

Welcome  
to Reju.<sup>TM</sup>



Hi. We're Reju.™ 

*Noun, re·ju*

to rejuvenate, to revive  
to make better than before

# Unlocking the circular textile system

We're driven by our purpose to...

**Unlock infinite possibilities  
within finite resources**



So that we can deliver our vision to ...

**Create a world  
designed to last**

We are  
a team of

**radical  
pragmatists**

# Our journey



## Reju.



2019

IBM announces VolCat process which turns end-of-life PET into a renewable resource

2021

Technip Energies, IBM and Under Armour form joint venture to advance the possibilities of plastics recycling technology

2023

Technip Energies creates Reju™, an innovative polyester textile regeneration company

2024

Reju™ opens Regeneration Hub Zero in Frankfurt

2025 / 26

FID Regeneration Hubs 1 and 2  
Subject to strict investment criteria



# The big problem

📍 Atacama Desert, Chile



# The current textiles system has reached an irreversible tipping point, that's only getting bigger :

## → Extraction

Already enough materials in circulation for the next 6 generations

## → Pollution

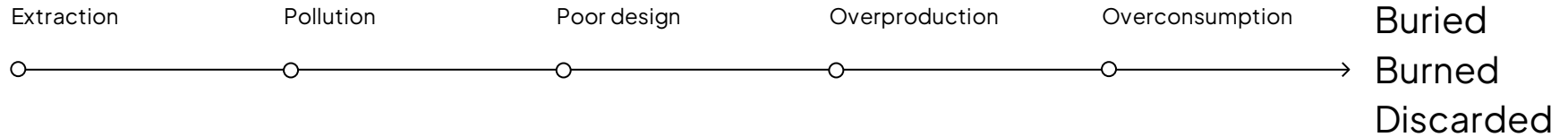
Textiles production contributes ~10% of GHG emissions, globally

## → Waste

More than 100 million tonnes of textiles gets buried or burned yearly

Less than 1% of global textiles waste is recycled

# Driven by the linear model of economic production



## Polyester is the most acute contributor to this crisis

> 57%

of global textile fiber production is polyester, a material that doesn't disintegrate

~ 88%

of polyester produced comes from finite virgin fossil fuels (PET)

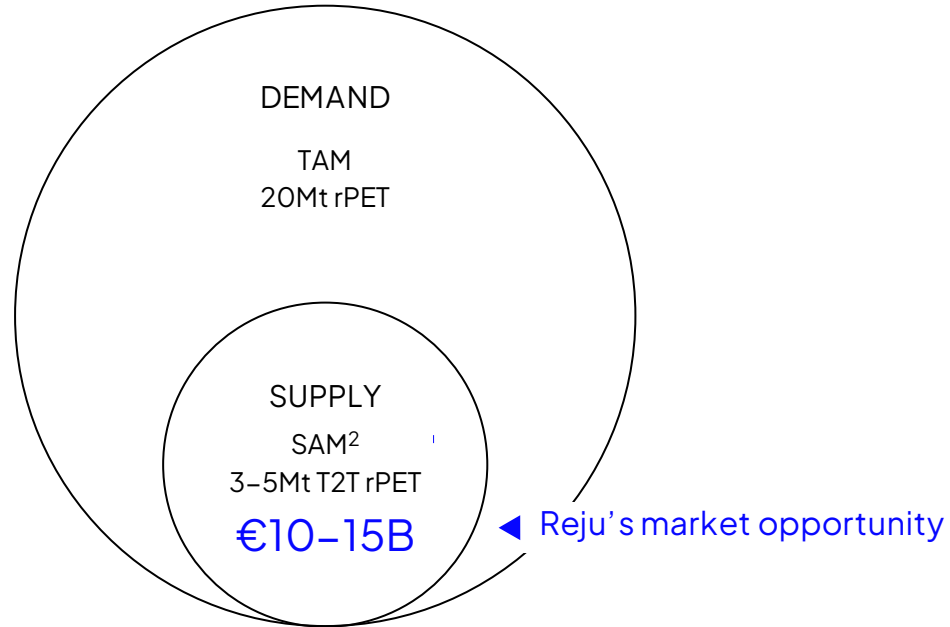




The  
opportunity

Demand for recycled textile-to-textile polyester will only increase, far eclipsing supply

Recycled textile polyester supply/demand imbalance<sup>1</sup> (2034)



Note: (1) demand growth considers half of the targets for textile rPET from the 2025 Recycled Polyester Challenge (resulting in 22.5% recycled PET textile) (2) Excl. China  
Source: Textile Exchange; brands press releases (brands); European Commission; UK government (regulators)

## What's driving the demand

+  
Regulations and standards

EU:  
Waste Framework Directive, Extended Producer Responsibility law, Textile Labelling Regulation, Green Claims Directive, Global Recycled Standard, Corporate Sustainability Reporting Directive, Ecodesign for Sustainable Products Regulation

US:  
Slow Fashion Caucus, Americas Trade and Investment Act, California SB 707 – Responsible Textile Recovery

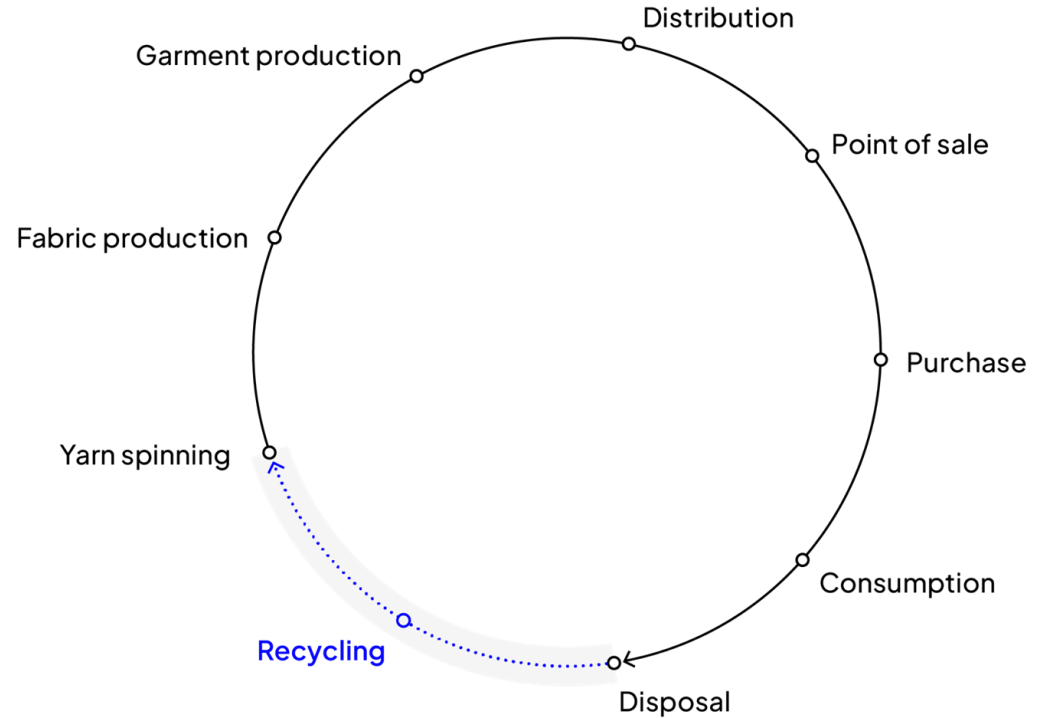
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Brand commitments

Every major apparel brand has committed to transitioning to recycled polyester. 72 signatory brands will replace 100% of virgin polyester by 2025, yet only 11% have achieved it

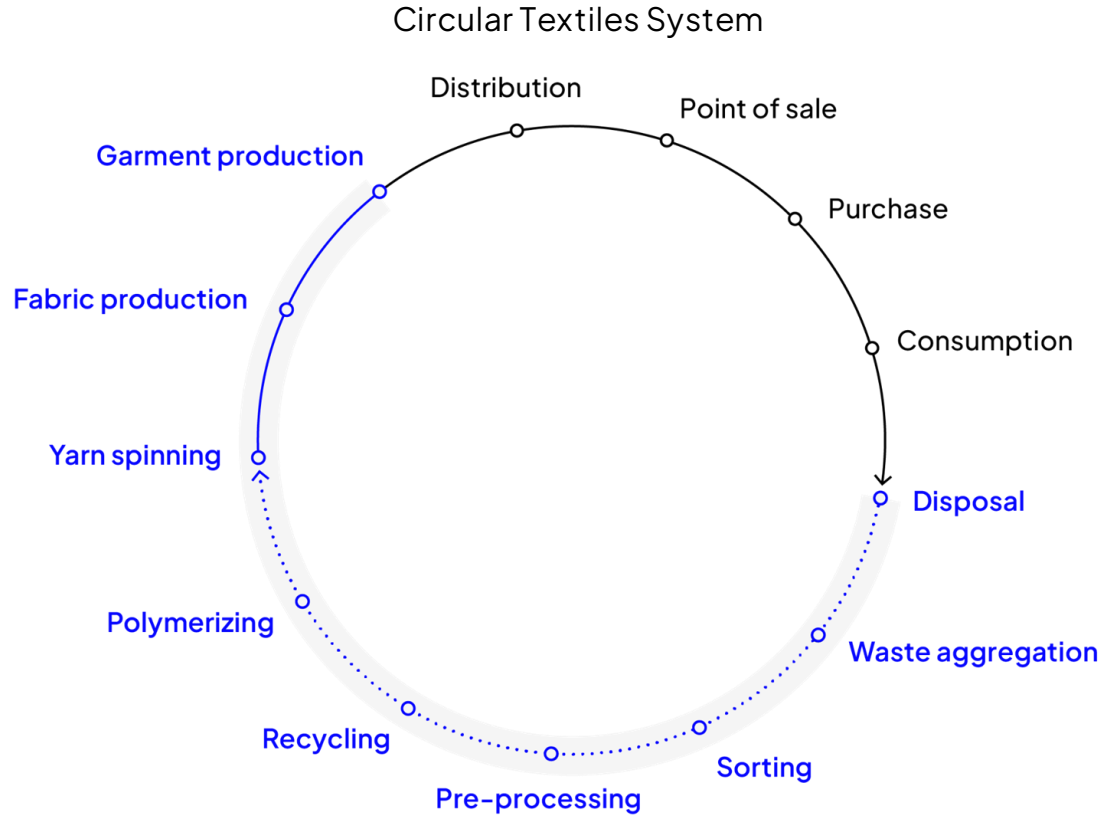
+  
Feedstock source

A need to shift from rPET in bottles as a source of feedstock to textiles as a source.  
Momentum is accelerating

# Technology alone can't unlock the circular textile system



In addition to superior industrial technology, up and downstream integration is critical



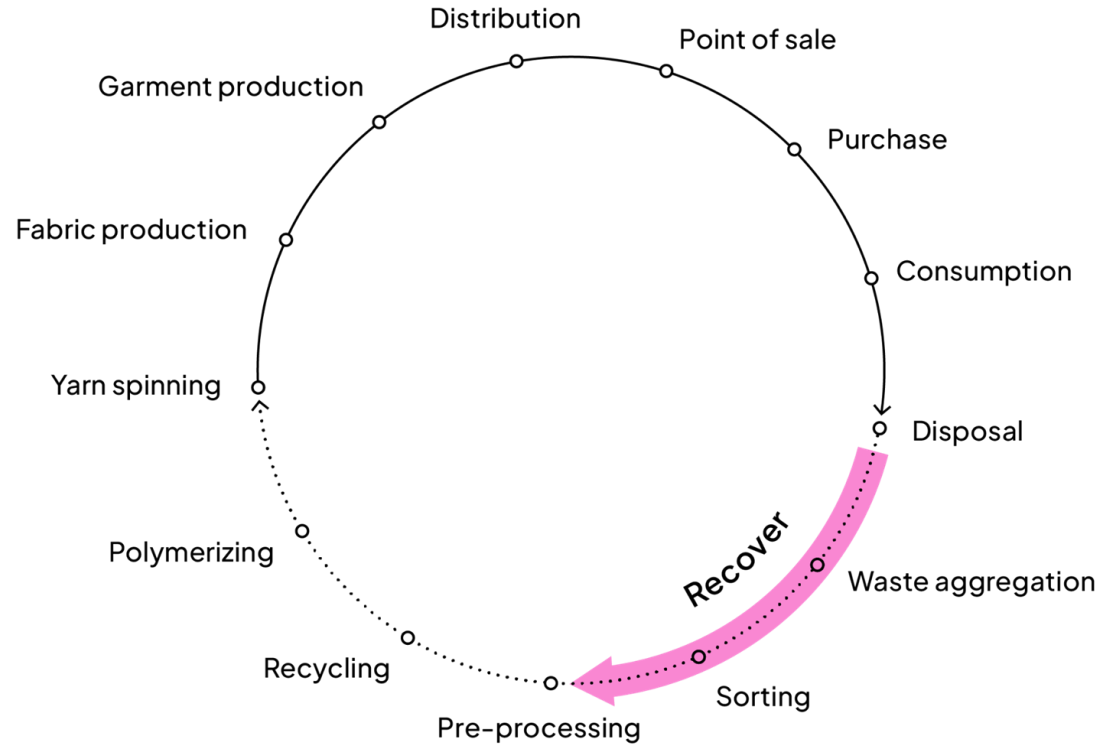




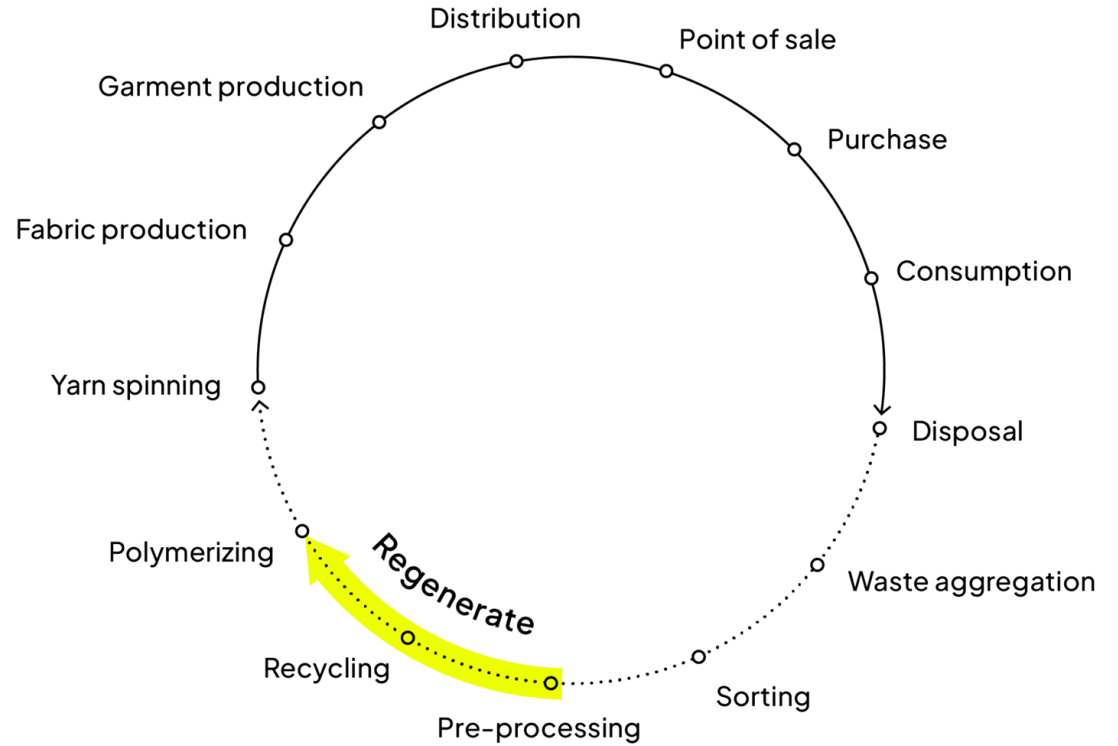
Solution

At Reju,  
we don't recycle.

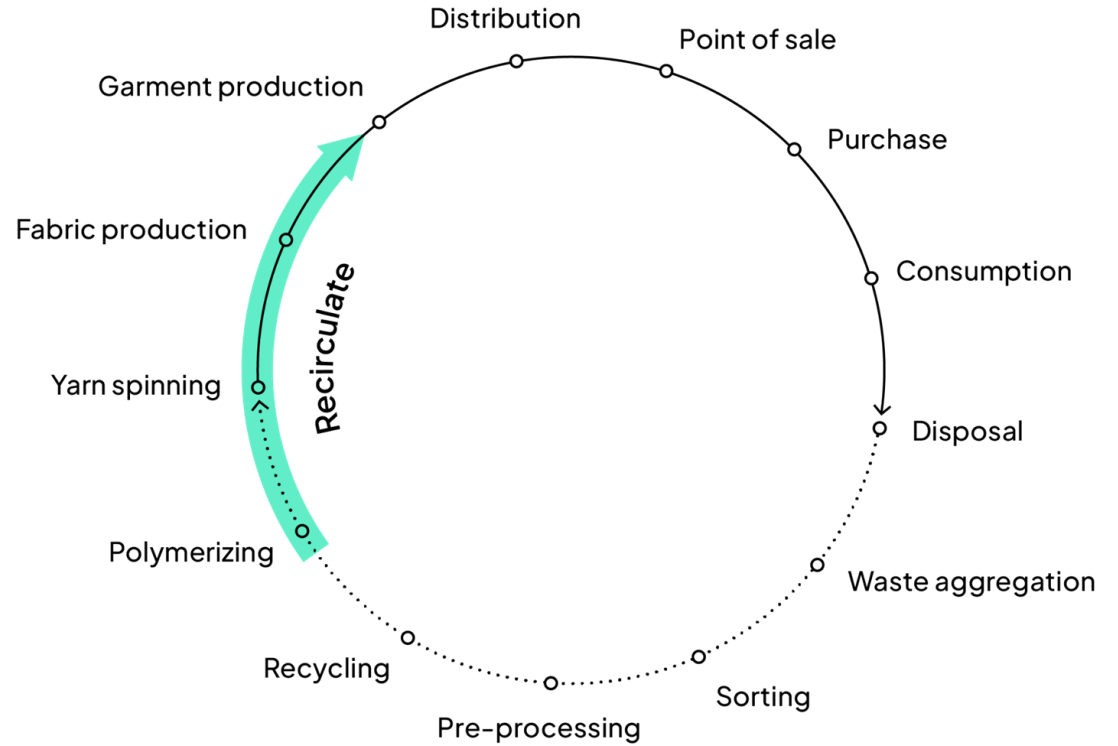
# We recover



# We regenerate



# We recirculate



📍 Regeneration Hub Zero  
Frankfurt, Germany

# Differentiators



We have four pillars  
of differentiation

- 01 Technology
- 02 Upstream integration
- 03 Engineering expertise
- 04 Downstream integration

TECHNOLOGY

## It's built for industrialization and scale

+  
Mixed textiles feedstock

+  
Lowest carbon footprint

+  
Most efficient

+  
Highest yield

+  
Fully patented

+  
Proven technology



UPSTREAM INTEGRATION

We've secured long-term textile feedstock agreements, with plans to scale

2024 - 2025

Establish foundational  
collection and sorting  
partnerships

2025 - 2027

Solidify partnership model

2027 - 2028

Scale partnership model

ENGINEERING EXPERTISE

We have world-class chemical capability  
through Technip Energies

Chemical engineering

EPC delivery

Blueprint for replication

Multiregion capability

All demonstrated by delivery of our Regeneration Hub Zero  
built in record time less than 12 months

DOWNSTREAM INTEGRATION

## Textile engineering and supply chain expertise

+

**Reju.Polyester**<sup>TM</sup>

Guaranteed textile-to-textile

+

Long-term offtake  
agreements

+

Supply chain  
integration support



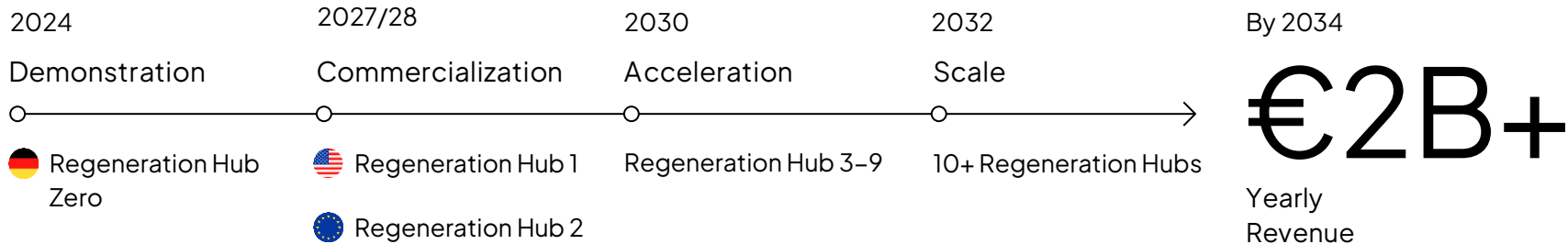
Path to  
growth



# Our 10-year ambition

## Indicative roadmap

PHASING





In summary

# Why

# Reju.™

The time is now  
to enter the  
circular textile market

We have a patented  
technology that's  
ready for industrialization

We have solid value  
proposition with a clear path  
to growth

Our ability to execute  
Regeneration Hub Zero built in  
record time of 12 months

We're taking a holistic  
approach to the eco  
system

We have a seasoned  
leadership team with a  
proven track record

Reju.

**Thank you.**