



H1 2025 Results

Executing

A strong company for the long-term

July 31, 2025

Welcome

Agenda

Business highlights

Arnaud Pieton
Chief Executive Officer

Financial highlights

Bruno Vibert
Chief Financial Officer

Outlook & Conclusion

Arnaud Pieton
Chief Executive Officer

Today's speakers



Arnaud Pieton
Chief Executive Officer



Bruno Vibert
Chief Financial Officer

Disclaimer

This presentation contains forward-looking statements that reflect Technip Energies' (the "Company") intentions, beliefs or current expectations and projections about the Company's future results of operations, anticipated revenues, earnings, cashflows, financial condition, liquidity, performance, prospects, anticipated growth, strategies and opportunities and the markets in which the Company operates. Forward-looking statements are often identified by the words "believe", "expect", "anticipate", "plan", "intend", "foresee", "should", "would", "could", "may", "estimate", "outlook", and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on the Company's current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on the Company. While the Company believes that these forward-looking statements are reasonable as and

when made, there can be no assurance that future developments affecting the Company will be those that the Company anticipates.

All of the Company's forward-looking statements involve risks and uncertainties, some of which are significant or beyond the Company's control, and assumptions that could cause actual results to differ materially from the Company's historical experience and the Company's present expectations or projections. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements.

For information regarding known material factors that could cause actual results to differ from projected results, please see the Company's risk factors set forth in the Company's 2024 Annual Financial Report filed on March 10, 2025, with the Dutch Autoriteit Financiële Markten (AFM) and the French Autorité des Marchés Financiers (AMF),

which includes a discussion of factors that could affect the Company's future performance and the markets in which the Company operates.

Forward-looking statements involve inherent risks and uncertainties and speak only as of the date they are made. The Company undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.

SECTION 1

Business Highlights

ARNAUD PIETON
CHIEF EXECUTIVE OFFICER

H1 2025 – Delivering on our growth trajectory

REVENUE

€3.6bn

H1 2024: €3.2bn

RECURRING EBITDA

€319m

H1 2024: €281m

Material Y/Y growth in revenue, recurring EBITDA & free cash flow



Major award for world's largest low-carbon ammonia facility in the US



BACKLOG

€18.0bn¹

YE 2024: €19.6bn¹

FREE CASH FLOW²

€322m

H1 2024: €241m

Resilient & diversified backlog providing multi-year visibility



Key Q2 2025 operational highlights

PROJECT DELIVERY



Gas & LNG

NFE: Permanent energization of the substations for Train 8 and first utilities in service.

NFS: Start of piping prefabrication and completion of the installation of the fresh cooling water for trains 12 & 13.

Carbon Capture

bp Net Zero Teesside Power Project: Started site preparation, notably activities required prior to piling and civil works.

TECHNOLOGY, PRODUCTS & SERVICES



Sustainable Fuels

Neste Renewable Products Refinery Expansion - Site Development Project: Started production of SAF¹.

Ethylene

Reliance NMD² and DMD³ Cracker: Equipment order completed and piling works in progress in DMD³.

Technology & Innovation – strengthening our portfolio

T.EN'S COLLABORATION DRIVING INNOVATION

R&D PROGRAMS

Carbon capture

GLOBAL ALLIANCE WITH SHELL

A leading CO₂ capture technology



Chemicals

COLLABORATION WITH CLARIANT

Catalyst technology for styrene production



Circularity

COLLABORATION: NESTE & ALTERRA

Standardized chemical recycling solutions



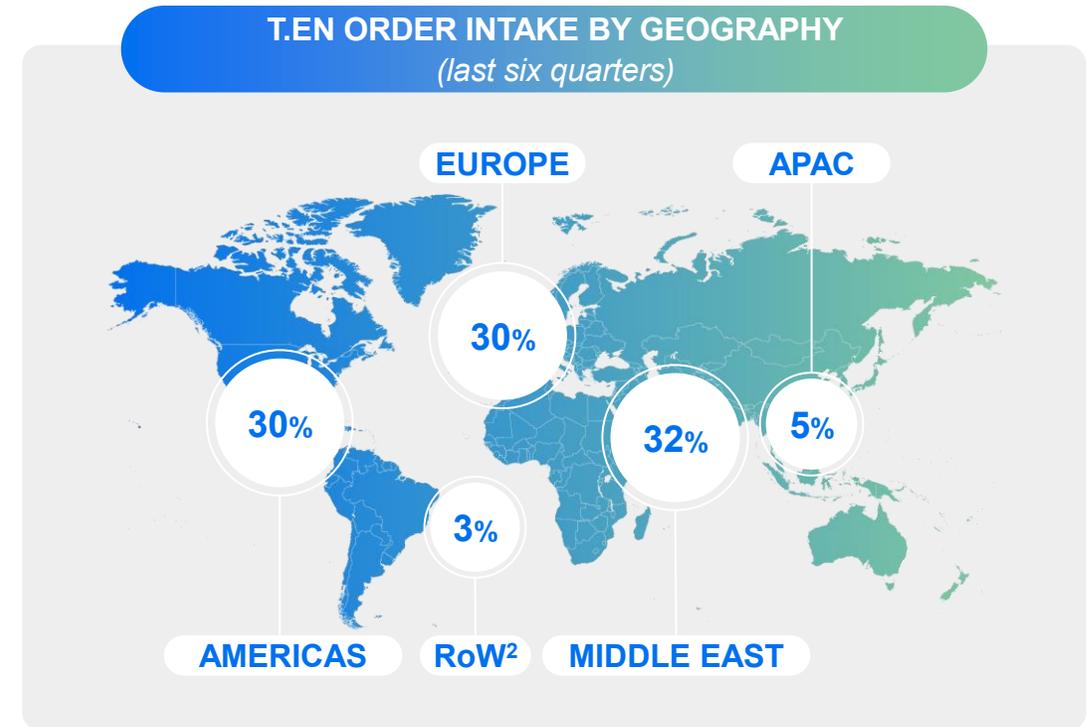
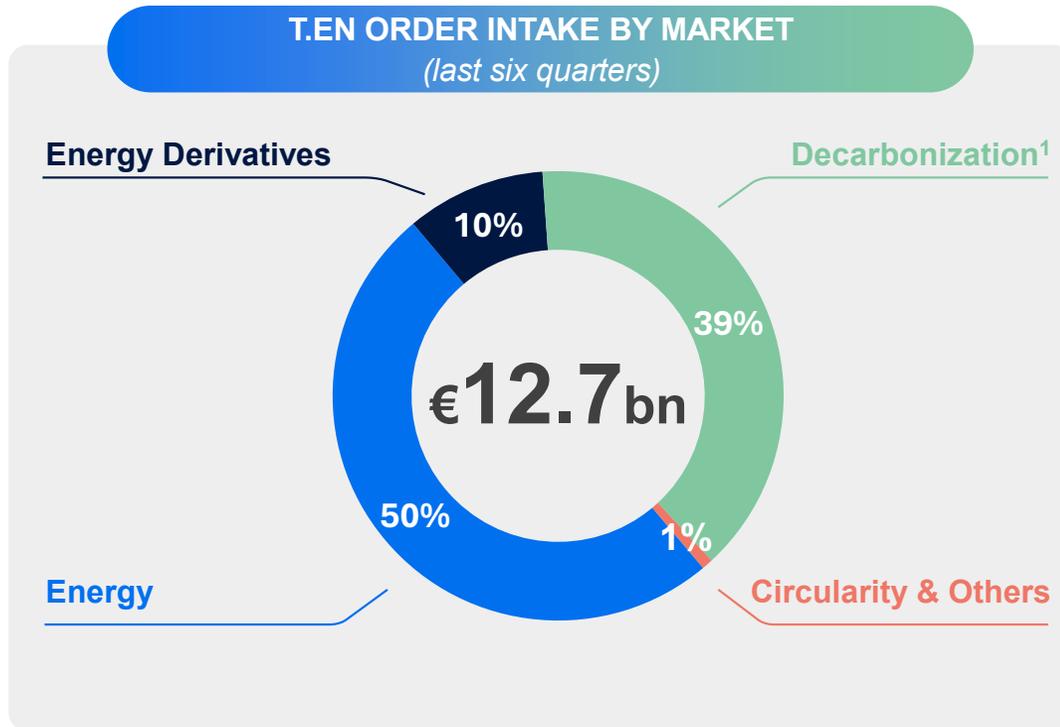
Ethylene

LOW-CO₂ CRACKING FURNACE

1st award with CPChem at its Sweeny complex, US



Increased diversification in our order intake



Substantial growth in decarbonization; major awards in blue molecules & CCS

Strong energy contribution; early signs of recovery in energy derivatives

~70% of awards beyond Middle East; notably in Americas and UK

SECTION 2

Financial Highlights

BRUNO VIBERT
CHIEF FINANCIAL OFFICER

H1 2025 Financial highlights

REVENUE

€3.6bn

H1 2024: €3.2bn

RECURRING EBITDA

€319m

H1 2024: €281m

RECURRING EBITDA %

8.7%

H1 2024: 8.9%

EPS (DILUTED)

€1.07

H1 2024: €1.04

FCF CONVERSION¹

101%

H1 2024: 86%

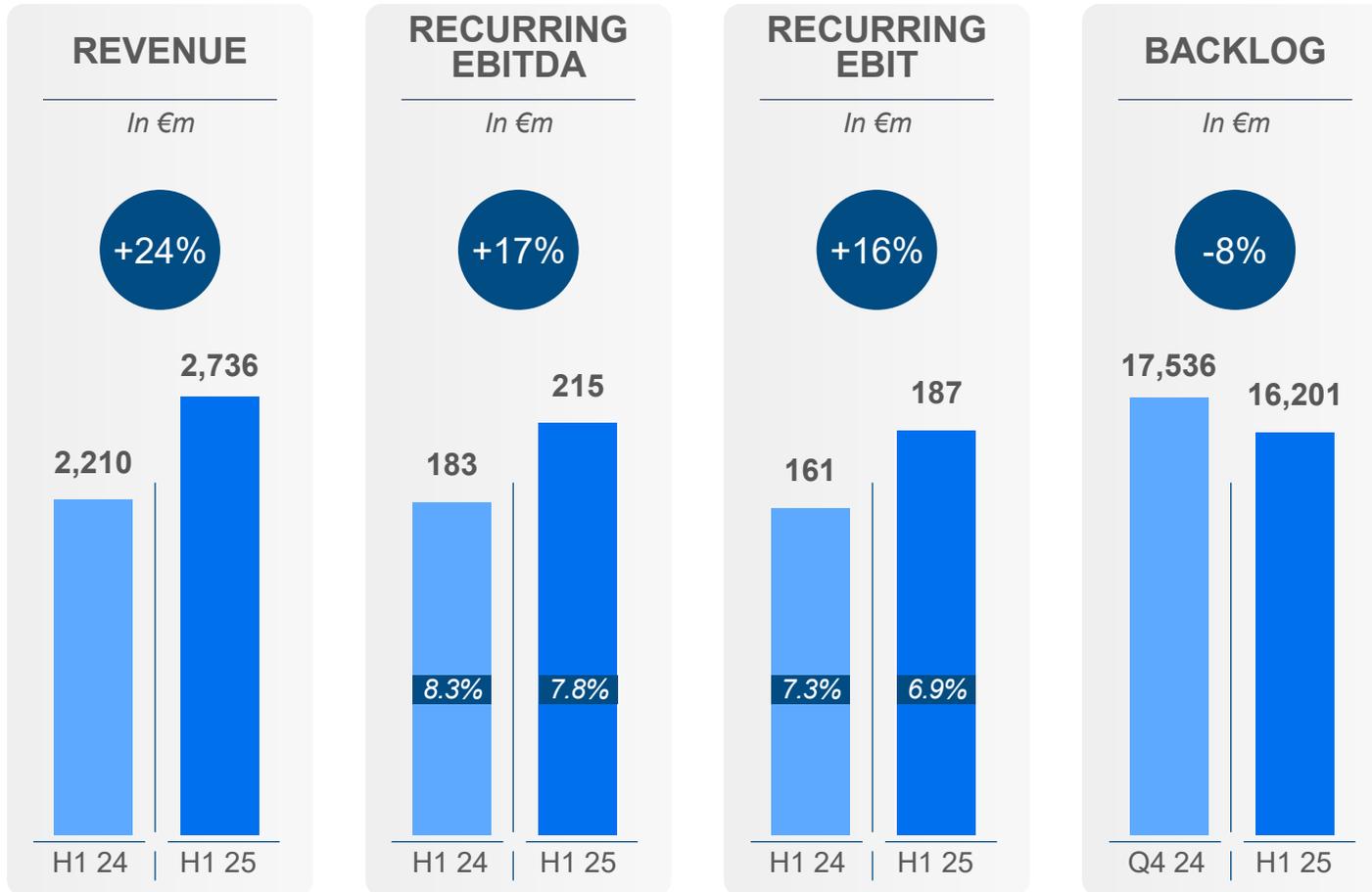
T.EN NET CASH²

> €1.6bn

YE 2024: > €1.4bn

Segment performance: Project Delivery

Significant year-over-year growth



Revenue: Significant Y/Y growth driven by the high activity on LNG projects in Qatar, and ramp-up of new wave of projects including Ruwais LNG and GranMorgu.

Recurring EBITDA / EBIT: Resilient performance despite a higher proportion of early-phase projects, for which we recognize limited margin contribution.

Backlog: Major Q2 contract for Blue Point Number One ATR in the US – the world’s largest low-carbon ammonia plant.

Book-to-Bill
1.2 (TTM¹)

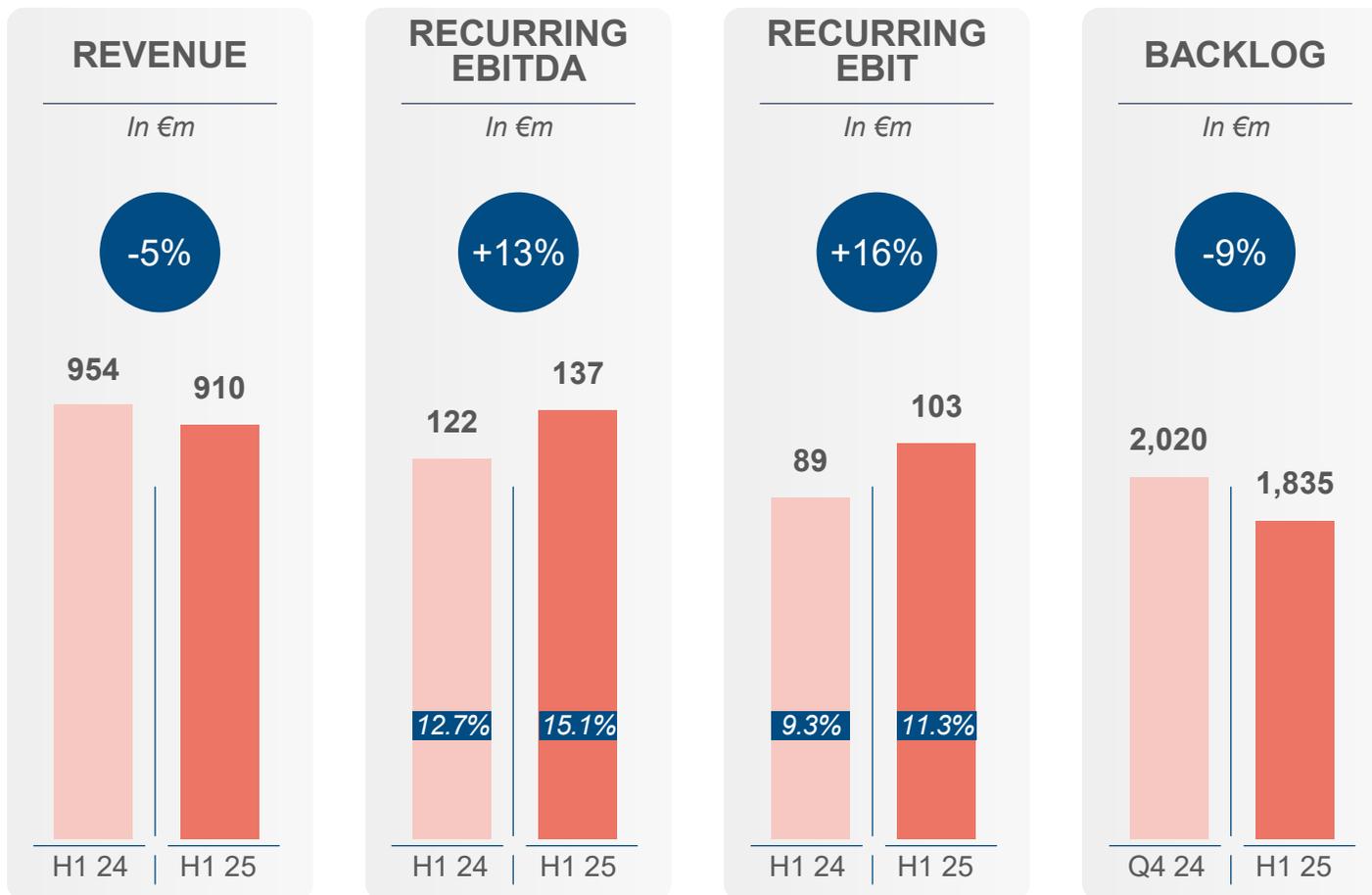
Margin %



Financial information is presented under adjusted IFRS (see Appendix 8.0 of H1 2025 Results Release). Reconciliation of IFRS to non-IFRS financial measures are provided in appendices.
¹ Trailing 12 months.

Segment performance: Technology, Products & Services

Material expansion in margins



Margin %

Revenue: Reduced proprietary equipment contribution, partially offset by robust volumes of consultancy, engineering services & studies.

Recurring EBITDA / EBIT %: Sharp Y/Y increase benefiting from ethylene furnaces deliveries, catalyst supply and PMC activities.

Backlog: Reflects some awards being pushed to the right; order intake expected to improve in coming quarters.

Book-to-Bill
1.0 (TTM¹)



Financial information is presented under adjusted IFRS (see Appendix 8.0 of H1 2025 Results Release). Reconciliation of IFRS to non-IFRS financial measures are provided in appendices.
¹ Trailing 12 months.

H1 2025 other key metrics and balance sheet

Income Statement

Corporate costs

€ 33 million

Incl. impact of share price increase and supplemental French social charges on LT1¹ plans.

Net financial income

€ 51 million

Continued benefit from interest income.

Non-recurring items

€ 29 million

Incl. ~€20 million for adjacent business model investment (e.g. Reju).

Balance Sheet

Net contract liability

€ 3.0 billion

Broadly in line with 2024 year-end position.

Gross cash

€ 4.0 billion

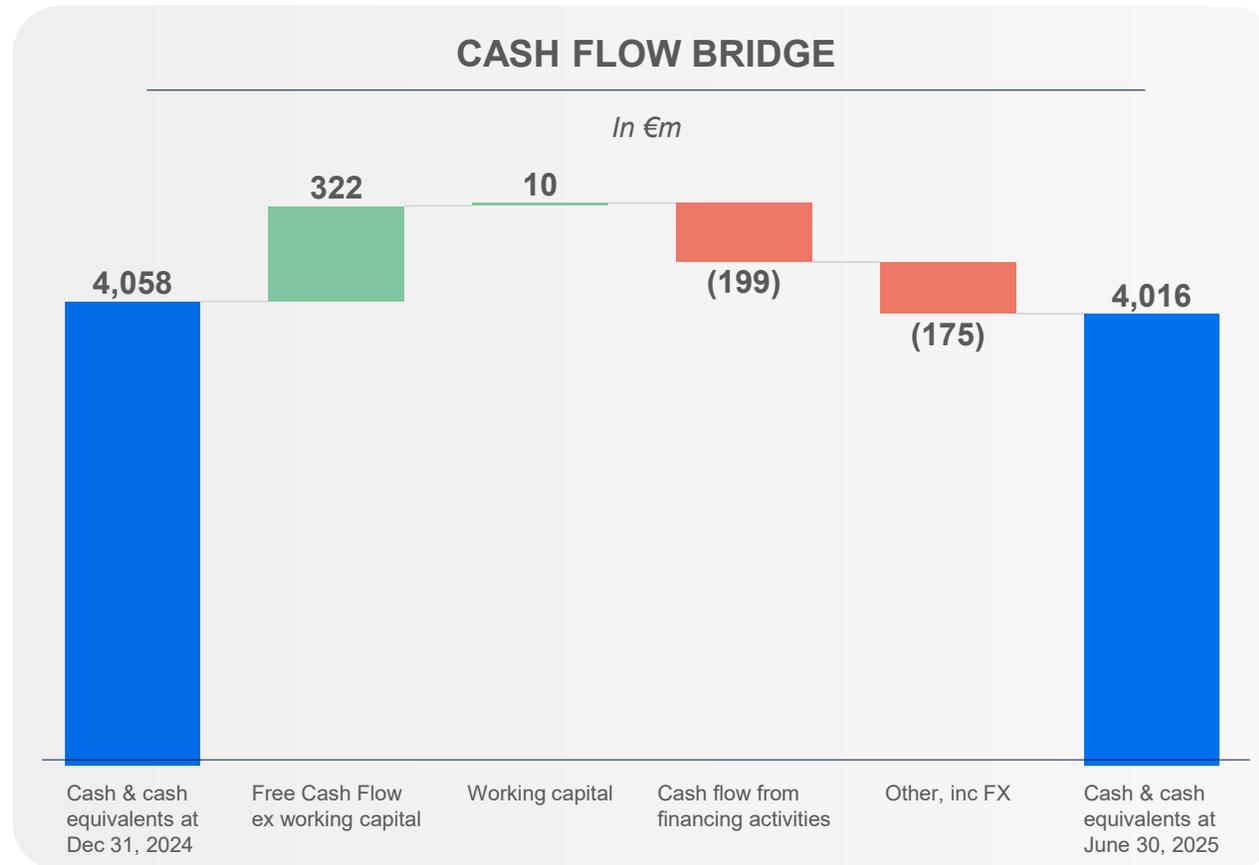
Strong and stable.

T.EN Net cash²

> € 1.6 billion

Vs > €1.4 billion at 2024 year-end.

Consistent strength in free cash flow generation



- **Operating cash flow:** €366m; Free cash flow¹: €332m, includes €10m inflow from working capital and provisions.
 - ✓ **Free cash flow**, excluding working capital impact: €322m.
 - ✓ **Free cash conversion** from Adj. Rec. EBITDA / EBIT: 101% / 125%.
 - ✓ **Capex:** €34m.
- **Other items of note:**
 - ✓ €150m dividends paid to shareholders.
 - ✓ €40m lease liability payments.
 - ✓ €170m adverse FX impact.

Updating segment guidance – raising TPS EBITDA margin

PROJECT DELIVERY

TECHNOLOGY, PRODUCTS & SERVICES

UPDATED GUIDANCE

REVENUE
€5.2 - 5.6bn

EBITDA MARGIN¹
~8%

REVENUE
€1.8 - 2.2bn

EBITDA MARGIN¹
14.0% - 14.5%

PRIOR GUIDANCE (April 30, 2025)

REVENUE
€5.2 - 5.6bn

EBITDA MARGIN¹
~8%

REVENUE
€1.8 - 2.2bn

EBITDA MARGIN¹
~13.5%

OTHER ITEMS (Unchanged)

EFFECTIVE TAX RATE²
26% - 30%

CORPORATE COSTS
€50 - 60m

R&D SPEND
~€70m

ADJACENT BUSINESS MODEL INVESTMENT³
<€50m

Financial information is presented under adjusted IFRS

¹ Depreciation and Amortization component of EBITDA estimated at ~100 basis points of Project Delivery margin, and ~350 basis points of TPS margin

² Subject to fiscal regime changes in key jurisdictions

³ As part of its capital allocation framework for long-term value creation, the Company may invest in adjacent business models including Build Own Operate (BOO) and co-development. Since Q3 2024, these investment costs are recorded as non-recurring items.

SECTION 3

Outlook & Conclusion

ARNAUD PIETON
CHIEF EXECUTIVE OFFICER

The US – a growth play for T.EN

OUR POSITIONING

- ✓ **Well positioned in LNG, blue molecules, and CCUS¹ projects**
- ✓ **Modular & de-risked contracting schemes**
- ✓ **Established footprint with opportunities aligned to our complementary business models**

NAVIGATING US REGULATORY LANDSCAPE

LNG MORATORIUM LIFTING

Good progress in permitting, offtakes
Greater certainty on T.EN prospects

TARIFFS

No contractual risk / exposure
Execution scheme flexibility

DOE² FUNDING

T.EN not reliant on DOE² funding
Immaterial impact on T.EN

OBBBA³

Maintained decarbonization incentives
Positive outlook for prospects with CCUS¹

LNG – opportunity rich for the long-term

MARKET TRENDS

Energy access
& security

Increasing
demand

Regional
policies

T.EN DIFFERENTIATION

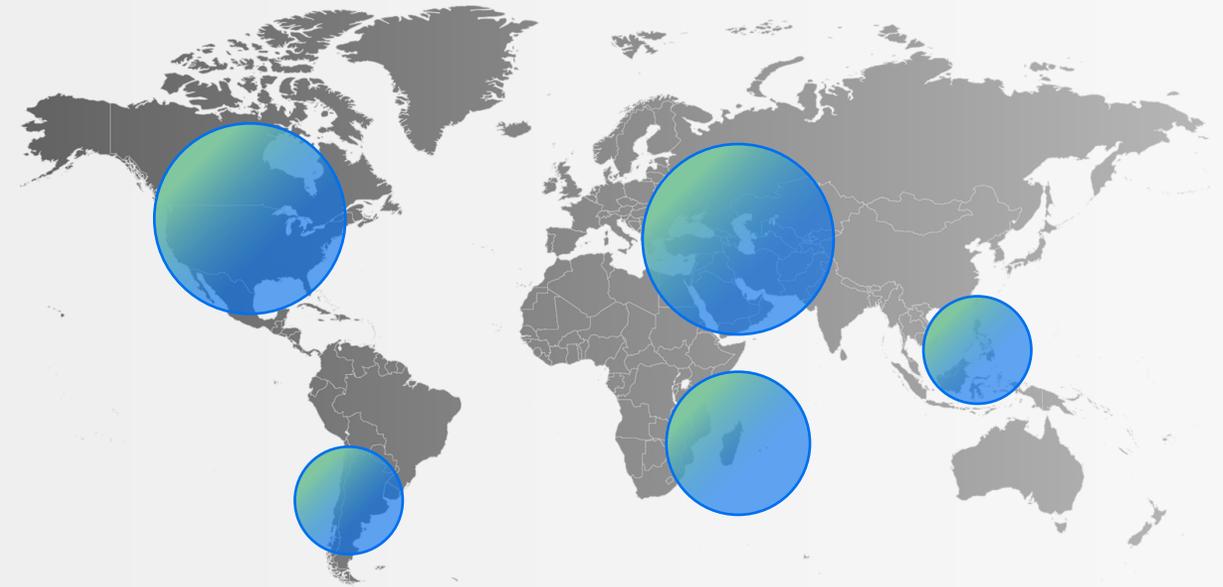
- ✓ Mid-to-mega-scale execution, Floating LNG expertise
- ✓ Modular, productized offerings (e.g. SnapLNG™)
- ✓ Decarbonization (e.g. electrification, CO₂ capture)

T.EN LEADERSHIP

>35%

T.EN market share
projects reaching FID 2020 – 2025 ytd

KEY GEOGRAPHIES FOR LNG PROSPECTS



Key geographies

North America

East Africa

Middle East

Capturing the market trend for pragmatic decarbonization

MARKET OUTLOOK

Total addressable market¹ (2023 to 2030)

Key regions

Blue molecules

4 Mt

30 Mt

North America
Middle East
Europe

Carbon capture

56 Mt

550 Mt

North America
Europe
APAC

Sustainable aviation fuel

2 Mt

18 Mt

Europe
North America
APAC

Sources: Rystad, BP Energy Outlook 2024, IEA, IATA, S&P Global, EASA, BNEF, CRU, McKinsey and Ellen MacArthur Foundation, T.EN internal review

DEMONSTRATED LEADERSHIP

- ✓ H₂ leader (>30% market share historically)
- ✓ Proprietary equipment & technology (e.g. SMR, ATR)

- ✓ Global alliance with Shell for CANSOLV^{®2}
- ✓ Proprietary offering through Canopy by T.EN

- ✓ T.EN involvement in 40% of announced SAF capacity
- ✓ Expertise across all SAF pathways³

¹ The total demand for the selected markets

² A leading post-combustion CO₂ capture technology

³ SAF pathways include HEFA, Hummingbird by T.EN for Alcohol-To-Jet, eFuels



Key takeaways

Solid first half

- Y/Y growth of 15% in revenue and 13% in EBITDA
- Increase FY TPS EBITDA margin guidance to 14% - 14.5%

Award momentum

- Major award – world's largest blue ammonia facility, US
- Attractive outlook for H2 2025 and beyond

Strong for the long-term

- Strong long-term fundamentals; T.EN focused on value creation
- Disciplined operations, consistent FCF generation, strategic capital allocation



H1 2025 Results

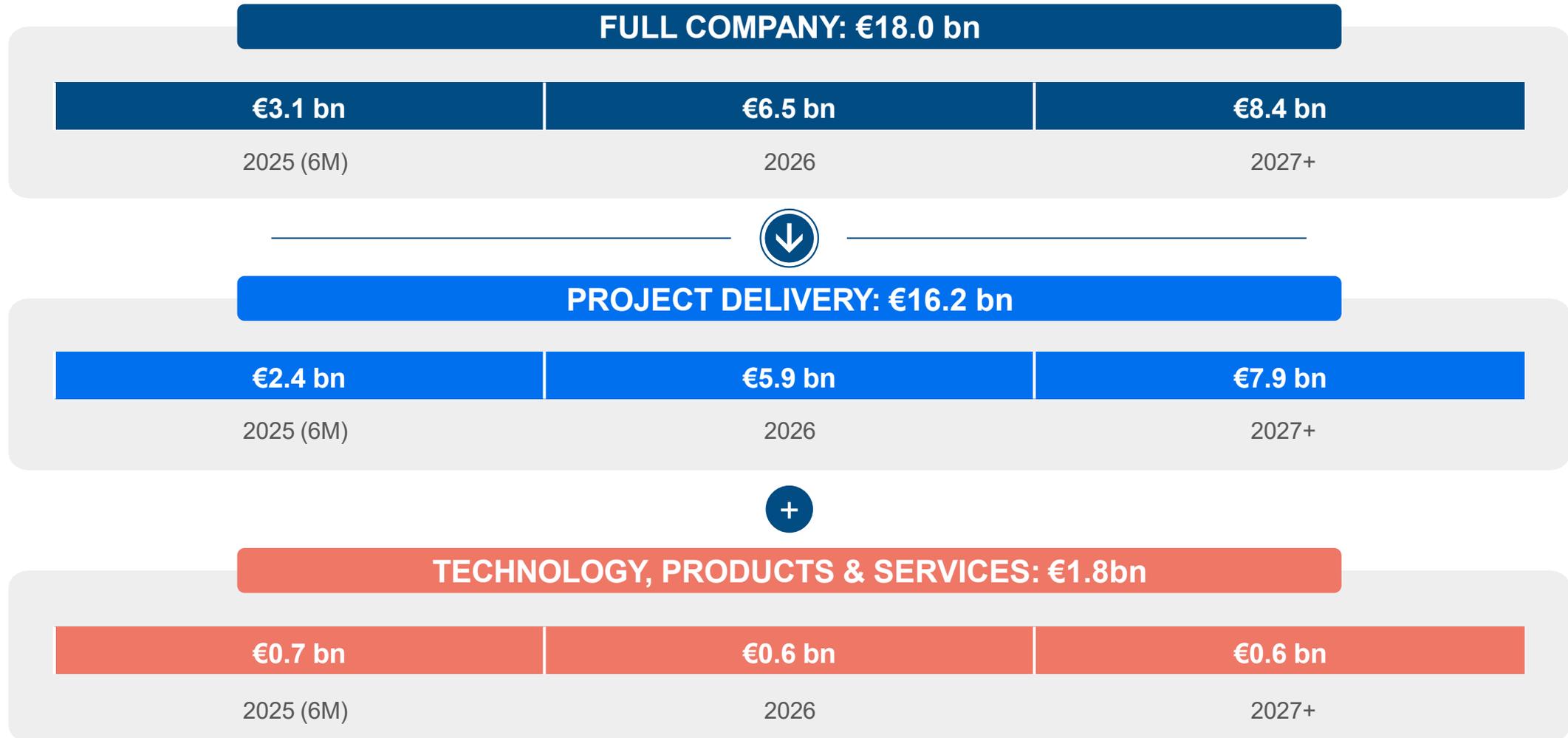
Q&A

31st July 2025

Appendix

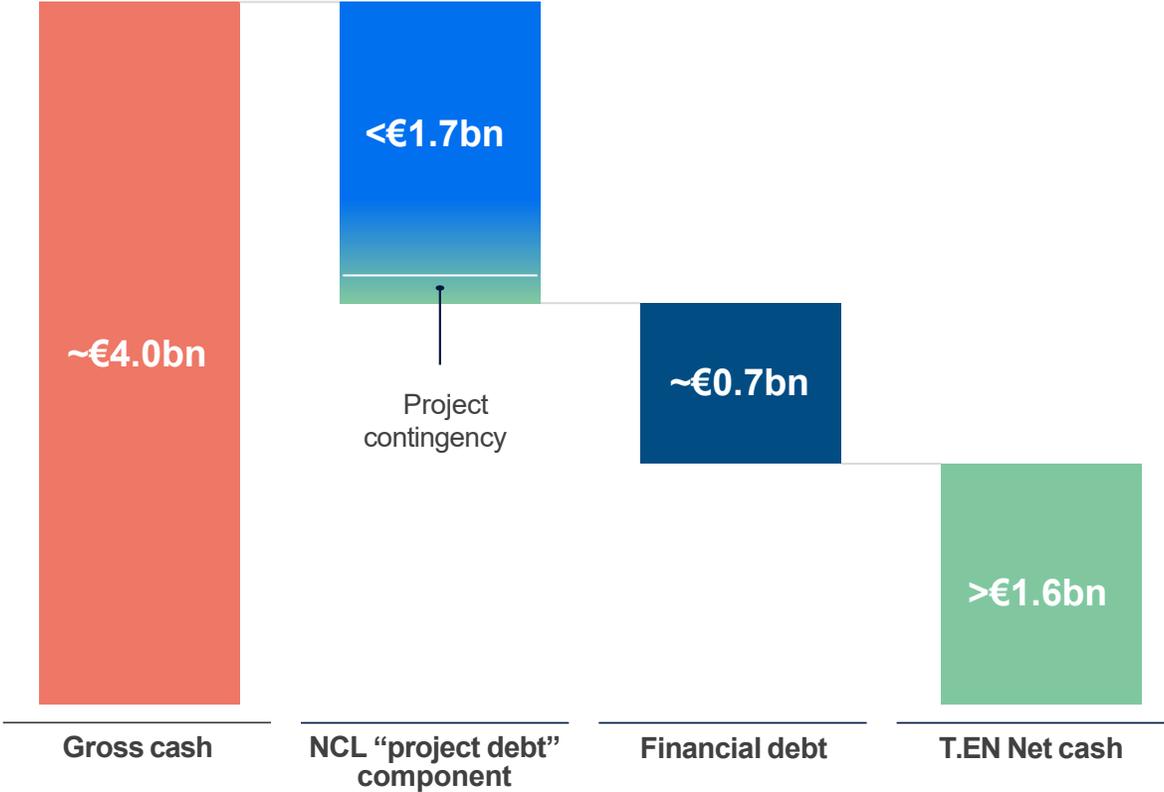
27th February 2025

Backlog schedule



T.EN's net cash assessment: over €1.6 billion

Bridging gross cash to net cash; a limited portion of NCL represents future cash outflow



T.EN'S CALCULATION OF NET CASH

- 1 Gross cash
- 2 NCL "project debt" i.e. estimated project costs + contingency in full
- 3 Financial debt

1 (-) 2 (-) 3 = T.EN Net Cash

Key awards in the second quarter

BLUE POINT NUMBER ONE PROJECT, US

Major¹ EPF² contract to deliver the world's largest low-carbon ammonia plant

Leveraging modularization know-how, technology integration and project delivery excellence

Low-carbon ammonia produced to be used for both traditional and new applications

~1.4Mtpa
Production capacity

2.3Mtpa
CO₂ sequestered

>95%
CO₂ recovery

Clients (in JV)

Jera

CF

MITSUBISHI & CO.

NFPS COMP 4 PROJECT, QATAR

Significant³ detailed engineering design for two offshore compression complexes for the NFPS COMP4 project

Leveraging our engineering expertise

Support Qatar's energy security, ambitious projects and objectives

TPS
Reported segment

LARSEN & TOUBRO

قطر للطاقة
QatarEnergy

Clients

¹ A "major" award for Technip Energies is a contract award representing above €1 billion of revenue.

² EPF: Engineering, Procurement & Fabrication

³ A "significant" award for Technip Energies is a contract award representing between €50 million and €250 million of revenue.

Sustainability at the core



WE INNOVATE

Selected for the Blue Point Number One ATR project, the world's largest low-carbon ammonia plant

Partnerships towards energy transition & circularity e.g. joint development program with Anellotech



WE DELIVER

Act4Nature renewed & extended commitment acting together to preserve biodiversity

Zero projects in IUCN¹ protected area management categories I and II locations



WE EMPOWER

WeCare program launch Our global benefits and well-being program

90% of employees covered

WeCare.
Your guide to our benefits and well-being program

Technip Energies member of S&P's 2025 Sustainability Yearbook

S&P classes Technip Energies as an 'Industry Mover'

S&P Global

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Technip Energies N.V.
Energy Equipment & Services

Industry Mover

Corporate Sustainability Assessment (CSA) 2024

59/100

Score date
February 5, 2025

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Adjusted statements of income – H1 2025

	Project Delivery		Technology, Products & Services		Corporate/non allocable		Total	
	H1 25	H1 24	H1 25	H1 24	H1 25	H1 24	H1 25	H1 24
<i>(In € millions)</i>								
Adjusted revenue	2,736.2	2,209.9	910.2	954.4	—	—	3,646.4	3,164.3
Adjusted recurring EBITDA	214.7	183.0	137.0	121.5	(32.8)	(23.1)	319.0	281.4
Adjusted amortization and depreciation	(27.2)	(22.0)	(34.3)	(32.8)	—	0.7	(61.6)	(54.1)
Adjusted recurring EBIT	187.5	161.1	102.7	88.6	(32.8)	(22.4)	257.4	227.3
Non-recurring items (transaction & one-off costs)	(9.7)	(1.6)	(13.7)	(1.2)	(5.2)	(1.3)	(28.6)	(4.1)
EBIT	177.8	159.5	89.0	87.4	(38.0)	(23.6)	228.8	223.2
Financial income							69.3	74.7
Financial expense							(18.0)	(17.1)
Profit (loss) before income tax							280.2	280.8
Income tax (expense) profit							(83.6)	(80.0)
Net profit (loss)							196.6	200.8
Net profit (loss) attributable to Technip Energies Group							191.0	188.1
Net profit (loss) attributable to non-controlling interests							5.6	12.7

Adjusted statements of income – Q2 2025

	Project Delivery		Technology, Products & Services		Corporate/non allocable		Total	
	Q2 25	Q2 24	Q2 25	Q2 24	Q2 25	Q2 24	Q2 25	Q2 24
<i>(In € millions)</i>								
Adjusted revenue	1,333.5	1,164.5	459.8	479.1	—	—	1,793.3	1,643.6
Adjusted recurring EBITDA	100.9	93.9	71.7	61.3	(15.7)	(10.4)	156.9	144.7
Adjusted amortization and depreciation	(14.6)	(11.4)	(17.0)	(17.2)	0.3	0.4	(31.2)	(28.2)
Adjusted recurring EBIT	86.3	82.5	54.7	44.1	(15.4)	(10.1)	125.7	116.5
Non-recurring items (transaction & one-off costs)	(6.3)	(1.5)	(9.3)	(1.7)	(3.1)	0.8	(18.7)	(2.4)
EBIT	80.0	81.1	45.4	42.4	(18.4)	(9.3)	107.0	114.1
Financial income							34.2	36.5
Financial expense							(8.6)	1.2
Profit (loss) before income tax							132.6	151.8
Income tax (expense) profit							(41.1)	(46.4)
Net profit (loss)							91.5	105.4
Net profit (loss) attributable to Technip Energies Group							90.0	97.9
Net profit (loss) attributable to non-controlling interests							1.5	7.5

Adjusted statements of income

Reconciliation between IFRS and Adjusted – H1 2025

<i>(In € millions)</i>	H1 25 IFRS	Adjustments	H1 25 Adjusted
Revenue	3,600.7	45.7	3,646.4
Costs and expenses			
Cost of sales	(3,104.5)	(47.4)	(3,151.9)
Selling, general and administrative expense	(194.6)	(1.1)	(195.7)
Research and development expense	(28.5)	—	(28.5)
Impairment, restructuring and other expense	(28.6)	—	(28.6)
Other operating income (expense), net	(9.9)	(0.2)	(10.1)
Operating profit (loss)	234.6	(2.9)	231.7
Share of profit (loss) of equity-accounted investees	(5.6)	2.7	(2.9)
Profit (loss) before financial income (expense), net and income tax	229.0	(0.2)	228.8
Financial income	66.7	2.6	69.3
Financial expense	(17.6)	(0.4)	(18.0)
Profit (loss) before income tax	278.1	2.1	280.2
Income tax (expense) profit	(83.2)	(0.4)	(83.6)
Net profit (loss)	194.9	1.7	196.6
Net profit (loss) attributable to Technip Energies Group	189.3	1.7	191.0
Net profit (loss) attributable to non-controlling interests	5.6	—	5.6

Adjusted statements of income

Reconciliation between IFRS and Adjusted – H1 2024

<i>(In € millions)</i>	H1 24 IFRS	Adjustments	H1 24 Adjusted
Revenue	3,039.2	125.1	3,164.3
Costs and expenses			
Cost of sales	(2,604.9)	(102.0)	(2,706.9)
Selling, general and administrative expense	(200.3)	(0.9)	(201.2)
Research and development expense	(35.0)	0.8	(34.2)
Impairment, restructuring and other expense	(4.1)	—	(4.1)
Other operating income (expense), net	6.0	(0.2)	5.8
Operating profit (loss)	200.9	22.8	223.7
Share of profit (loss) of equity-accounted investees	23.8	(24.3)	(0.5)
Profit (loss) before financial income (expense), net and income tax	224.7	(1.5)	223.2
Financial income	71.0	3.7	74.7
Financial expense	(17.1)	—	(17.1)
Profit (loss) before income tax	278.6	2.2	280.8
Income tax (expense) profit	(79.5)	(0.5)	(80.0)
Net profit (loss)	199.1	1.7	200.8
Net profit (loss) attributable to Technip Energies Group	186.4	1.7	188.1
Net profit (loss) attributable to non-controlling interests	12.7	—	12.7

Adjusted statements of income

Reconciliation between IFRS and Adjusted – Q2 2025

<i>(In € millions)</i>	Q2 25 IFRS	Adjustments	Q2 25 Adjusted
Revenue	1,774.7	18.6	1,793.3
Costs and expenses			
Cost of sales	(1,524.6)	(23.8)	(1,548.4)
Selling, general and administrative expense	(96.1)	(0.5)	(96.6)
Research and development expense	(14.4)	—	(14.4)
Impairment, restructuring and other expense	(18.7)	—	(18.7)
Other operating income (expense), net	(7.6)	1.2	(6.4)
Operating profit (loss)	113.3	(4.5)	108.8
Share of profit (loss) of equity-accounted investees	(9.5)	7.8	(1.7)
Profit (loss) before financial income (expense), net and income tax	103.8	3.2	107.0
Financial income	32.9	1.3	34.2
Financial expense	(8.2)	(0.4)	(8.6)
Profit (loss) before income tax	128.5	4.1	132.6
Income tax (expense) profit	(40.2)	(0.9)	(41.1)
Net profit (loss)	88.2	3.3	91.5
Net profit (loss) attributable to Technip Energies Group	86.7	3.3	90.0
Net profit (loss) attributable to non-controlling interests	1.5	—	1.5

Adjusted statements of income

Reconciliation between IFRS and Adjusted – Q2 2024

<i>(In € millions)</i>	Q2 24 IFRS	Adjustments	Q2 24 Adjusted
Revenue	1,541.1	102.5	1,643.6
Costs and expenses			
Cost of sales	(1,325.6)	(84.5)	(1,410.1)
Selling, general and administrative expense	(99.6)	(0.6)	(100.2)
Research and development expense	(20.6)	0.5	(20.1)
Impairment, restructuring and other expense	(2.4)	—	(2.4)
Other operating income (expense), net	2.9	1.1	4.0
Operating profit (loss)	95.8	19.0	114.8
Share of profit (loss) of equity-accounted investees	17.8	(18.4)	(0.6)
Profit (loss) before financial income (expense), net and income tax	113.6	0.5	114.1
Financial income	34.5	2.0	36.5
Financial expense	1.1	0.1	1.2
Profit (loss) before income tax	149.2	2.6	151.8
Income tax (expense) profit	(45.7)	(0.7)	(46.4)
Net profit (loss)	103.5	1.9	105.4
Net profit (loss) attributable to Technip Energies Group	95.7	2.2	97.9
Net profit (loss) attributable to non-controlling interests	7.8	(0.3)	7.5

Adjusted statements of financial position

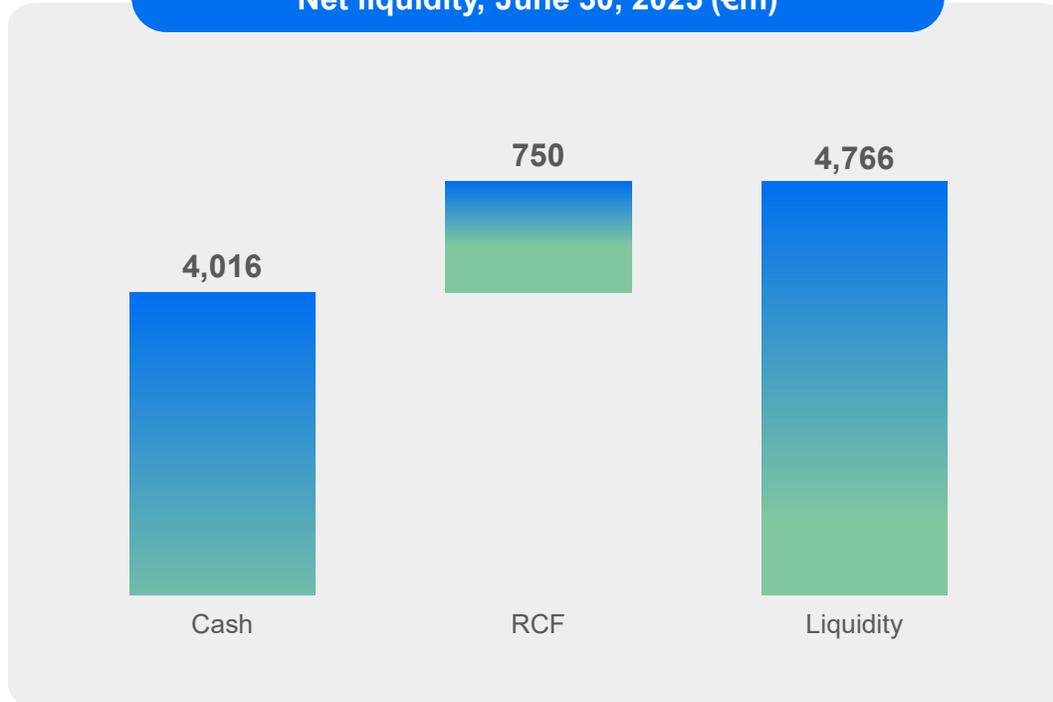
<i>(In € millions)</i>	H1 25	FY 24
Goodwill	2,078.3	2,118.0
Intangible assets	148.3	145.3
Property, plant and equipment	158.9	167.4
Right-of-use assets	224.0	201.8
Equity accounted investees	12.6	20.1
Other non-current assets	322.8	331.1
Total non-current assets	2,944.9	2,983.7
Trade receivables	1,083.9	1,078.7
Contract assets	580.2	485.9
Other current assets	787.4	785.8
Cash and cash equivalents	4,015.7	4,058.0
Total current assets	6,467.2	6,408.4
Total assets	9,412.1	9,392.0
Total equity	2,164.5	2,114.8
Long-term debt, less current portion	641.7	642.4
Lease liabilities	200.3	192.4
Accrued pension and other post-retirement benefits, less current portion	87.7	126.0
Other non-current liabilities	147.4	169.7
Total non-current liabilities	1,077.1	1,130.5
Short-term debt	104.5	93.8
Lease liabilities	64.2	57.4
Accounts payable, trade	1,584.7	1,642.6
Contract liabilities	3,613.1	3,466.3
Other current liabilities	804.0	886.6
Total current liabilities	6,170.5	6,146.7
Total liabilities	7,247.6	7,277.2
Total equity and liabilities	9,412.1	9,392.0

Adjusted statements of cashflows

<i>(In € millions)</i>	H1 25	H1 24
Net profit (loss)	196.6	200.8
Change in working capital and provisions	10.1	(334.9)
Non-cash items and other	159.1	68.9
Cash provided (required) by operating activities	365.8	(65.2)
Acquisition of property, plant, equipment and intangible assets	(34.0)	(29.0)
Acquisition of financial assets	(4.4)	(4.8)
Acquisition of subsidiary, net of cash acquired	—	1.2
Proceeds from disposal of assets	0.4	—
Proceeds from disposals of subsidiaries, net of cash disposed	(0.7)	(1.3)
Other	0.2	—
Cash provided (required) by investing activities	(38.5)	(33.9)
Net increase (repayment) in long-term, short-term debt and commercial paper	8.4	24.5
Payments for acquisition of treasury shares	—	(38.0)
Share issue and buy-back transaction costs	—	(0.7)
Dividends paid to Shareholders	(150.2)	(101.5)
Payments for the principal portion of lease liabilities	(39.8)	(31.5)
Other (of which dividends paid to non-controlling interests)	(17.7)	(19.0)
Cash provided (required) by financing activities	(199.3)	(166.2)
Effect of changes in foreign exchange rates on cash and cash equivalents	(170.3)	40.1
(Decrease) Increase in cash and cash equivalents	(42.3)	(225.2)
Cash and cash equivalents, beginning of period	4,058.0	3,569.2
Cash and cash equivalents, end of period	4,015.7	3,344.0

Differentiated capital structure

Net liquidity, June 30, 2025 (€m)



- Robust liquidity position comprised of €4.0 billion of gross cash plus €750 million of available capacity under the RCF.

Gross cash / debt, June 30, 2025 (€m)



- Strong gross cash position of €4.0 billion.
- Short-term debt accounts for 13% of total debt.

Stock information and ADR

Stock

-  Listed on Euronext Paris / SBF 120 index
-  Ticker code: TE / ISIN code: NL0014559478
-  Free float: 129.7 million / Outstanding shares: 178.4 million
-  Market Cap on June 30, 2025: €6.4 billion



ADR Program

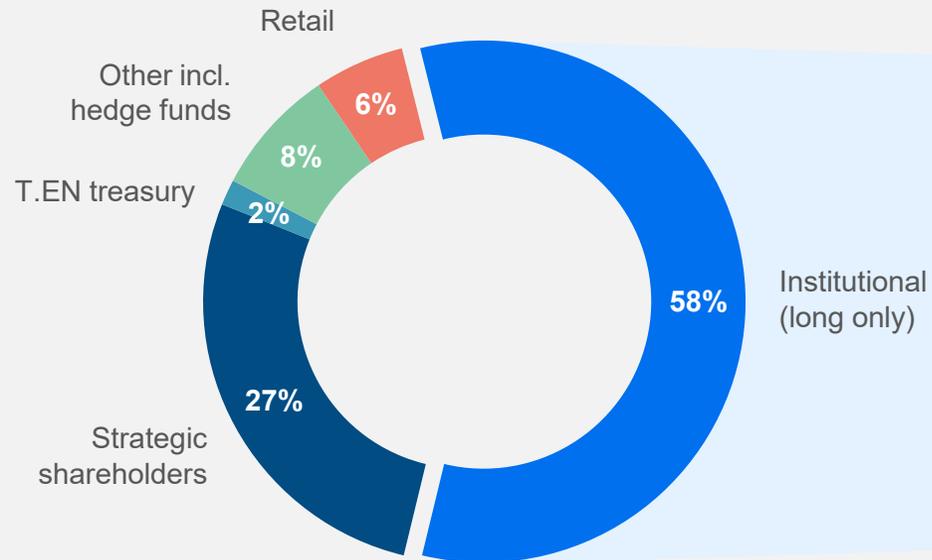
-  Exchange: Over-the-Counter
-  Ratio: 1 ADR : 1 ORD

- **DR ISIN:** US87854Y1091
- **Symbol:** THNPY
- **CUSIP number:** 87854Y109
- **American Depositary Receipt (ADR) Program:**
Sponsored Level I
- **Sponsor of ADR program:**
J.P. Morgan Chase Bank, N.A.
- **For further information:**
<https://www.adr.com/drprofile/87854Y109>

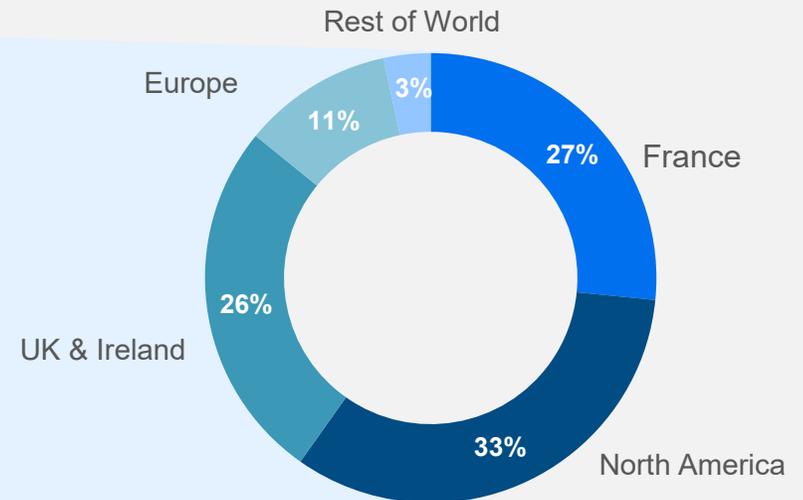
A balanced shareholder structure

Half year review

Full Equity Split
As a % of Shares Outstanding



Institutional Investors
Regional split



2025 - Technip Energies upcoming investor events

Engaging top shareholders and potential investors with geographical diversification



Investor conferences

Aug 26 RBC Back-to-School virtual series	Sept 10 KEPLER CHEUVREUX Autumn Conference	Sept 11 MORGAN STANLEY European Utilities and Energy Summit	Sept 24 ALPHA VALUE Baader Investment	Oct 1 KEPLER CHEUVREUX Energy Services & Transition Enablers Conference	Nov 12 GOLDMAN SACHS Carbonomics Conference	Nov 17 BNP PARIBAS EXANE MidCap CEO Conf	Dec 4 BERENBERG European Conference
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Investor roadshows

Sept 3 Zurich	Sept 16 Milan	Sept 17-18 US virtual	Nov 6 Madrid	Nov 18-20 US
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Investor Relations

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