

Delivering

A strong first year and an ambitious ESG roadmap
Capitalizing on changing energy needs and energy transition

FY 2021 Results



Disclaimer

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Forward looking statements

This Presentation contains “forward-looking statements” as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended. Forward-looking statements usually relate to future events and anticipated revenues, earnings, cash flows or other aspects of Technip Energies’ operations or operating results. Forward-looking statements are often identified by the words “believe”, “expect”, “anticipate”, “plan”, “intend”, “foresee”, “should”, “would”, “could”, “may”, “estimate”, “outlook”, and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on Technip Energies’ current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on Technip Energies. While Technip Energies believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting Technip Energies will be those that Technip Energies anticipates.

All of Technip Energies’ forward-looking statements involve risks and uncertainties (some of which are significant or beyond Technip Energies’ control, such as the situation in Ukraine, the sanctions imposed against Russia and the impact they will have on our and/or our customers’ activities conducted in or related to Russia) and assumptions that could cause actual results to differ materially from Technip Energies’ historical experience and Technip Energies’ present expectations or projections. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements.

For information regarding known material factors that could cause actual results to differ from projected results, please see Technip Energies’ risk factors set forth in Technip Energies’ filings with the U.S. Securities and Exchange Commission, which include amendment no. 4 to Technip Energies’ registration statement on Form F-1 filed on February 11, 2021.

Forward-looking statements involve inherent risks and uncertainties and speak only as of the date they are made. Technip Energies undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.

Welcome

- Business highlights
- Financial highlights
- Outlook
- ESG: *Together by T.EN*



Arnaud Pieton
CEO



Bruno Vibert
CFO

Business highlights

Arnaud Pieton - CEO

FY 2021 Key highlights

Delivering an outstanding full-year performance



Solid operational performance; margins ahead of original guidance



Selectivity-driven order momentum delivering material backlog growth



Initiate dividend; Delivery of comprehensive ESG roadmap

6.5%

Adjusted Recurring EBIT¹ Margin

€16.4bn

Adjusted Backlog²

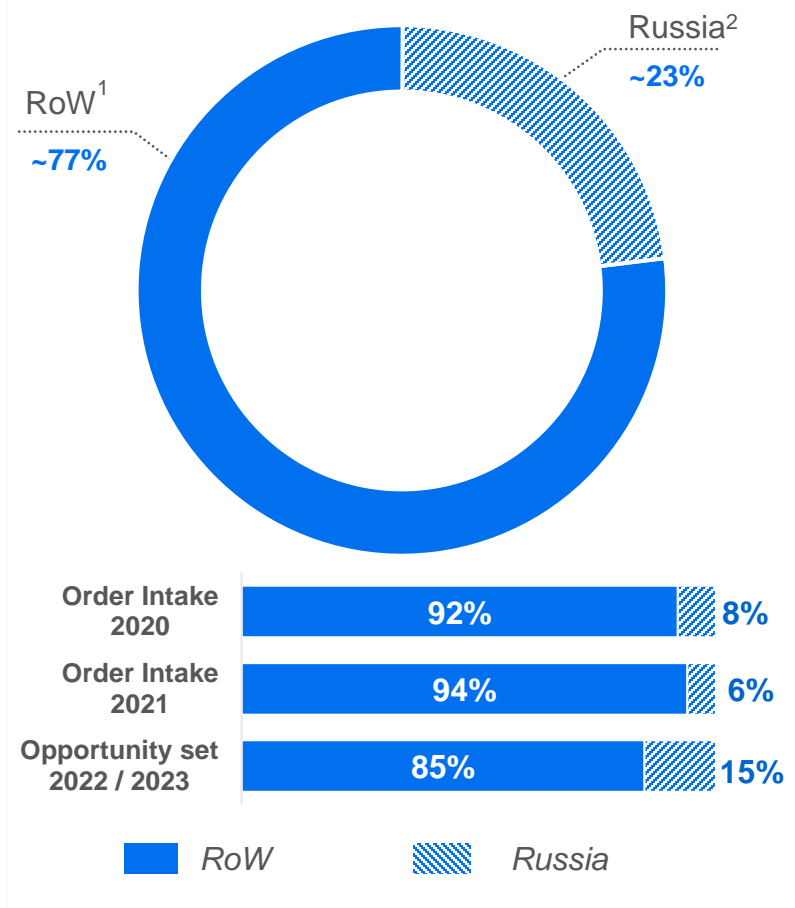
€0.45/sh

Proposed Dividend³

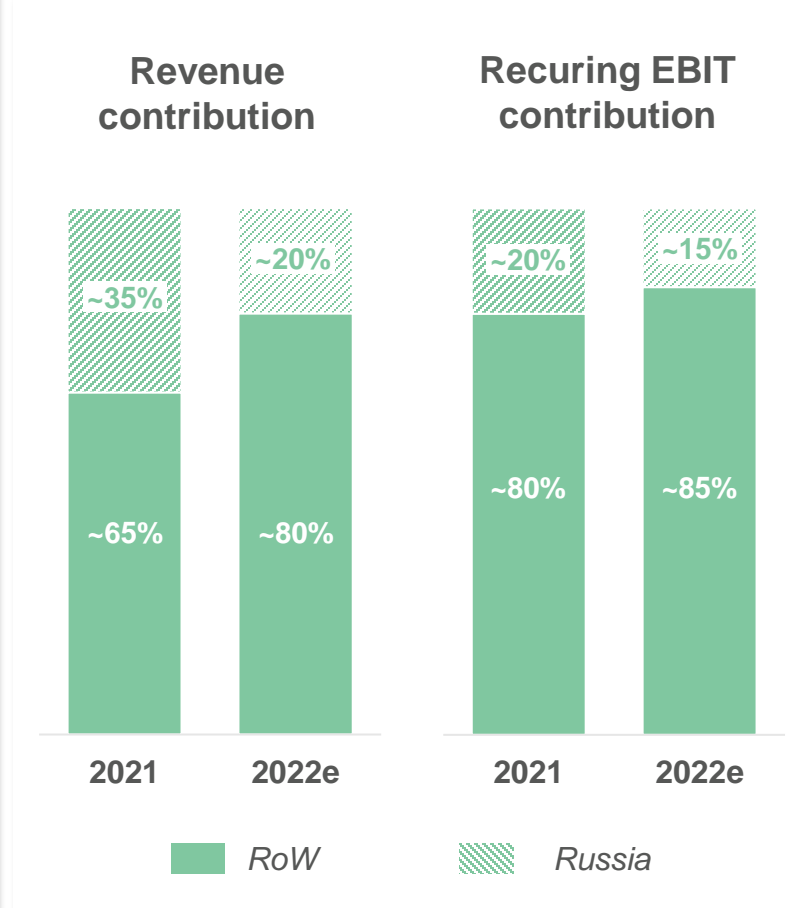
Russia / Ukraine conflict: context for T.EN

The safety of our people and their families remain our first priority

Backlog Estimated Contribution As of 2021 y/e



P&L Estimated Contribution 2021 vs 2022e



Context

T.EN: a global company with an energy transition strategy and geographically diverse operations.

- Contracting discipline ensures positive cash / exposure through life of contract.
- Contractual mechanisms and protection mitigates risk, limits impact to bottom line and cash position.

Financial strength

- Gross cash: €3.8Bn; Liquidity, net: €4.5Bn.
- Resilience in revenue and EBIT margins.
- Capital allocation framework intact – dividend confirmed and capacity to invest.

Outlook impact

- Crisis to accelerate Energy Transition and energy independence agendas, notably in Europe.

¹ RoW : Rest of the World.

² Estimated contribution related to projects under execution in Russia.

Key operational highlights

Delivering key milestones in Technology, Products & Services and Project Delivery

TPS

- **Pilot operational at T.EN Weymouth Research Center:** Demo reactor to test partner Clariant's new catalyst for producing acrylonitrile.
- **Shell Skyline, Moerdijk:** First safe 100,000 working hours at module fabrication yard. Early work site preparation started.



LNG

- **Qatar Energy NFE:** Construction ground-breaking ceremony at Ras Laffan site; critical equipment procurement campaign almost completed, site activities ramping-up ahead of plan.
- **Arctic LNG 2:** First five modules integrated onto GBS1.



Downstream

- **MIDOR Refinery Expansion Project:** Start-up and operation of the project's first new process units.
- **Long Son Olefins:** All substations energized. Heavy lift works accomplished, and all equipment erected.



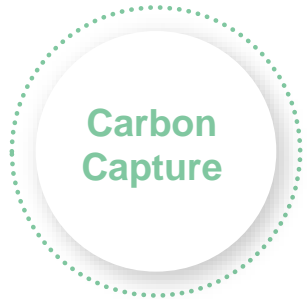
Offshore

- **Eni Coral Sul FLNG:** Unit set sail in November and arrived offshore Mozambique in early January, mooring activities ongoing.
- **BP Tortue gas FPSO:** last 4 process modules successfully lifted; all 8 modules now on deck, integration work started.



Strategically important awards in Q4 2021

Carbon Capture, Sustainable Chemistry and Ethylene gaining momentum



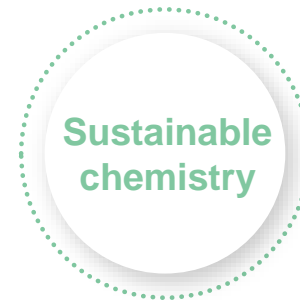
TPS¹

- **BP Net Zero Teesside, UK** – Technip Energies-led consortium with GE Gas Power, utilizing Shell Cansolv technology. FEED² for power station with 2Mtpa CO₂ capture facility.



TPS

- Awarded FEED update contract for the Ghasha mega project.
- The contract includes accelerating the integration of carbon capture into the development.



TPS

- **Wastefront Tyre Pyrolysis Project, UK.** PMC³ awarded FEED validation and early EPC⁴ services
- **Project Dragon / Flite SAF (UK / Netherlands).** PDP⁵ / FEED contract for two 90 KTA SAF units leveraging T.EN Hummingbird technology integrated with the LanzaJet™ Alcohol-to-Jet Process to produce SAF and Renewable Diesel

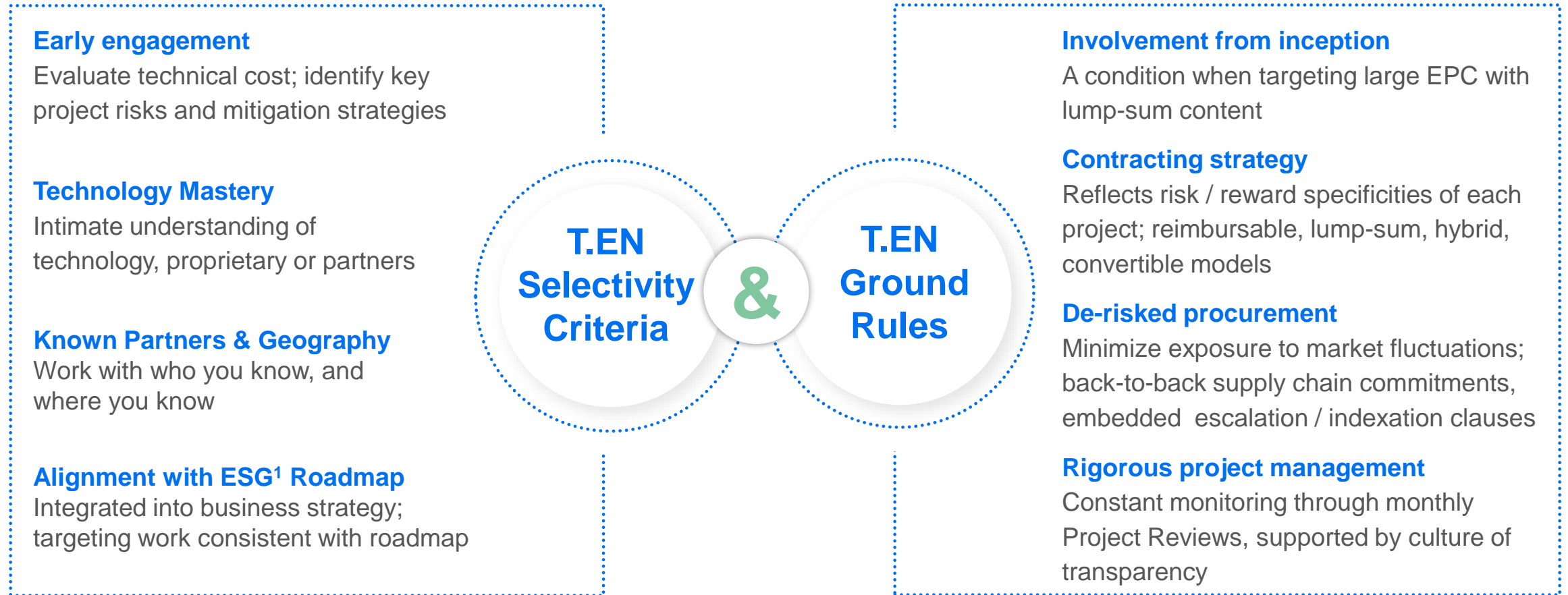


Project Delivery

- EPC contract for construction of new Ethane Cracker, based on proprietary T.EN technology, to be integrated in the Borouge 4 petrochemical complex.
- Cracker Unit Carbon footprint evaluation to minimize future CO₂ emissions

Disciplined commercial approach reduces risk

Ensures quality backlog, de-risked execution & consistent performance



Financial highlights

Bruno Vibert - CFO

Solid all-round performance in 2021

€6.7 bn

Adjusted Revenue

€431 m

Adjusted Recurring EBIT¹

€251 m

Adjusted Net profit²

FY 2021 Financial Highlights

€9.8 bn

Adjusted Order Intake

1.5

Book-to-bill

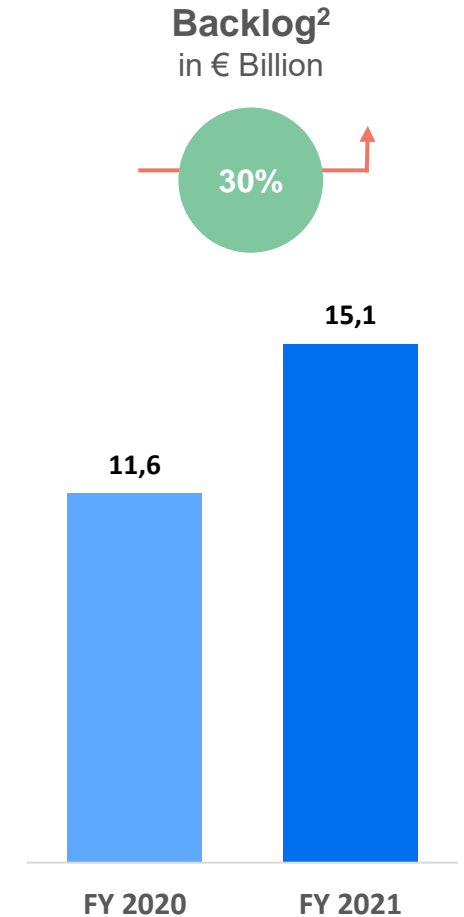
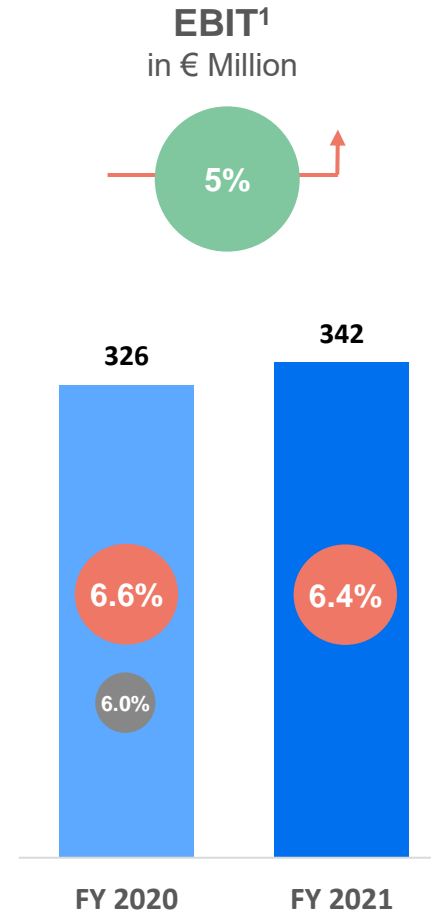
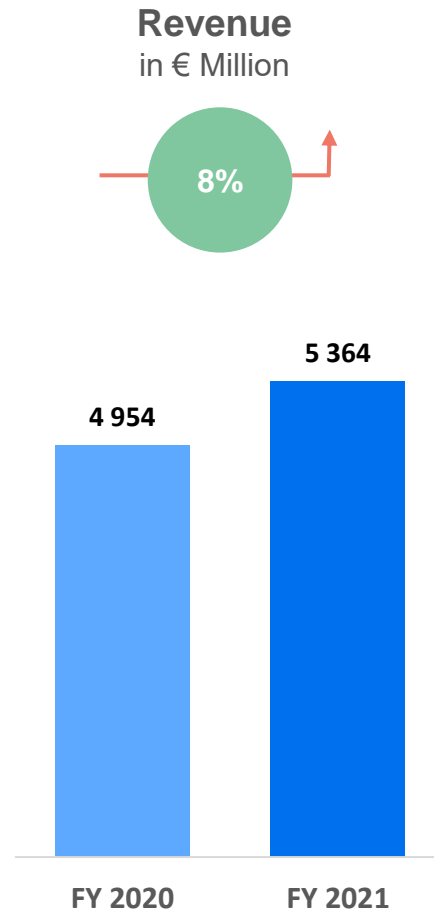
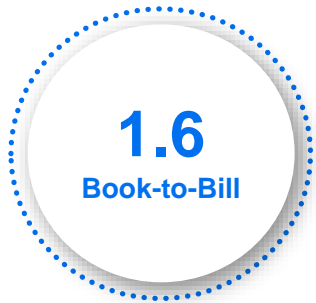
€3.1 bn

Adjusted Net cash

Projects Delivery

Solid growth and resilient margins

- High single digit growth despite challenging external environment.
- Strong execution delivering stable margins Y/Y. 2020 EBIT margin excluded COVID-19 costs.
- Key Q4 win: Borouge, contributing to significant Y/Y backlog growth of 30%.



● EBIT margin
● EBIT margin including COVID-19 cost

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of FY 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

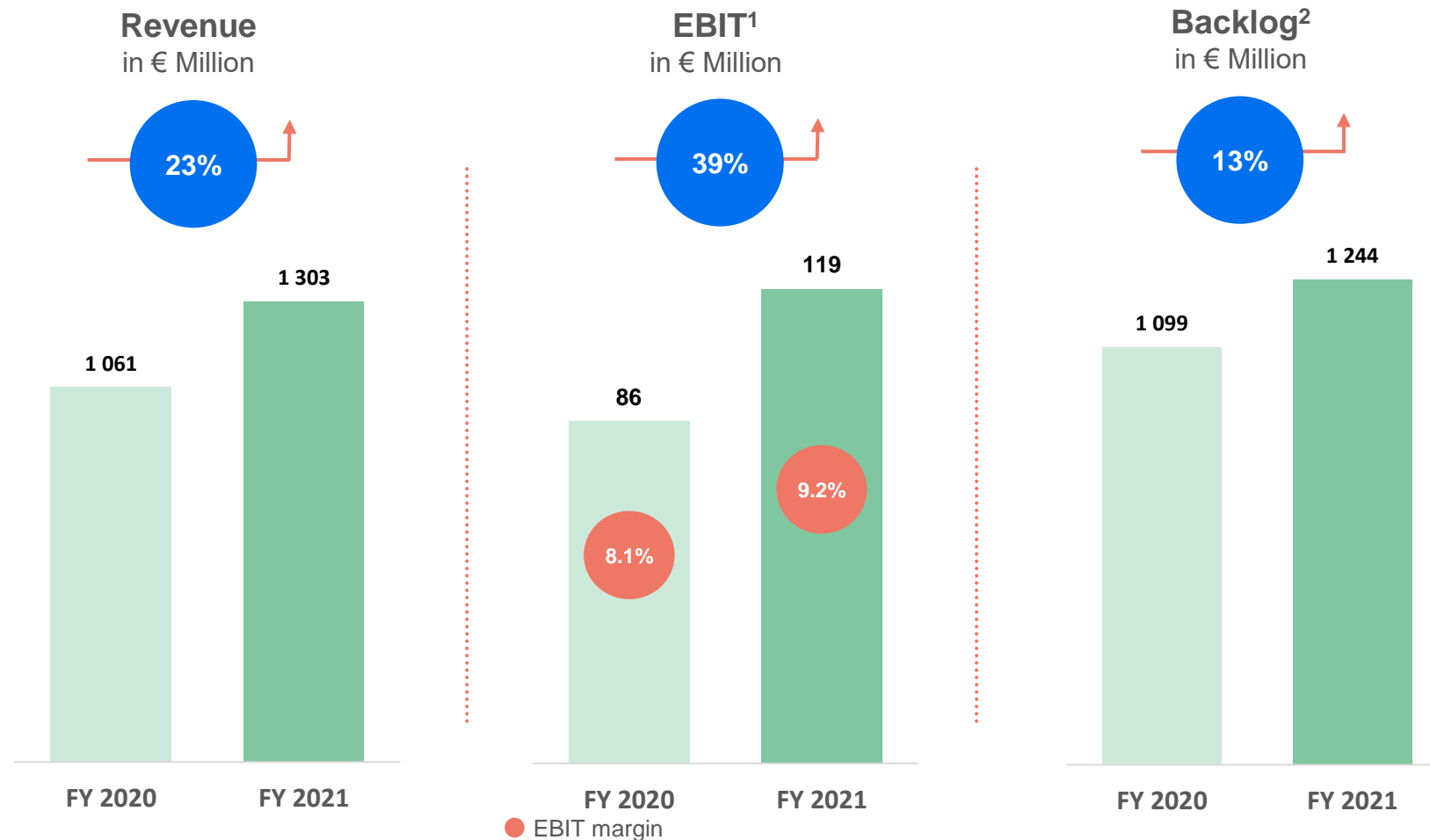
¹ Adjusted recurring EBIT: adjusted profit before net financial expense and income taxes adjusted for items considered as non-recurring.

² Backlog comprises secured & confirmed orders from customers which will generate future revenues with a high probability. FY 2021 backlog includes approximately €3.8 billion related to Russian projects under execution, compared to €6.3 billion at FY 2020.

Technology, Products & Services

Robust full year performance bolstered by an excellent fourth quarter

- Strong growth in Services, Process Technology and Loading Systems.
- Margins benefit from higher activity levels overall and mix.
- Solid order momentum driving backlog growth.



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² Backlog comprises secured & confirmed orders from customers which will generate future revenues with a high probability.

Other key metrics and balance sheet

SG&A target achieved and maiden dividend proposed



Corporate costs	€30.3 million	Substantially lower Y/Y; streamlined corporate structure with 20% SG&A target reduction achieved.
Effective tax rate	29.7%	Low-end of FY 2021 guidance.
Dividend	€0.45/sh	Consistent with our capital allocation framework.

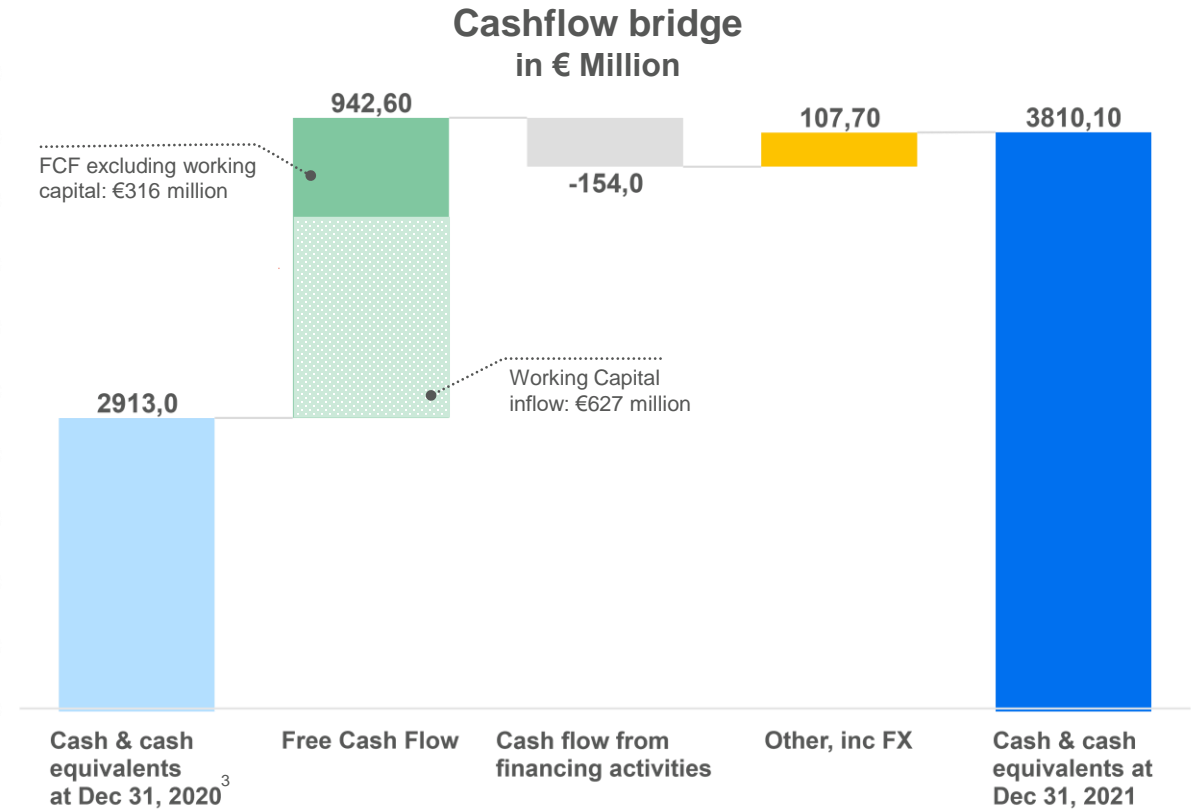


Gross debt	€683 million	87% long-term debt associated to our inaugural bond offering.
Net cash	€3.1 billion	Enabled by strong free cash flow.
Net contract liability	€3.0 billion	Slightly down versus position at Q3 2021.

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Robust Free Cash Flow strengthens cash position

- Operating cash flow: ~€1 billion reflects strong operational performance and significant working capital benefit¹ associated with new awards and milestones.
- €316m of Free Cash Flow² excluding working capital; 127% conversion of net profit.
 - Capex of €50 million:
 - IT / ERP infrastructure to support growth, and digital transformation.
 - Growth initiatives including pilot plants, lab investment and CO₂ capture development / modules.
- Cash flow from financing includes €20 million share repurchase, €71 million of lease principal repayment, and €48m of debt reduction.



2022 financial framework



Revenues

€5.0 - 5.5bn

Excludes estimated €1.4 billion contribution from projects under execution in Russia



EBIT margin¹

At least **6.5%**

Excludes estimated EBIT contribution of less than €70 million from projects under execution in Russia



Effective tax rate

28 - 32%

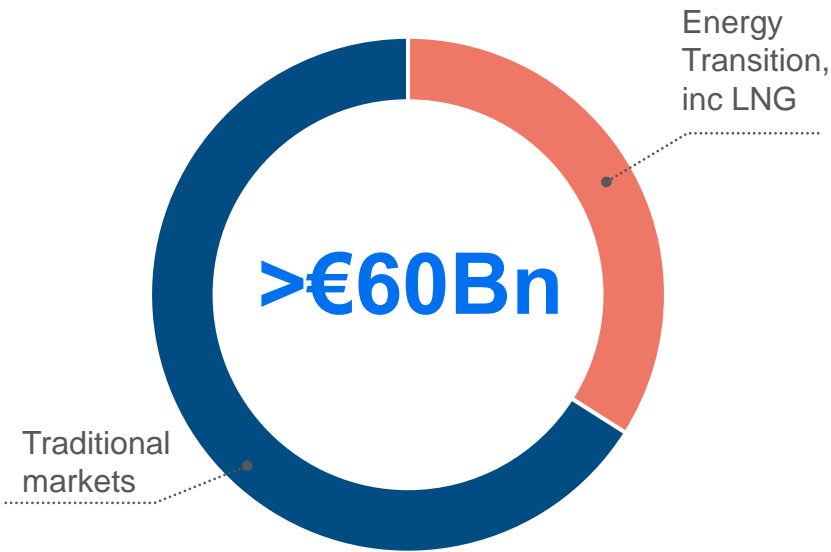
Outlook

Arnaud Pieton - CEO

Continued momentum in commercial outlook

The importance of selectivity in a changing energy environment

Total commercial pipeline, ex Russia 2022 / 23



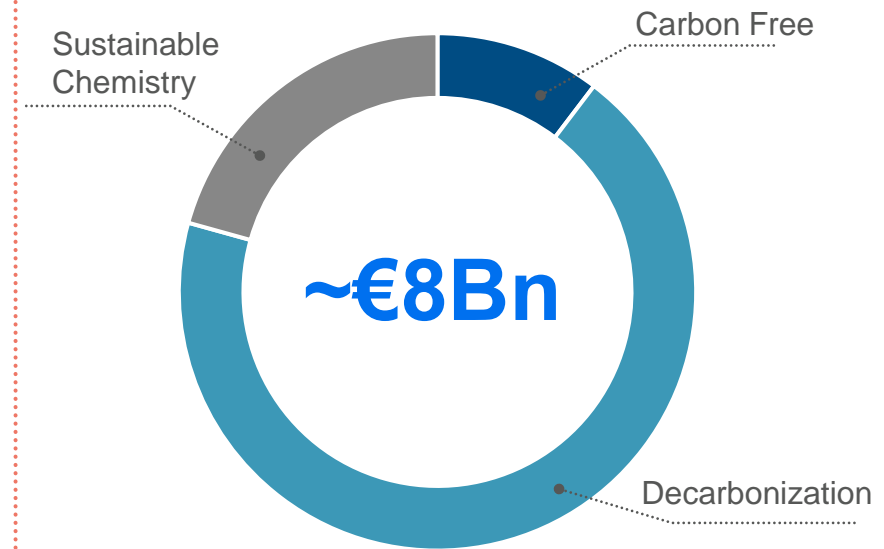
- Substantial pipeline of conventional market opportunities
- Commercial strategy centred on Energy Transition, including LNG

Energy Transition contracts¹ secured in FY 2021



- Strong Y/Y momentum in Energy Transition contract awards
- Majority of prospects remain in concept and study phase

Energy transition, ex LNG, ex Russia Commercial pipeline, 2022 / 23

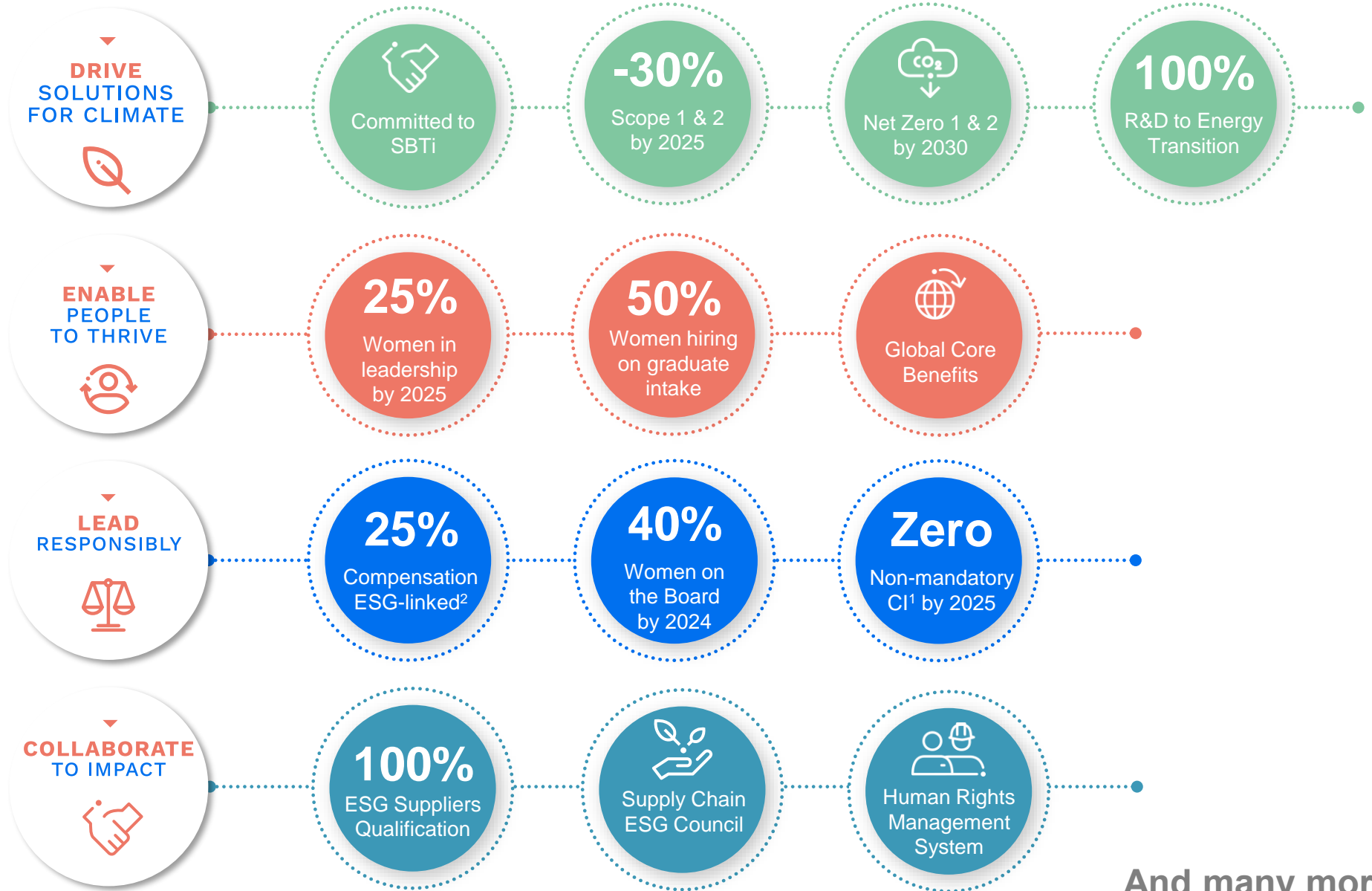


- FID inflection point in 2022; Acceleration in 2023+
- Driving opportunities in Project Delivery and TPS

Our ESG Roadmap



ESG ROADMAP Highlights



And many more...

¹ CI: Commercial Intermediaries

² 25% of the Annual Bonus Performance and 25% of Performance Stock for the CEO, ExCom and all eligible employees

Key takeaways

Delivering

A resilient and robust operational and financial performance in a challenging environment; strong free cash flow, attractive returns and shareholder dividend

ESG integrated into our business strategy and future investment fully aligned to Energy Transition domains

2022 framework shows potential financial impact of crisis is contained





Positioned to capitalize on the required acceleration in Energy Transition and Energy independence agenda

Q&A

Appendix



ESG SCORECARD

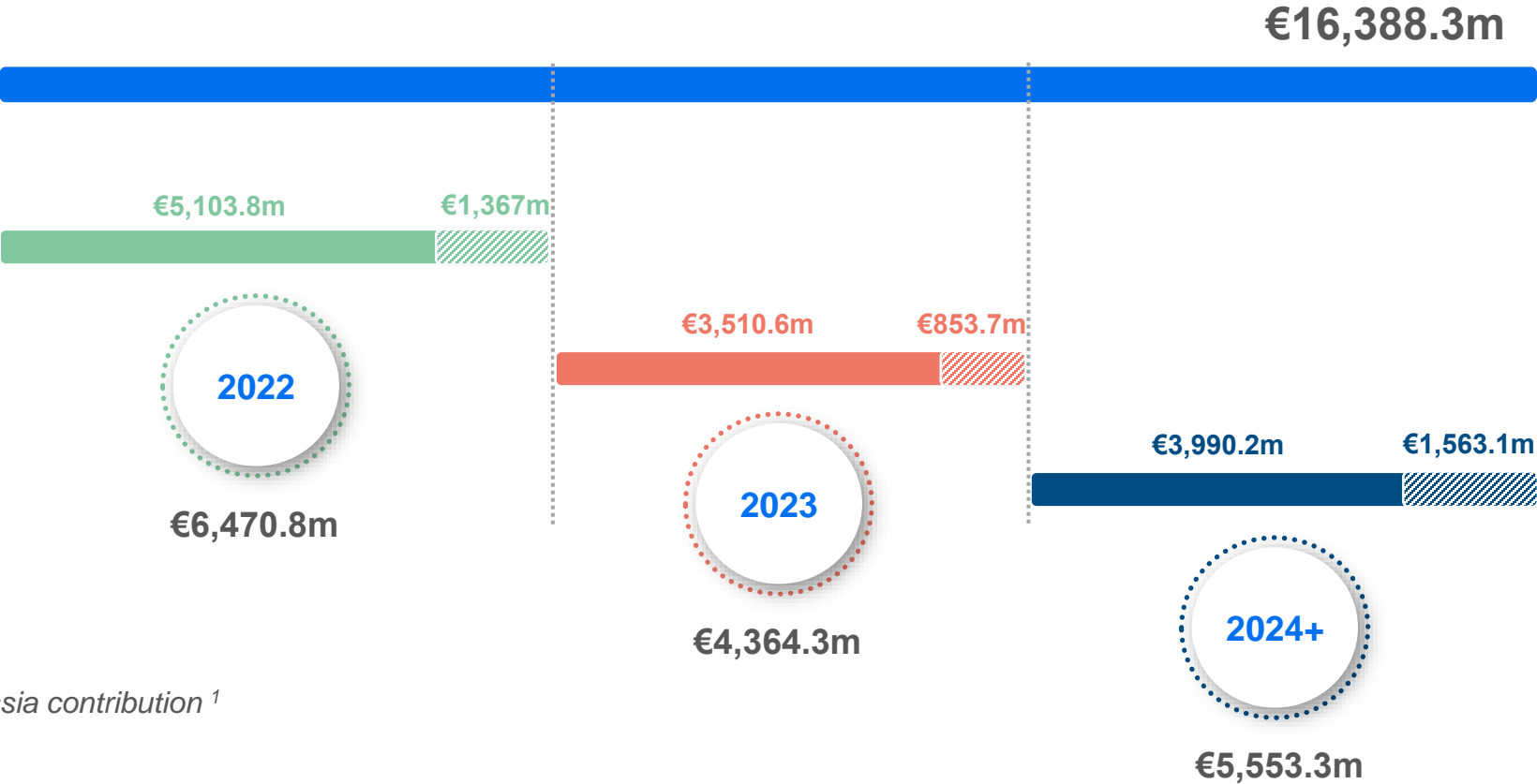
Pillar	Ambition	2021 Status	Target ¹
	Reduce Scope 1 & 2 emissions compared to 2019	-8%	-30% by 2025
	Net Zero scope 1 & 2	18.8 kt CO ₂ eq	Net Zero by 2030
	Data centers zero carbon footprint certified		100% by 2025
	Report full scope 3 emissions		Complete by 2023
	R&D budget allocation to our Energy Transition Pillars	68%	100% by 2025
	Main entities ISO 14001 certified	63%	100% by 2025
	Water consumed on sites from reused sources	21.3%	50% by 2025
	Waste valorized	75%	85% by 2025
	Women hiring on yearly graduate intake	50%	50% yearly
	Women in leadership positions	12%	25% by 2025
	Main countries ² have local diversity action plan		100% by 2025
	Eligible construction sites with BBS program	50%	100% by 2025
	Entities complying with our new core benefits standard worldwide		> 90% by 2025
	Employees participating in the ESG learning		> 90% by 2022
	International Graduate Program dedicated to Energy Transition		Done by 2023
	Women on the Board of Directors	30%	40% by 2024 ¹
	Link compensation to ESG Roadmap performance annually	Completed 2021	Complete yearly
	Yearly ABC training for all at risk functions and gatekeepers	75%	>90% yearly
	Continued reduction of non-mandatory commercial intermediaries		-100% by 2025
	Supplier and subcontractor qualification integrates ESG criteria		100% by 2023
		Key suppliers and subcontractors monitored and audited on ESG performance	
Eligible projects with Human Rights Management System			100% by 2025
Volunteering hours		14,360	30,000 by 2025

¹ Technip Energies consider all targets to be achieved and completed by the end of the year committed. With the exception, the 40% of Women on the Board of Directors is planned to be achieved and reported on or before the Company's 2024 AGM.

² France, India, Italy, USA, UAE, Malaysia, Spain, United Kingdom, Netherlands, Colombia

Backlog schedule

Total Backlog



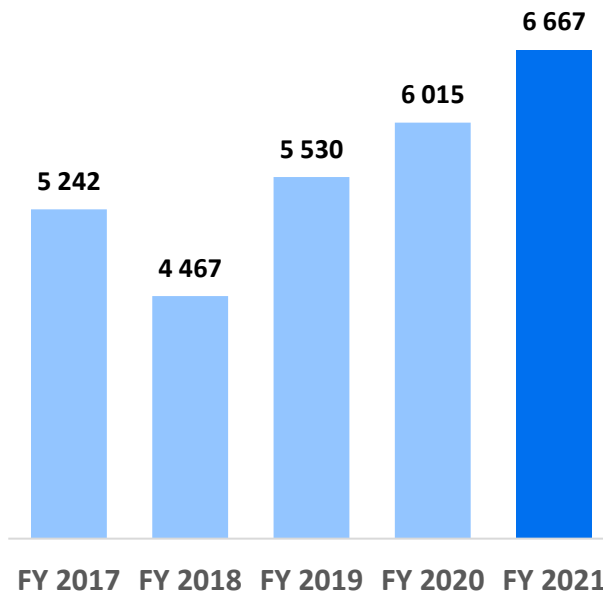
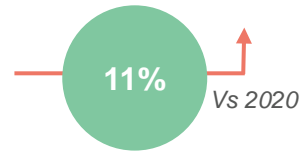
 *Russia contribution*¹

Backlog comprises secured & confirmed orders from customers which will generate future revenues with a high probability. Backlog at FY 2021 benefited from a foreign exchange impact of €483.5 million.

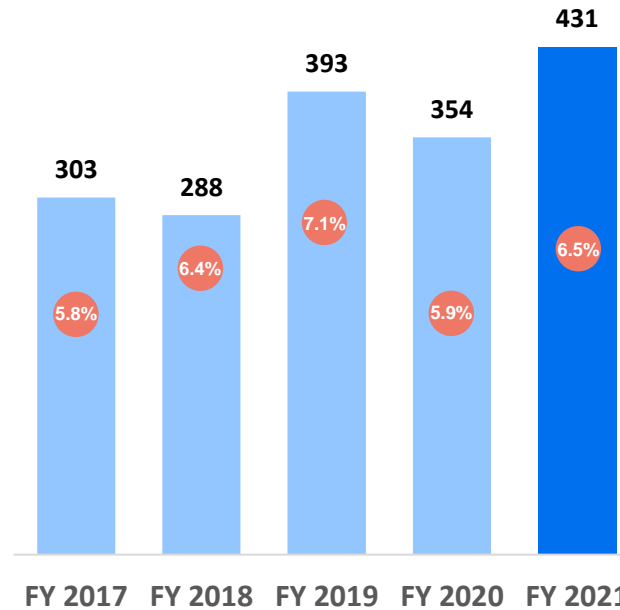
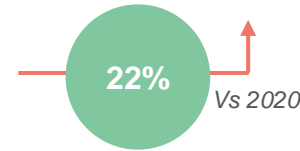
¹ Estimated contribution related to projects under execution in Russia.

Financial performance – a long-term perspective

Adjusted Revenue
in € Million

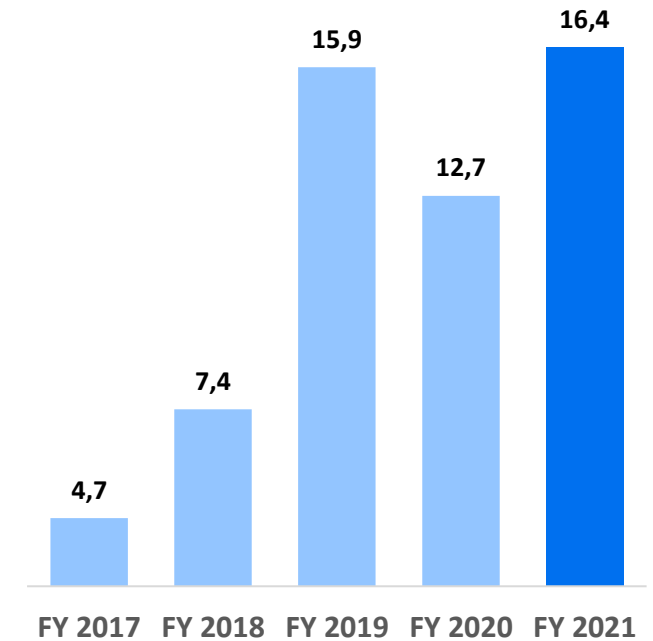
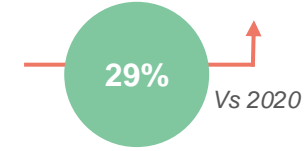


Adjusted Recurring EBIT¹
in € Million



● EBIT margin

Adjusted Backlog²
in € Billion



Adjusted statements of income – FY 2021

(In € millions)	Projects Delivery		Technology, Products & Services		Corporate / non allocable		Total	
	FY 21	FY 20	FY 21	FY 20	FY 21	FY 20	FY 21	FY 20
Adjusted revenue	5,364.4	4,953.9	1,302.8	1,060.6	—	—	6,667.2	6,014.5
Adjusted recurring EBIT	342.0	326.4	119.3	86.0	(30.3)	(58.5)	431.0	353.8
Non-recurring items (transaction & one-off costs)	(2.3)	40.1	(1.2)	(23.4)	(28.4)	(31,1)	(32.0)	(14.5)
EBIT	339.7	366.4	118.0	62.5	(58.7)	(89,7)	399.0	339.3
Financial income							16.8	20.7
Financial expense							(35.6)	(31.5)
Profit (loss) before income taxes							380.2	328.5
Income tax (expense)/profit							(112.8)	(108.5)
Net profit (loss)							267.4	220.0
Net (profit) loss attributable to non-controlling interests							(16.0)	(13.3)
Net profit (loss) attributable to Technip Energies Group							251.4	206.7

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of FY 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

Adjusted statements of income

Reconciliation between IFRS and Adjusted – FY 2021

(In € millions)	FY 21 IFRS	Adjustments	FY 21 Adjusted
Revenue	6,433.7	233.5	6,667.2
Costs and expenses:			
Cost of sales	(5,521.4)	(383.8)	(5,905.2)
Selling, general and administrative expense	(300.7)	—	(300.7)
Research and development expense	(38.6)	—	(38.6)
Impairment, restructuring and other expense (income)	(32.0)	—	(32.0)
Other income (expense), net	15.0	(4.5)	10.5
Operating profit (loss)	556.0	(154.8)	401.2
Share of profit (loss) of equity-accounted investees	33.1	(35.3)	(2.2)
Profit (loss) before financial expense, net and income taxes	589.1	(190.1)	399.0
Financial income	16.6	0.2	16.8
Financial expense	(218.4)	182.8	(35.6)
Profit (loss) before income taxes	387.3	(7.1)	380.2
Income tax (expense)/profit	(126.7)	13.9	(112.8)
Net profit (loss)	260.6	6.8	267.4
Net (profit) loss attributable to non-controlling interests	(16.0)	—	(16.0)
Net profit (loss) attributable to Technip Energies Group	244.6	6.8	251.4

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Adjusted statements of income

Reconciliation between IFRS and Adjusted – FY 2020

(In € millions)	FY 20 IFRS	Adjustments	FY 20 Adjusted
Revenue	5,748.5	266.0	6,014.5
Costs and expenses:			
Cost of sales	(4,734.4)	(441.7)	(5,176.1)
Selling, general and administrative expense	(364.2)	—	(364.2)
Research and development expense	(38.1)	—	(38.1)
Impairment, restructuring and other expense (income)	(96.3)	—	(96.3)
Other income (expense), net	(1.9)	3.1	1.2
Operating profit (loss)	513.6	(172.6)	341.0
Share of profit (loss) of equity-accounted investees	4.0	(5.7)	(1.7)
Profit (loss) before financial expense, net and income taxes	517.6	(178.3)	339.3
Financial income	24.8	(4.1)	20.7
Financial expense	(208.9)	177.4	(31.5)
Profit (loss) before income taxes	333.5	(5.0)	328.5
Income tax (expense)/profit	(113.4)	4.9	(108.5)
Net profit (loss)	220.1	(0.1)	220.0
Net (profit) loss attributable to non-controlling interests	(13.3)	—	(13.3)
Net profit (loss) attributable to Technip Energies Group	206.8	(0.1)	206.7

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of FY 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

Adjusted statements of income – Q4 2021

(In € millions)	Projects Delivery		Technology, Products & Services		Corporate / non allocable		Total	
	Q4 21	Q4 20	Q4 21	Q4 20	Q4 21	Q4 20	Q4 21	Q4 20
Adjusted revenue	1,368.8	1,348.8	388.4	251.2	—	—	1,757.3	1,600.0
Adjusted recurring EBIT	87.3	92.7	40.5	24.9	(4.3)	(10.5)	123.5	107.3
Non-recurring items (transaction & one-off costs)	(0.4)	(12.7)	0.2	(8.4)	(0.7)	0.3	(0.9)	(20.9)
EBIT	86.8	80.0	40.7	16.5	(5.0)	(10.1)	122.6	86.4
Financial income							7.0	8.1
Financial expense							(7.2)	0.5
Profit (loss) before income taxes							122.4	95.0
Income tax (expense)/profit							(25.0)	(29.9)
Net profit (loss)							97.4	65.1
Net (profit) loss attributable to non-controlling interests							(5.6)	(4.8)
Net profit (loss) attributable to Technip Energies Group							91.8	60.3

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Adjusted statements of income

Reconciliation between IFRS and Adjusted – Q4 2021

(In € millions)	Q4 21 IFRS	Adjustments	Q4 21 Adjusted
Revenue	1,683.7	73.6	1,757.3
Costs and expenses:			
Cost of sales	(1,446.9)	(101.2)	(1,548.1)
Selling, general and administrative expense	(76.9)	—	(76.9)
Research and development expense	(13.2)	—	(13.2)
Impairment, restructuring and other expense (income)	(0.9)	—	(0.9)
Other income (expense), net	4.4	0.2	4.6
Operating profit (loss)	150.2	(27.4)	122.8
Share of profit (loss) of equity-accounted investees	13.3	(13.5)	(0.2)
Profit (loss) before financial expense, net and income taxes	163.5	(40.9)	122.6
Financial income	6.9	0.1	7.0
Financial expense	(53.4)	46.2	(7.2)
Profit (loss) before income taxes	117.0	5.4	122.4
Income tax (expense)/profit	(34.7)	9.7	(25.0)
Net profit (loss)	82.3	15.1	97.4
Net (profit) loss attributable to non-controlling interests	(5.6)	—	(5.6)
Net profit (loss) attributable to Technip Energies Group	76.7	15.1	91.8

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of FY 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

Adjusted statements of income

Reconciliation between IFRS and Adjusted – Q4 2020

(In € millions)	Q4 20 IFRS	Adjustments	Q4 20 Adjusted
Revenue	1,529.1	70.9	1,600.0
Costs and expenses:			
Cost of sales	(1,290.9)	(125.1)	(1,416.0)
Selling, general and administrative expense	(82.9)	8.4	(74.5)
Research and development expense	(5.2)	—	(5.2)
Impairment, restructuring and other expense (income)	(18.1)	—	(18.1)
Other income (expense), net	(3.1)	4.3	1.2
Operating profit (loss)	128.9	(41.5)	87.4
Share of profit (loss) of equity-accounted investees	(1.4)	0.4	(1.0)
Profit (loss) before financial expense, net and income taxes	127.5	(41.1)	86.4
Financial income	7.9	0.2	8.1
Financial expense	(44.8)	45.3	0.5
Profit (loss) before income taxes	90.6	4.4	95.0
Income tax (expense)/profit	(29.0)	(0.9)	(29.9)
Net profit (loss)	61.6	3.5	65.1
Net (profit) loss attributable to non-controlling interests	(4.8)	—	(4.8)
Net profit (loss) attributable to Technip Energies Group	56.8	3.5	60.3

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of FY 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

Adjusted statements of financial position

(In € millions)	FY 21	FY 20
Goodwill	2,074.4	2,047.8
Property, plant and equipment, net	115.2	96.1
Right-of-use assets	252.9	182.6
Equity accounted investees	27.8	37.3
Other non-current assets	322.1	279.2
Total non-current assets	2,792.4	2,643.0
Trade receivables, net	1,041.1	1,069.3
Contract assets	330.3	285.8
Other current assets	655.2	743.0
Cash and cash equivalents ¹	3,810.1	3,064.4
Total current assets	5,836.7	5,162.5
Total assets	8,629.1	7,805.5
Total equity	1,491.2	1,800.5
Long-term debt, less current portion	594.1	—
Lease liability – non-current	237.7	201.0
Accrued pension and other post-retirement benefits, less current portion	127.7	124.2
Other non-current liabilities	102.0	82.7
Total non-current liabilities	1,061.5	407.9
Short-term debt	89.2	402.3
Lease liability – current	69.2	41.5
Accounts payable, trade	1,765.2	1,501.6
Contract liabilities	3,345.2	2,941.6
Other current liabilities	807.6	710.0
Total current liabilities	6,076.4	5,597.1
Total liabilities	7,137.9	6,005.0
Total equity and liabilities	8,629.1	7,805.5

¹ Cash and cash equivalents at December 31, 2021 was €3.8 billion. This compares to cash and cash equivalents at December 31, 2020, after the impact of the Separation of Distribution Agreement, of €2.9 billion. Total equity at December 31, 2021 was €1.5 billion in Adjusted IFRS. This compares to total equity at December 31, 2020, after the impact of the Separation and Distribution Agreement, of €1.2 billion. The Separation and Distribution Agreement was detailed in section 3, Balance Sheet information, of Technip Energies "Update on FY 2020 Financial Results" released on February 26, 2021.

Adjusted statements of cashflows

(In € millions)	FY 21	FY 20
Net profit (loss)	267.4	220.0
Corporate allocation	—	381.2
Other non-cash items	98.5	360.7
Change in working capital	626.8	102.5
Cash provided (required) by operating activities	992.7	1,064.4
Capital expenditures	(50.2)	(31.3)
Proceeds from sale of assets	0.2	0.4
Other financial assets & Cash acquired / divested on acquisition / deconsolidation	(1.9)	(20.9)
Cash required by investing activities	(51.9)	(51.8)
Net increase (repayment) in long-term, short-term debt and commercial paper	275.1	(180.5)
Settlements of mandatorily redeemable financial liability	—	—
Net (distributions to) / contributions from TechnipFMC	(478.2)	(775.9)
Other including dividends paid and lease liabilities repayment	(99.7)	(162.4)
Cash provided (required) by financing activities	(302.8)	(1,118.8)
Effect of changes in foreign exchange rates on cash and cash equivalents	107.7	117.5
(Decrease) Increase in cash and cash equivalents	745.7	11.3
Cash and cash equivalents, beginning of period	3,064.4	3,053.1
Cash and cash equivalents, end of period	3,810.1	3,064.4

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of FY 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

Yamal LNG – Interpreting the disclosures

Project disclosure data

In € Millions

Contract liabilities, proportionate share

345

Dec 31, 2020

166

Dec 31, 2021

Cash required by operating activities, proportionate share

(26.0)

Dec 31, 2020
12 months ended

(21.9)

Dec 31, 2021
12 months ended

Contract liabilities structure

Reduction in contract liabilities: €179m

December 31, 2020 to December 31, 2021



Payments to Vendors or Technip Energies



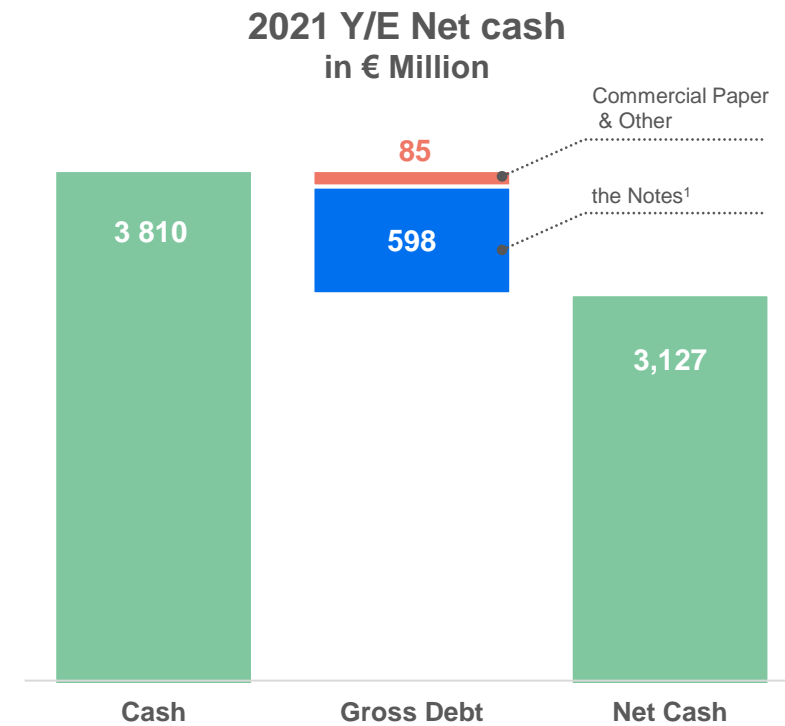
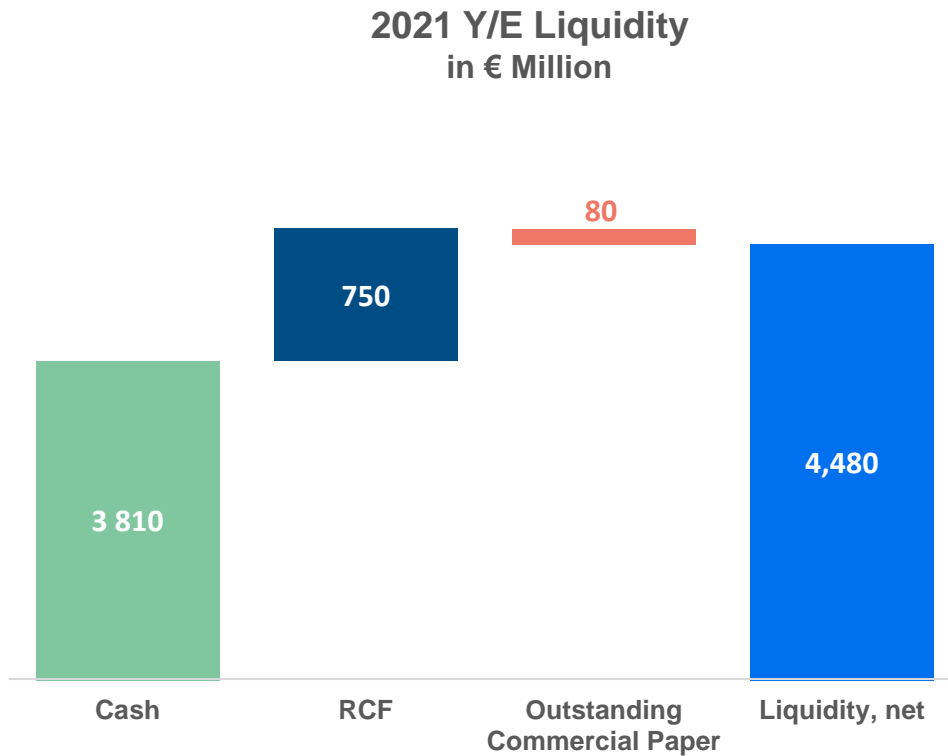
Vendor
(Cost)



- Continued strong execution
- and plant performance will
- reduce project cost,
- increasing Technip
- Energies profit

Financial information is presented under an adjusted IFRS framework, which records Technip Energies' proportionate share of equity affiliates and restates the share related to non-controlling interests (see Appendix 9.0 of FY 2021 Results Release), and excludes restructuring expenses, merger and integration costs, and litigation costs.

Differentiated capital structure



- Robust liquidity position comprising of €3,8 billion of gross cash plus €670 million available capacity under the RCF; net of €80 million outstanding commercial paper.

- Strong net cash position of € 3.1 billion.
- Short-term debt accounts for 12.4% of total.

Stock information and ADR

Stock



Listed on Euronext Paris / SBF 120 index



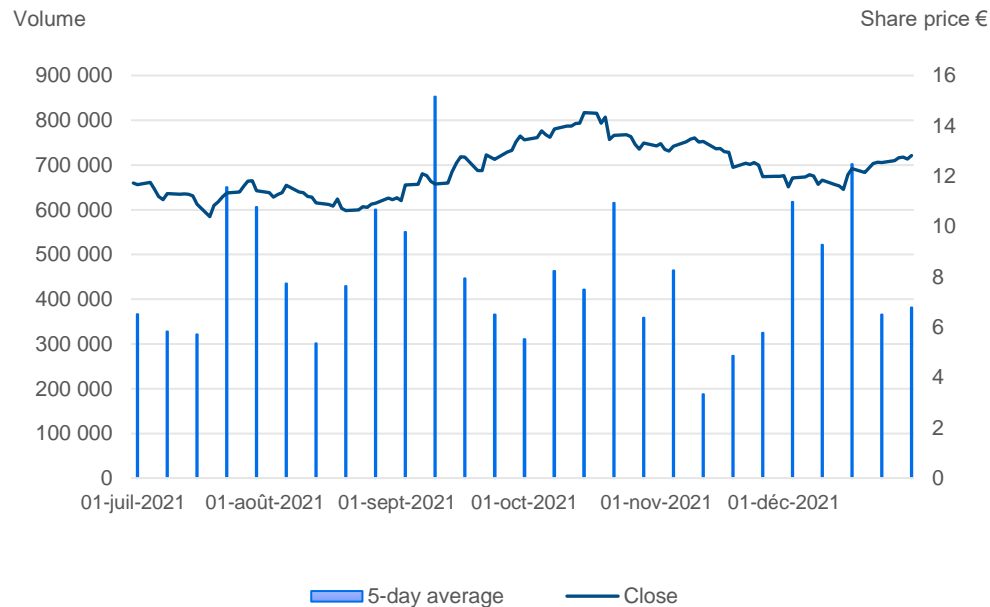
Ticker code: TE / ISIN code: NL0014559478



Free float: 128.5 million / Outstanding shares: 179.8 million



Market Cap at December 31, 2021: €2.3 billion



ADR program



Exchange: Over-the-Counter



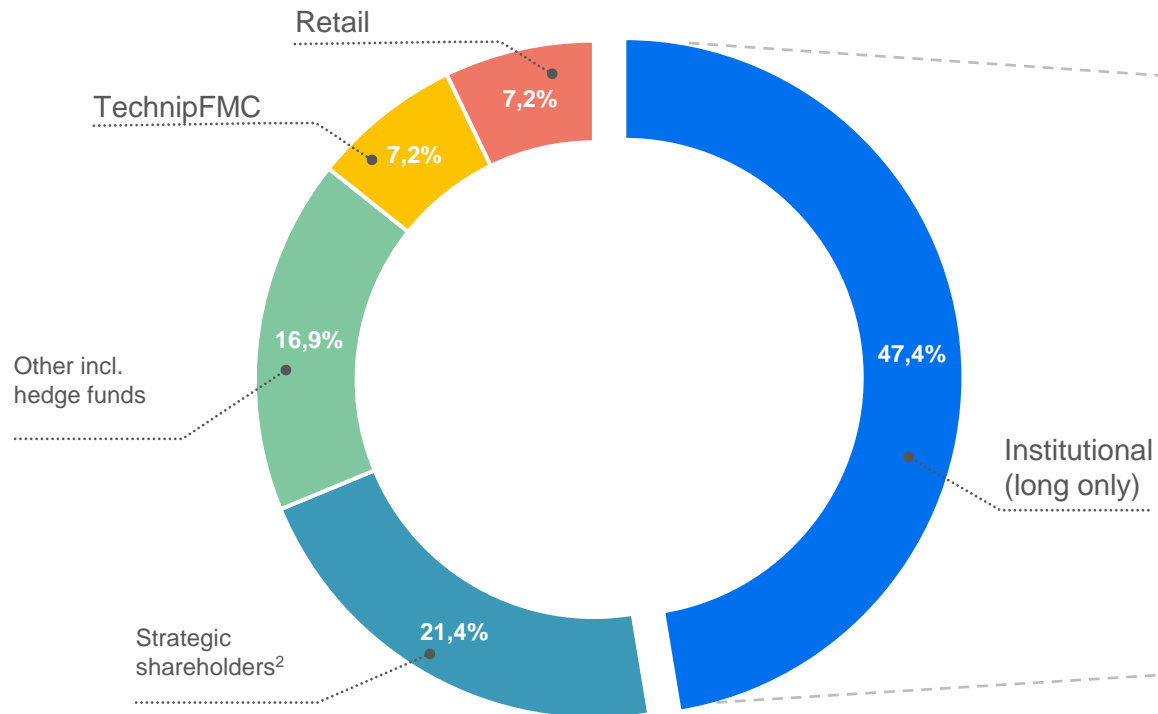
Ratio: 1 ADR : 1 ORD

- **DR ISIN:** US87854Y1091
- **Symbol:** THNPY
- **CUSIP number:** 87854Y109
- **American Depositary Receipt (ADR) Program:**
Sponsored Level I
- **Sponsor of ADR program:**
J.P. Morgan Chase Bank, N.A.
- **For further information:**
<https://www.adr.com/drprofile/87854Y109>

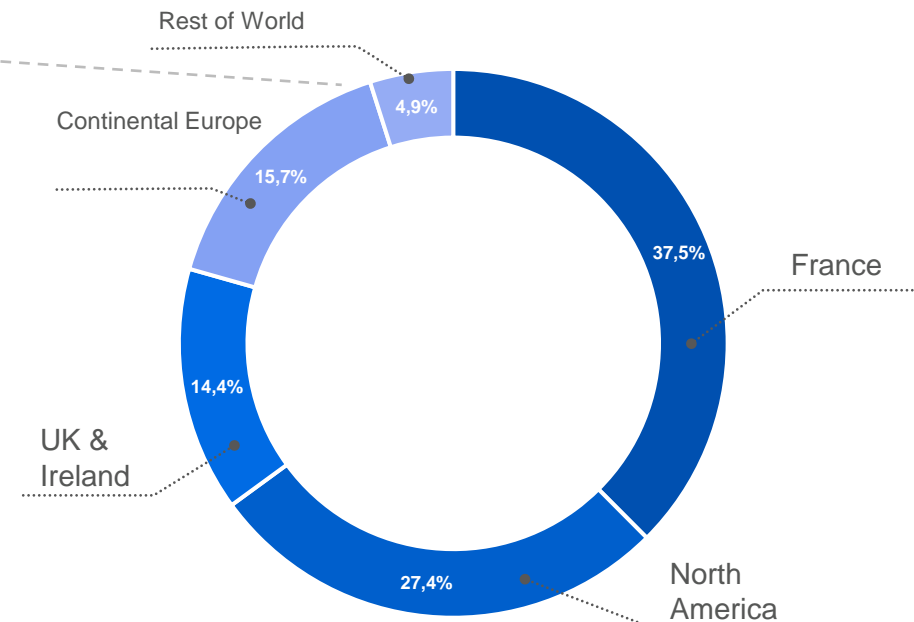
A diversified shareholder structure

A geographically diverse shareholder base forming

Equity Split – pro-forma view¹
As a % of Shares Outstanding



Institutional Investors
Regional split



- HAL / bpifrance increase stake to 11.8% / 8.9% respectively¹
- TechnipFMC stake reduces to ~7% from ~50% at spin

- Well-diversified across key geographies

Investor Relations

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