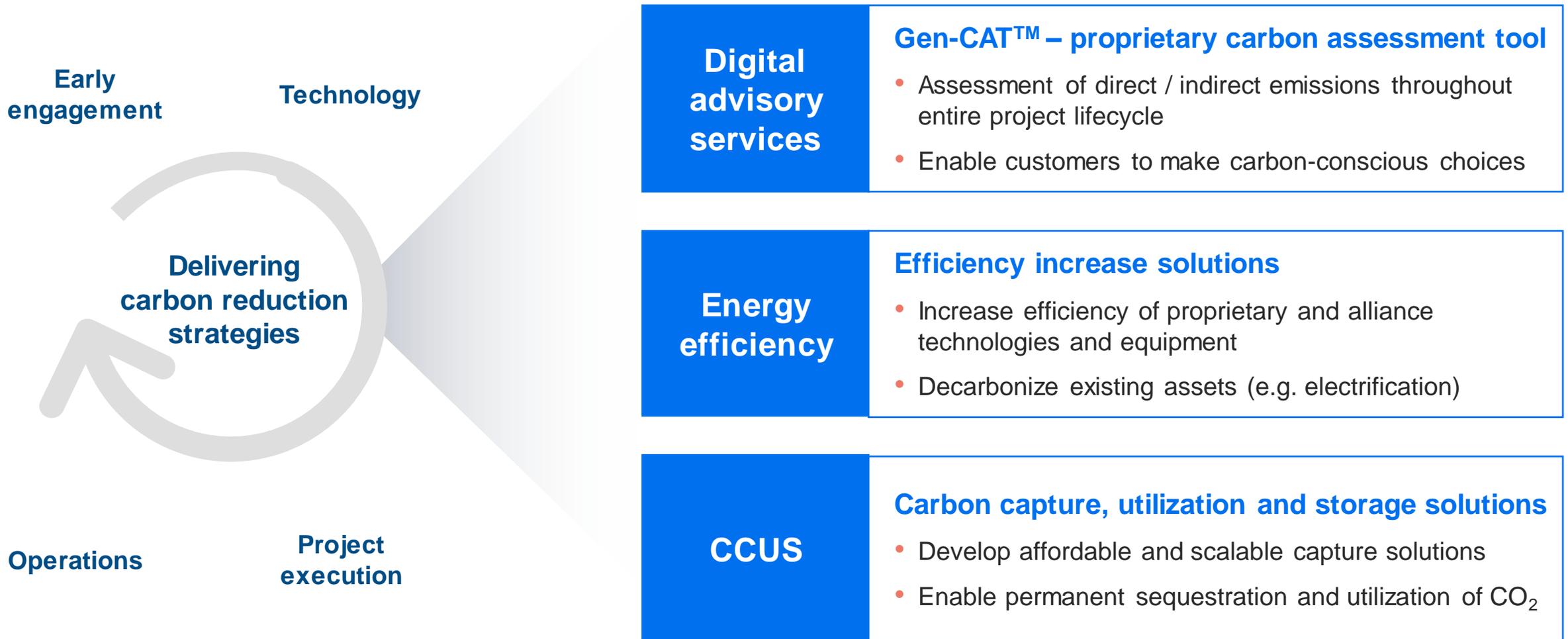
### Circular economy

- **Technology development**  
IBM and Under Armour JV for PET<sup>2</sup>
- **Technology commercialisation**  
Synova's plastic waste-to-olefins

Technology driven approach  
for a better tomorrow

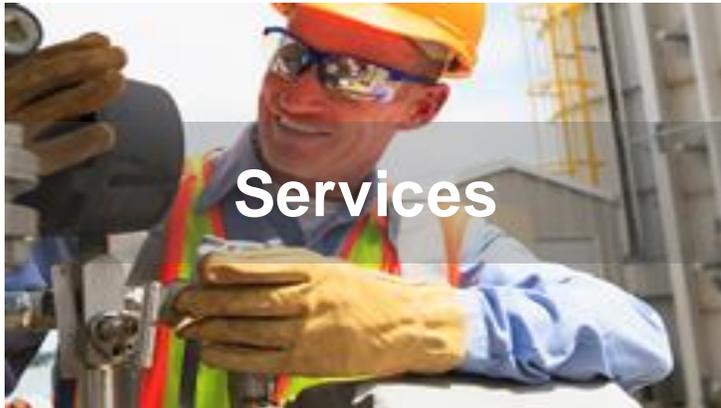
# CO<sub>2</sub> management throughout project lifecycle

Delivering innovative solutions to fulfill customer low-carbon ambitions



# Upside - leverage capabilities to expand opportunity set

Bring core capabilities to attractive new markets



## Services



**€5-10B**  
Annual  
addressable  
market

- Advisory & consulting
- Project Management Consultancy
- Digital plant performance improvement



## Energy transition



**€1-5B**  
Annual  
addressable  
market

- Offshore wind
- Offshore hydrogen
- Offshore CO<sub>2</sub> hub



## Industries



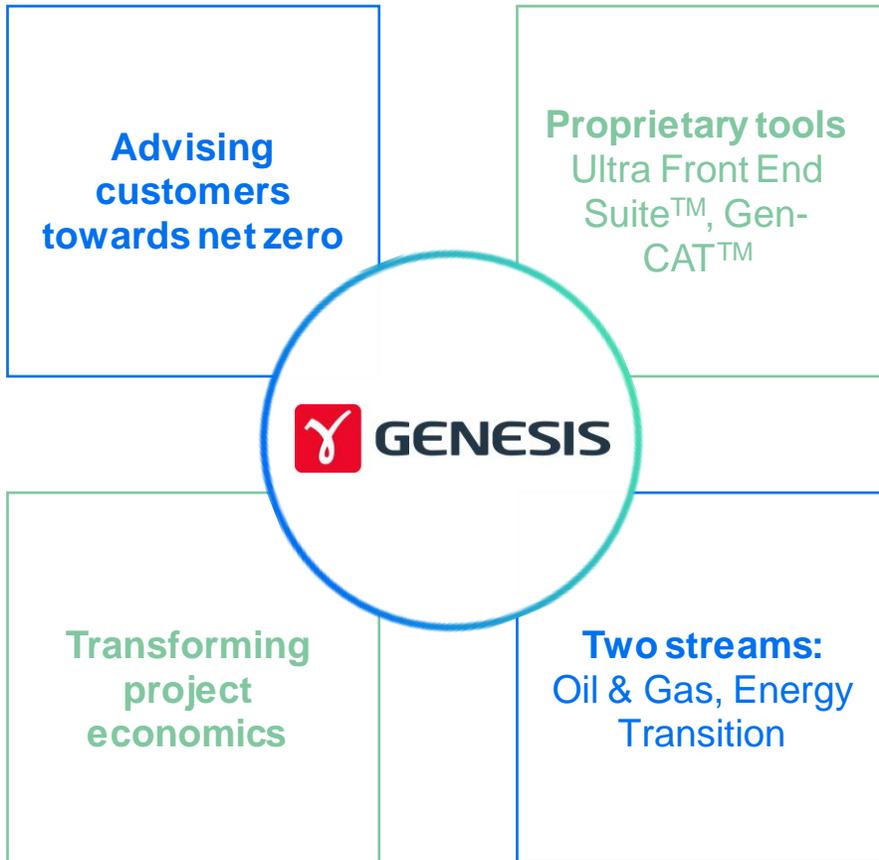
**€5-10B**  
Annual  
addressable  
market

- Life sciences
- Metals & Nuclear
- Agritech

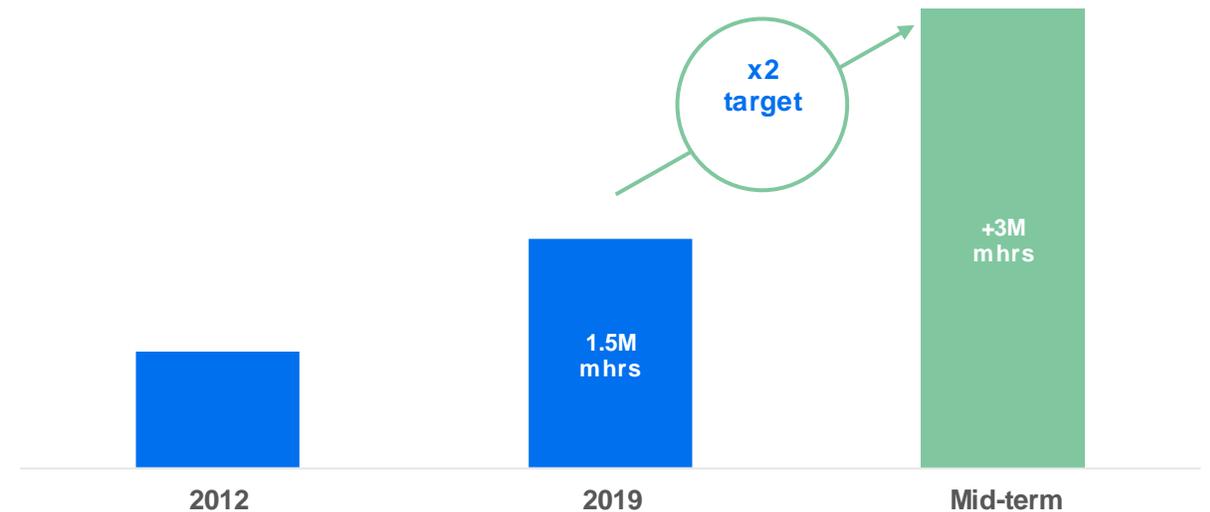
# Enhance our high value services to customers

Display our unique capabilities through advisory and project management consulting

## Advisory services



## Project Management Consultancy (PMC)



# Stock information and ADR

## Stock



Listed on Euronext Paris / SBF 120 index



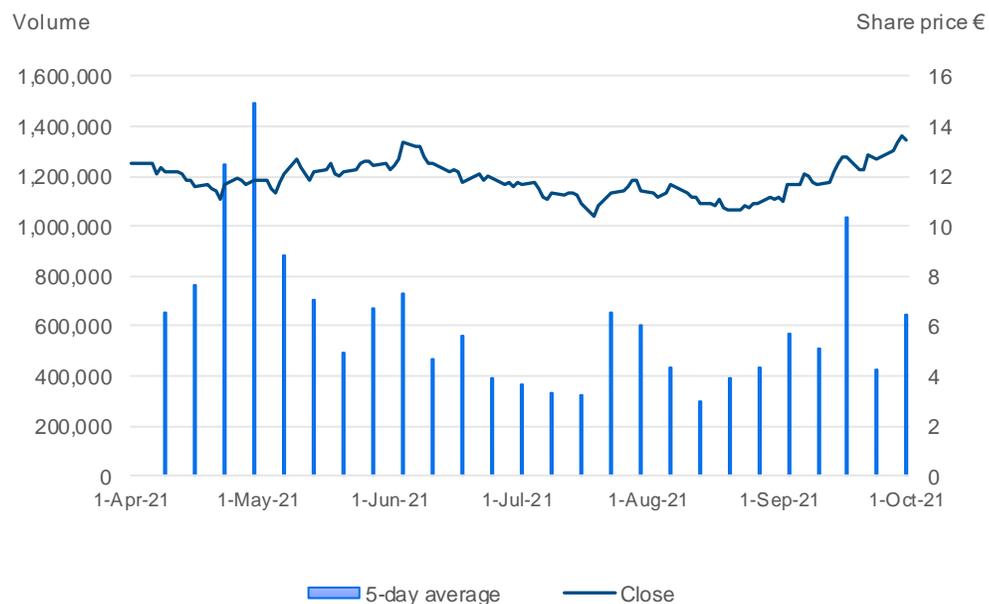
Ticker code: TE / ISIN code: NL0014559478



Free float: 124.4 million / Outstanding shares: 179.8 million



Market Cap at September 30, 2021: €2.1 billion



## ADR program



Exchange: Over-the-Counter

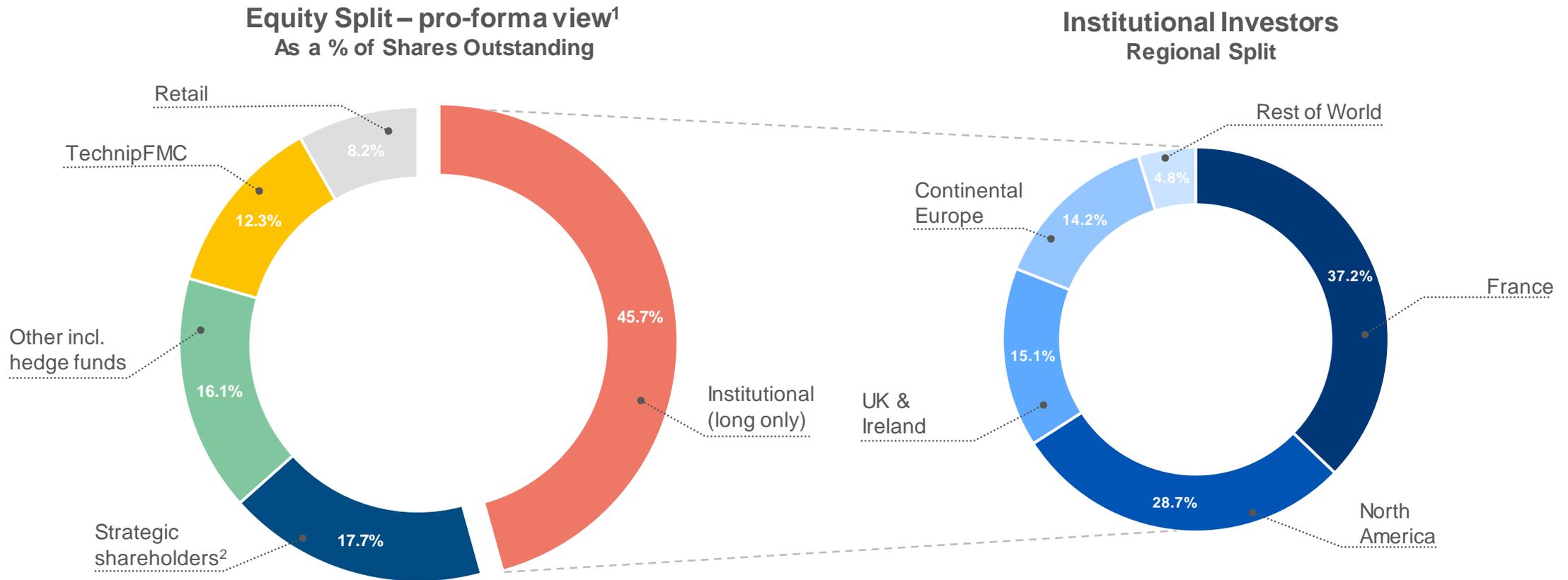


Ratio: 1 ADR : 1 ORD

- **DR ISIN:** US87854Y1091
- **Symbol:** THNPY
- **CUSIP number:** 87854Y109
- **American Depositary Receipt (ADR) Program:**  
Sponsored Level I
- **Sponsor of ADR program:**  
J.P. Morgan Chase Bank, N.A.
- **For further information:**  
<https://www.adr.com/drprofile/87854Y109>

# A diversified shareholder structure

Free float increasing; a geographically diverse shareholder base forming



- HAL acquired a 9.9% stake in Technip Energies<sup>3</sup>
- TechnipFMC stake reduced to ~12%<sup>3</sup> from ~50% at spin
- Well-diversified across key geographies

<sup>1</sup> Source: IHS Markit shareholder analysis as of August 31, 2021. Pro-forma view reflects shareholder structure post completion of HAL Investments B.V.'s 9.9% acquisition.

<sup>2</sup> Includes stock held by Bpifrance, HAL Investments B.V, IFP Energies Nouvelles, and members of the Board.

<sup>3</sup> Transaction closed on October 22, 2021.



## **Investor Relations**

**Phillip Lindsay**

Vice President, Investor Relations

Tel: +44 20 3429 3929

[phillip.lindsay@technipenergies.com](mailto:phillip.lindsay@technipenergies.com)