

Building

A strong backlog and future core

H1 2023 Results

Forward looking statements

This Presentation contains forward-looking statements that reflect Technip Energies' (the "Company") intentions, beliefs or current expectations and projections about the Company's future results of operations, anticipated revenues, earnings, cashflows, financial condition, liquidity, performance, prospects, anticipated growth, strategies and opportunities and the markets in which the Company operates. Forward-looking statements are often identified by the words "believe", "expect", "anticipate", "plan", "intend", "foresee", "should", "would", "could", "may", "estimate", "outlook", and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on the Company's current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on the Company. While the Company believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting the Company will be those that the Company anticipates.

All of the Company's forward-looking statements involve risks and uncertainties, some of which are significant or beyond the Company's control and assumptions that could cause actual results to differ materially from the Company's historical experience and the Company's present expectations or projections. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements.

For information regarding known material factors that could cause actual results to differ from projected results, please see the Company's risk factors set forth in the Company's 2022 Annual Financial report filed on March 10, 2023, with the Dutch Authority for the Financial Markets (AFM) and the French Autorité des Marchés Financiers which include a discussion of factors that could affect the Company's future performance and the markets in which the Company operates.

Forward-looking statements involve inherent risks and uncertainties and speak only as of the date they are made. The Company undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.

Welcome

- Business highlights
- Financial highlights
- Outlook



Arnaud Pieton
CEO



Bruno Vibert
CFO

Business highlights

Arnaud Pieton - CEO

H1 2023 – Key highlights

Building a strong backlog and future core



Strong H1 profitability, raising Adj. Rec EBIT margin guidance to 7.0% - 7.5%¹



Major² LNG contract win & strong momentum in TPS contributes to significant Y/Y backlog growth



Deploying decarbonization strategy through technology, investment and partnerships

€2.8bn

Adjusted revenue

H1 2022: €3.3bn

7.3%

Adjusted recurring EBIT margin

H1 2022: 6.3%

€18.9bn

Adjusted backlog

H1 2022: €13.4bn

Key operational highlights

Maintaining strong execution across the portfolio

Arctic LNG 2

ARCTIC LNG 2

Exit from the Project completed.

LNG

Qatar NFE

- **Qatar Energy NFE:** On-going delivery and installation of main equipment including compressors; site activities ramping up.

Downstream

Midor

- **MIDOR Refinery Expansion:** 24 million manhours w/out LTI and Ready for Start-up of new CDU/VDU¹ achieved.
- **Shell Skyline Ethylene Furnace Revamp:** On site ceremony to mark the highest elevation in the construction.

CCS

Northern Lights CO₂ loading arms

- **Northern Lights CO₂ Transport and Storage Project:** Liquefied CO₂ loading arms arrived in Norway ahead of installation.
- **ExxonMobil LaBarge CCS expansion:** Engineering nearing completion. All equipment, electrical & instrumentation purchase orders placed. Construction partner mobilized.

North Field South, Qatar

Strengthening our position on the world's largest LNG development

16Mtpa¹
incremental
capacity

Major award to T.EN

2 x 8Mtpa trains to boost Qatar's LNG production capacity to 126Mtpa.

>25%
reduction in GHG
emissions²

Low carbon LNG

Major CCS scope to capture >1.5Mtpa of CO₂ from feed gas.

~35%
T.EN share of global
capacity under
construction³

LNG leadership

Reinforcing T.EN's position in a dynamic LNG market.

¹ Million tons per annum.

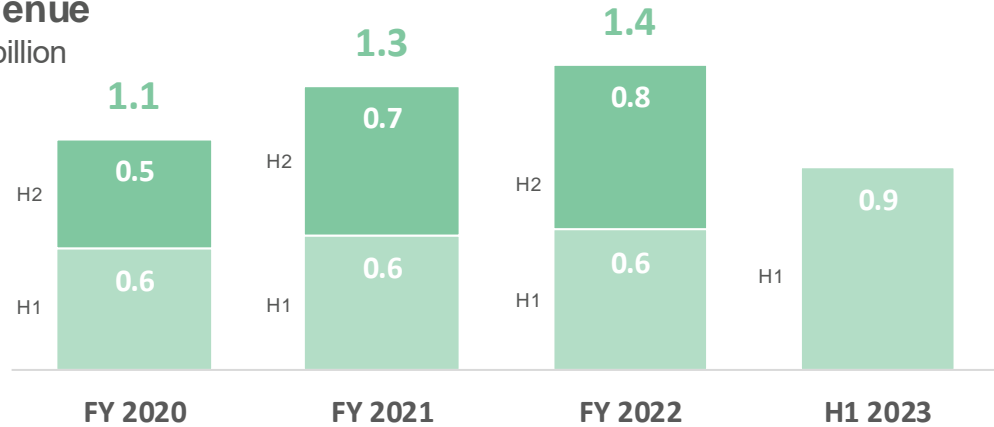
² 25%-plus reduction when compared to similar LNG facilities.

³ 148Mtpa of global capacity under construction as end of June 2023, S&P Global.

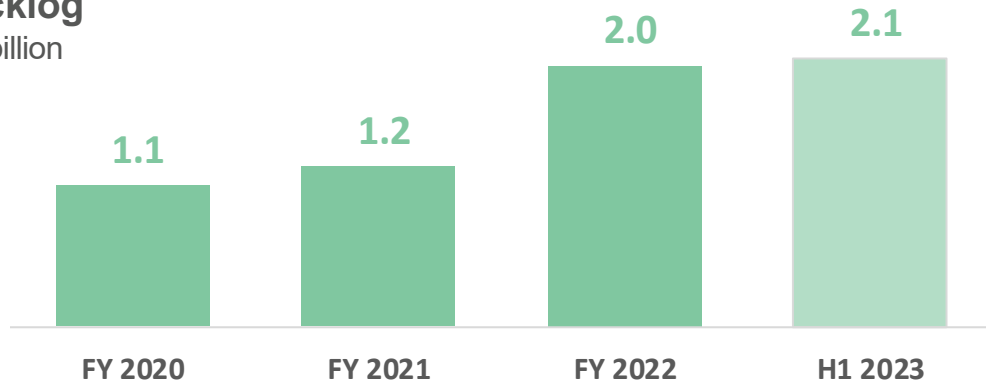
Strong TPS momentum

Underpinning revenue growth trajectory

TPS adjusted revenue
€ billion



TPS adjusted backlog
€ billion



Segment benefiting from diverse range of commercial successes

Near-record TPS backlog underpins revenue growth trajectory

Positively impacting T.EN margins

Financial highlights

Bruno Vibert - CFO

Solid first half performance

€2.8bn

Adjusted revenue

H1 2022: €3.3bn

7.3%

Adjusted recurring EBIT margin

H1 2022: 6.3%

€0.70

Adjusted diluted EPS

H1 2022: €0.74

H1 2023 financial highlights

€9.0bn

Adjusted order intake

H1 2022: €1.6bn

€18.9bn

Backlog

H1 2022: €13.4bn

€2.7bn

Adjusted net cash

FY 2022: €3.1bn

Updated Company guidance for 2023



Revenue

€5.7 - 6.2bn



EBIT margin

7.0% - 7.5%

**Prior guidance:
6.7% - 7.2%**



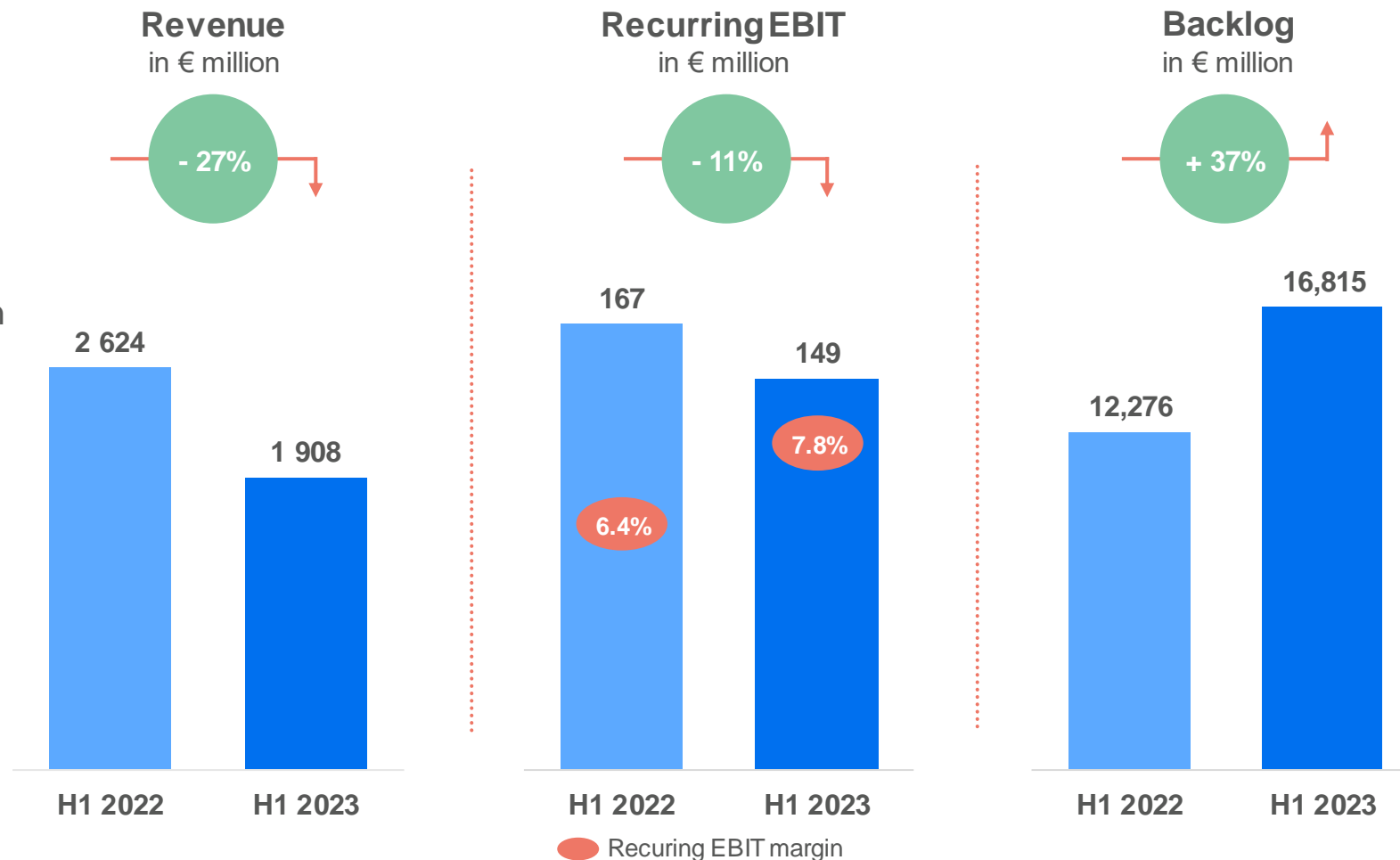
Effective
tax rate

26% - 30%

Project Delivery

Sustained excellence in execution in our long cycle segment

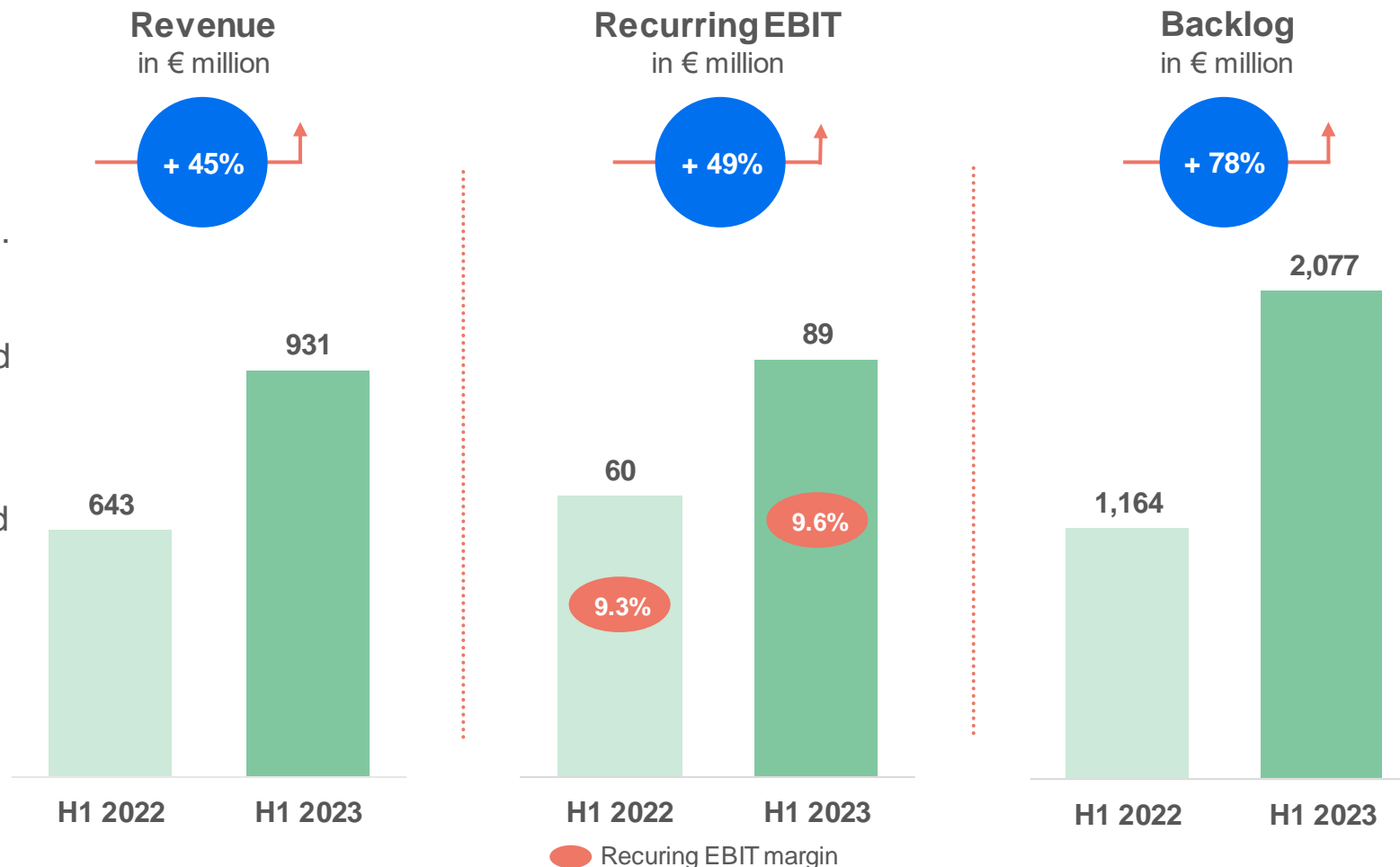
- Revenue: loss of revenue associated with Russia LNG projects partially offset by continued ramp-up on Qatar NFE.
- Margin: +140bps Y/Y; growing contribution from LNG projects in execution, late stage / close out LNG & downstream work.
- Backlog: +37% Y/Y benefiting from major award of Qatar NFS in Q2 2023.



Technology, Products & Services

Substantial backlog increase reinforces revenue growth trajectory

- Revenue: significantly higher technology and product related volumes, notably proprietary equipment for ethylene projects.
- Margin: +30bps Y/Y benefiting from strong growth in Process Technology licensing and proprietary equipment.
- Backlog: sustained order momentum in ethylene, CO₂ capture, renewable fuels and PMC.



Other key metrics and balance sheet



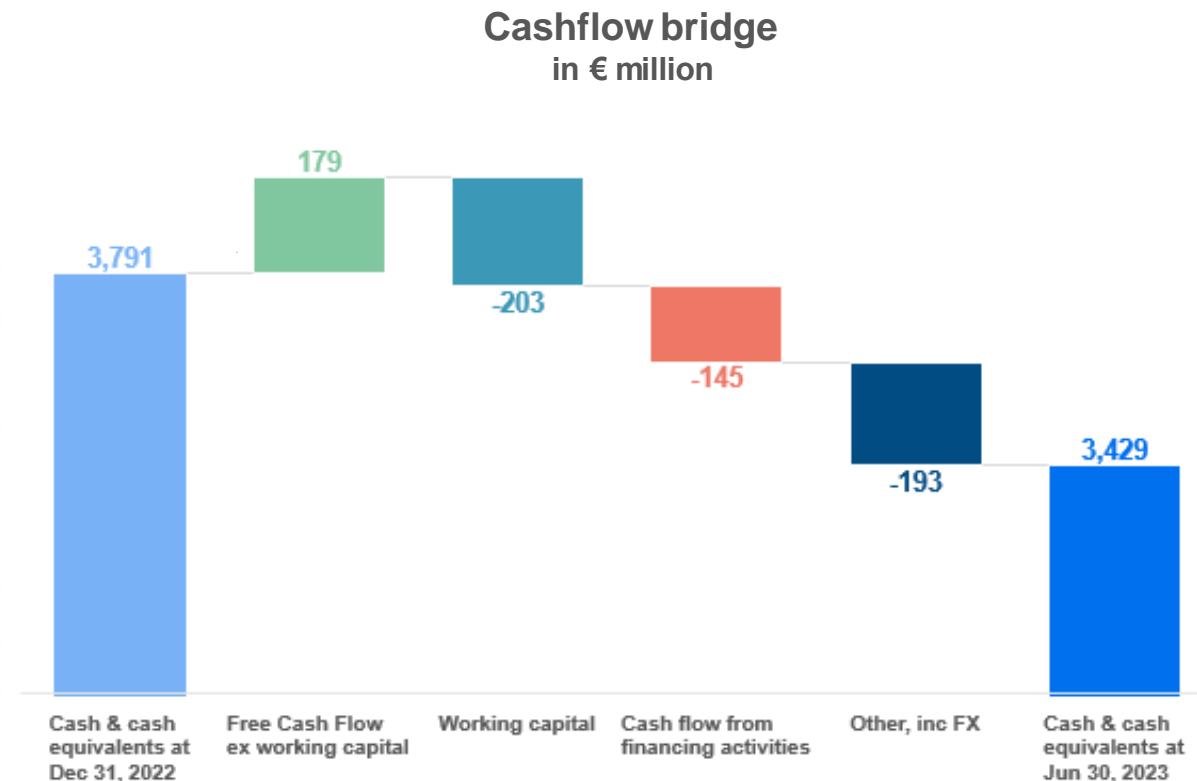
Corporate costs	€ 30.7 million	Higher Y/Y due to incremental costs associated with strategic projects and pre-development initiatives.
Net financial income	€ 37.1 million	Benefit of higher rates of interest on cash deposits.
Non-recurring expense	€ 33.9 million	Settlement of PNF matter, plus deconsolidation and CTA ¹ impact on sale of Russian operating entity.



Gross debt	€ 0.7 billion	Stable with 82% long-term, maturing in 2028.
Gross cash	€ 3.4 billion	Resilient position despite working capital outflow and exit from ALNG 2 Project.
Net contract liability	€ 3.2 billion	Reflects growth in backlog.

Solid underlying cash flows

- Operating cash flow: €(2) million; Free cash flow¹: €(24) million, impacted by €203 million working capital outflow:
 - Project Delivery portfolio maturity and ALNG2 project close-out activities, partially offset by down-payment on NFS.
- Free cash flow, excluding working capital impact, of €179 million; Free cash conversion from adjusted recurring EBIT: 86%.
- €91m dividend paid to shareholders.
- Other items of note:
 - Deconsolidation of cash from ALNG 2 Project entities which was transferred as part of the exit.
 - €57m of FX impact on cash and equivalents.



Outlook

Arnaud Pieton - CEO

H1 2023 – Actively deploying our strategy

Delivering on our ambition while preparing the future



Sustaining leadership

North Field South, Qatar

- Major LNG award consolidating leading position
- 2 mega trains to produce 16Mtpa with integrated CCS to capture >1.5Mtpa of CO₂

e.Furnace™
by T.EN

- MOU with LyondellBasell and CPChem
- Pilot to prove T.EN's electric steam cracking furnace concept at commercial scale



Growing TPS



- Acquisition of R&D company in Lyon, France
- Expanding process technology lab network; Enhancing sustainable chemicals offering



- Acquisition to broaden digital services offering
- Innovative, multi-technology renewable energy systems, covering entire project life cycle



Preparing future Core

Capture.Now™ Canopy™ | Powered by Shell CANSOLV®
by T.EN

- Capture.Now – Full CCUS value chain offering
- Canopy by T.EN - A flexible, integrated suite of post-combustion carbon capture solutions



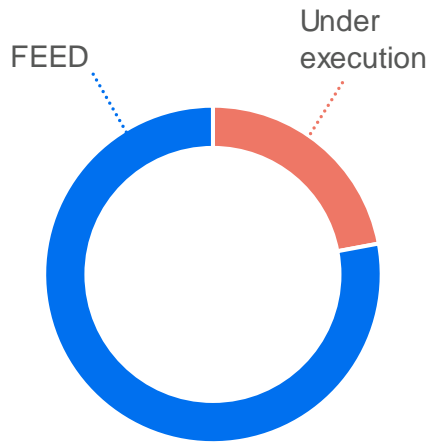
- A new integrated technology and solutions company for green H₂ and power-to-X markets
- Bridging green electrons to molecules

Capture.Now™

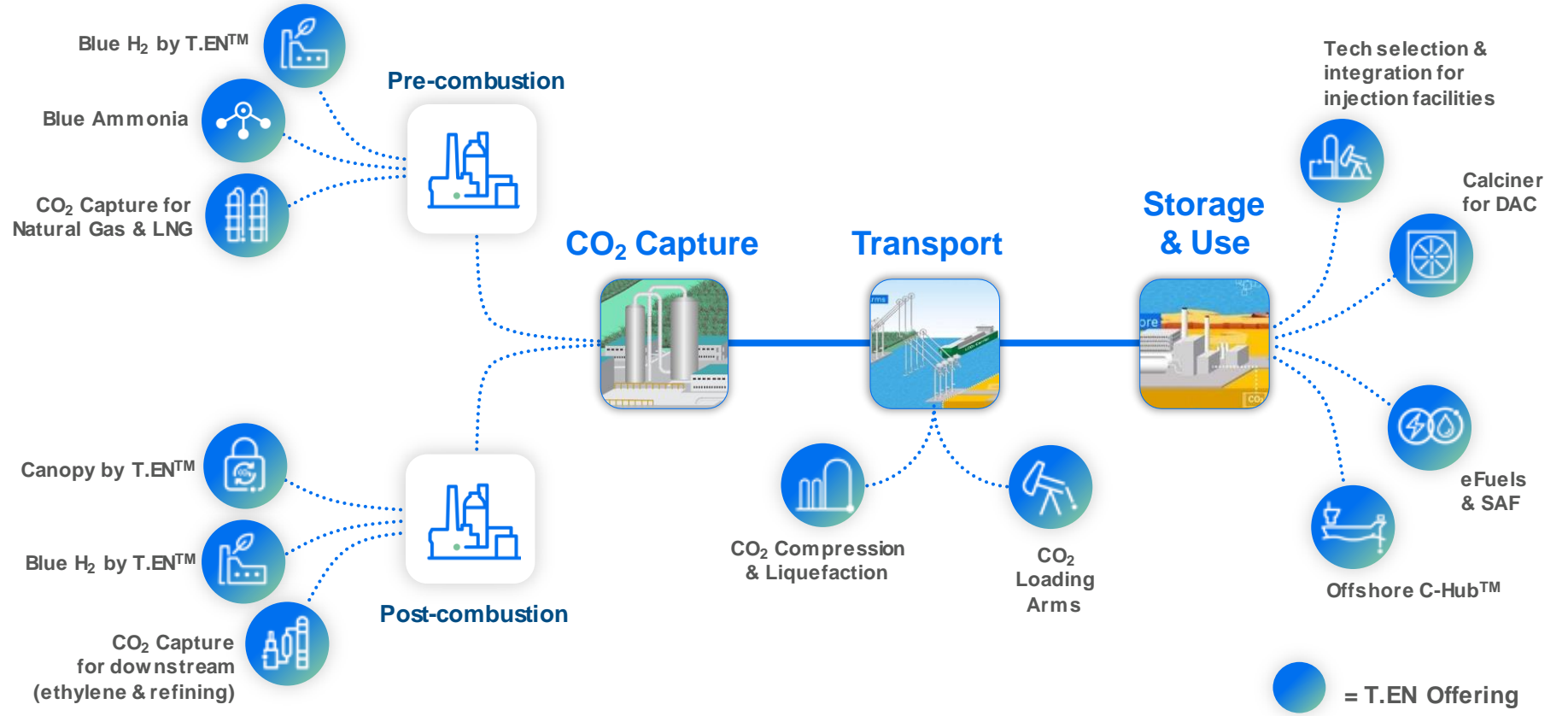
Our platform to transform carbon into opportunities

T.EN Portfolio¹

~30 Mtpa
FEED / EPC / EPCm









T.EN's Capture.Now offering across the CCUS & decarbonization value chain



Canopy™ by T.EN Capture with Confidence

Proven, integrated post-combustion solutions for any emitter

 <p>PILOT 1.5 ktpa</p>	 <p>C10 10 ktpa</p>	 <p>C100 100 ktpa</p>	 <p>C200 200 ktpa</p>	 <p>C+ Bespoke sizing & design</p>	 <p>MARINE Optimized offshore design</p>
Test anywhere, anytime	Standardized sizes for smaller emitters			Any scale for any facility	Offshore solutions

Capture performance

CO₂ recovery >95%, excellent energy efficiency, low solvent volatility and minimal emissions

Capture capacity

Comprehensive range of sizes available to build the required carbon capture capacity

Capture support¹

Solving challenges from funding to implementation with our complete solutions

Canopy C200



95%

Capture rate



Modular, transportable by truck

<26 months

Delivery time

Key takeaways

Building

Robust H1 execution; raising FY 2023 margin guidance

Major LNG win confirms leadership; drives backlog to record high

Implementing strategy to deliver TPS growth and future core

Q&A

Appendix

Industry leading solutions for ethylene



T.EN, LyondellBasell and CPChem join forces to drive decarbonization of ethylene plants

Electric-driven furnaces

- Critical enabler of decarbonized ethylene plants
- Low carbon electricity displaces fuel gas

Commercial scale pilot

- Initial demonstration scale design
- Successful operation to prove technology at scale

Technology development

- E-furnace under development by T.EN since 2021
- Design based on commercially-proven technologies

Strengthens TPS offering

- Enriched technology and product offering
- T.EN to globally market and licence new technology

Supporting TPS growth

Positioned for growth in our future core markets



Processium lab acquisition



Expand T.EN's laboratories

- To develop next-generation processes and enhance manufacturing competitiveness in sustainable chemicals.
- T.EN to strengthen its R&D portfolio and enlarge its services offering, benefiting from the highly skilled workforce of Processium.



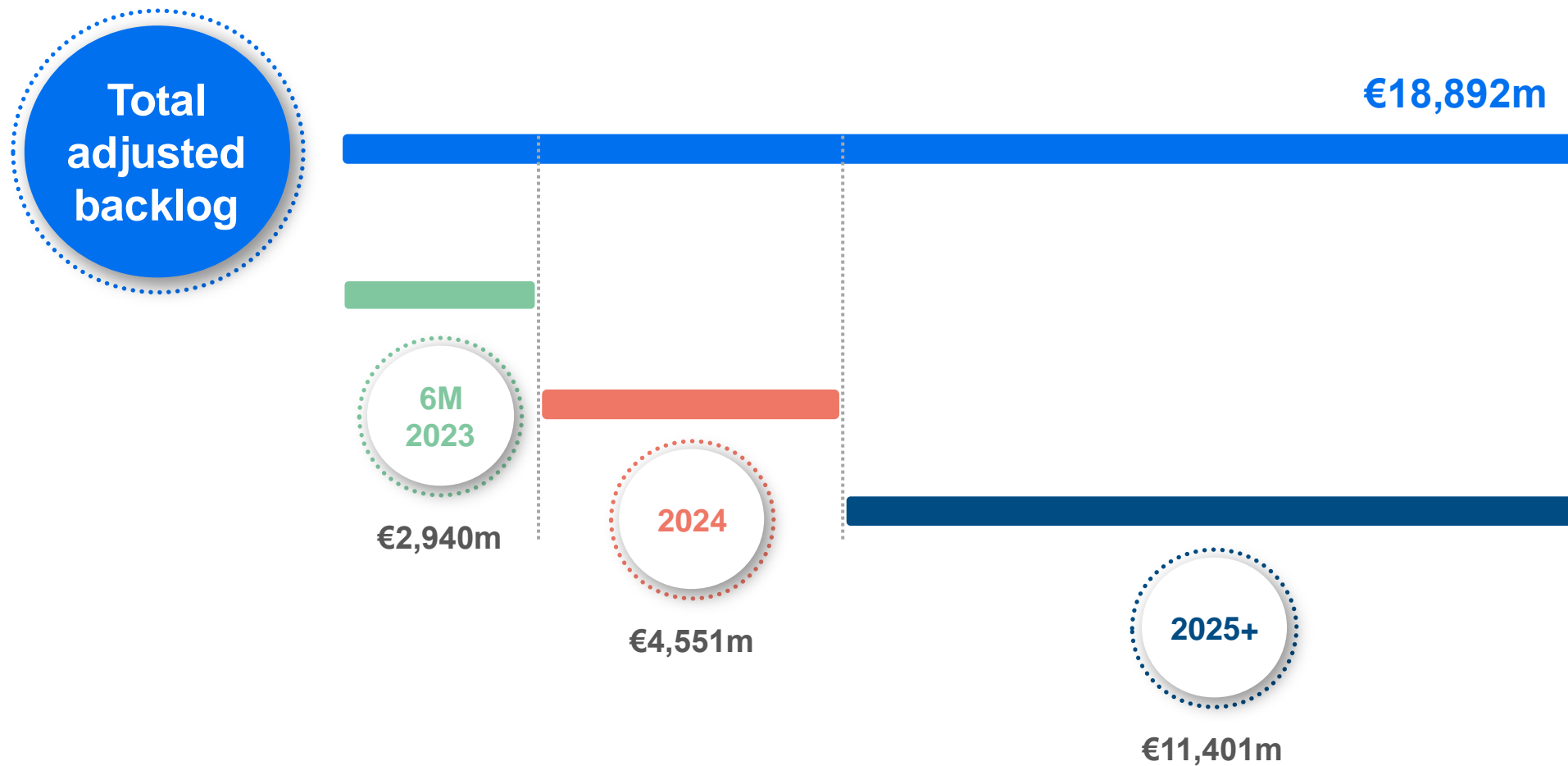
SEED Energy acquisition

Accelerate digital services positioning

- Broaden T.EN's digital services offering to innovative, multi-technology renewable energy systems.
- Cover the entire project life cycle and position T.EN as a leading player in designing and delivering integrated digital solutions.



Backlog schedule



Adjusted backlog at June 30, 2023, has been impacted by foreign exchange of €(199.5) million.

Adjusted statements of income – H1 2023

	Project Delivery		Technology, Products & Services		Corporate/non allocable		Total	
	H1 23	H1 22	H1 23	H1 22	H1 23	H1 22	H1 23	H1 22
<i>(In € millions)</i>								
Adjusted revenue	1,907.6	2,623.9	931.1	643.0	—	—	2,838.7	3,267.0
Adjusted recurring EBIT	149.2	167.2	89.2	60.0	(30.7)	(22.9)	207.7	204.4
Non-recurring items (transaction & one-off costs)	(2.7)	(1.4)	(0.3)	(0.5)	(30.9)	0.1	(33.9)	(1.9)
EBIT	146.5	165.8	88.9	59.4	(61.6)	(22.8)	173.8	202.5
Financial income							55.5	9.0
Financial expense							(18.4)	(18.7)
Profit (loss) before income tax							210.9	192.8
Income tax (expense) profit							(68.8)	(59.2)
Net profit (loss)							142.1	133.6
Net (profit) loss attributable to non-controlling interests							(16.8)	(2.1)
Net profit (loss) attributable to Technip Energies Group							125.3	131.5

Adjusted statements of income – Q2 2023

	Project Delivery		Technology, Products & Services		Corporate/non allocable		Total	
	Q2 23	Q2 22	Q2 23	Q2 22	Q2 23	Q2 22	Q2 23	Q2 22
<i>(In € millions)</i>								
Adjusted revenue	952.8	1,334.8	479.3	313.9	—	—	1,432.1	1,648.7
Adjusted recurring EBIT	71.9	77.3	43.1	29.8	(14.7)	(10.0)	100.4	97.0
Non-recurring items (transaction & one-off costs)	(2.7)	(0.3)	(0.1)	(0.6)	(19.7)	(4.4)	(22.4)	(5.3)
EBIT	69.2	76.9	43.1	29.2	(34.3)	(14.5)	78.0	91.7
Financial income							28.7	5.1
Financial expense							(12.0)	(9.7)
Profit (loss) before income tax							94.7	87.1
Income tax (expense) profit							(35.8)	(28.6)
Net profit (loss)							58.9	58.5
Net (profit) loss attributable to non-controlling interests							(13.7)	0.6
Net profit (loss) attributable to Technip Energies Group							45.2	59.1

Adjusted statements of income

Reconciliation between IFRS and Adjusted – H1 2023

<i>(In € millions)</i>	H1 23 IFRS	Adjustments	H1 23 Adjusted
Revenue	2,830.3	8.4	2,838.7
Costs and expenses			
Cost of sales	(2,413.3)	(8.8)	(2,422.1)
Selling, general and administrative expense	(178.8)	—	(178.8)
Research and development expense	(23.7)	—	(23.7)
Impairment, restructuring and other expense	(33.9)	—	(33.9)
Other operating income (expense), net	(7.0)	0.6	(6.4)
Operating profit (loss)	173.5	0.3	173.8
Share of profit (loss) of equity-accounted investees	15.8	(15.8)	—
Profit (loss) before financial income (expense), net and income tax	189.3	(15.5)	173.8
Financial income	51.1	4.4	55.5
Financial expense	(26.8)	8.4	(18.4)
Profit (loss) before income tax	213.6	(2.7)	210.9
Income tax (expense) profit	(69.6)	0.8	(68.8)
Net profit (loss)	144.0	(1.9)	142.1
Net (profit) loss attributable to non-controlling interests	(16.8)	—	(16.8)
Net profit (loss) attributable to Technip Energies Group	127.2	(1.9)	125.3

Financial information is presented under adjusted IFRS (see Appendix 8.0 of H1 2023 Results Release). Reconciliation of IFRS to non-IFRS financial measures are provided in appendices.

Adjusted statements of income

Reconciliation between IFRS and Adjusted – H1 2022

<i>(In € millions)</i>	H1 22 IFRS	Adjustments	H1 22 Adjusted
Revenue	3,216.7	50.3	3,267.0
Costs and expenses			
Cost of sales	(2,774.2)	(105.1)	(2,879.3)
Selling, general and administrative expense	(160.0)	—	(160.0)
Research and development expense	(22.1)	—	(22.1)
Impairment, restructuring and other expense	(1.9)	—	(1.9)
Other operating income (expense), net	1.0	(0.5)	0.5
Operating profit (loss)	259.5	(55.3)	204.2
Share of profit (loss) of equity-accounted investees	10.1	(11.8)	(1.7)
Profit (loss) before financial income (expense), net and income tax	269.6	(67.1)	202.5
Financial income	8.6	0.4	9.0
Financial expense	(94.0)	75.3	(18.7)
Profit (loss) before income tax	184.2	8.6	192.8
Income tax (expense) profit	(62.8)	3.6	(59.2)
Net profit (loss)	121.4	12.2	133.6
Net (profit) loss attributable to non-controlling interests	(2.1)	—	(2.1)
Net profit (loss) attributable to Technip Energies Group	119.3	12.2	131.5

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Adjusted statements of income

Reconciliation between IFRS and Adjusted – Q2 2023

<i>(In € millions)</i>	Q2 23 IFRS	Adjustments	Q2 23 Adjusted
Revenue	1,430.6	1.5	1,432.1
Costs and expenses			
Cost of sales	(1,221.4)	(8.7)	(1,230.1)
Selling, general and administrative expense	(87.8)	—	(87.8)
Research and development expense	(13.0)	—	(13.0)
Impairment, restructuring and other expense	(22.4)	—	(22.4)
Other operating income (expense), net	(1.2)	0.6	(0.6)
Operating profit (loss)	84.8	(6.6)	78.2
Share of profit (loss) of equity-accounted investees	6.0	(6.2)	(0.2)
Profit (loss) before financial income (expense), net and income tax	90.8	(12.8)	78.0
Financial income	26.0	2.7	28.7
Financial expense	(21.3)	9.3	(12.0)
Profit (loss) before income tax	95.5	(0.8)	94.7
Income tax (expense) profit	(36.1)	0.3	(35.8)
Net profit (loss)	59.4	(0.5)	58.9
Net (profit) loss attributable to non-controlling interests	(13.7)	—	(13.7)
Net profit (loss) attributable to Technip Energies Group	45.8	(0.6)	45.2

Financial information is presented under adjusted IFRS (see Appendix 8.0 of H1 2023 Results Release). Reconciliation of IFRS to non-IFRS financial measures are provided in appendices.

Adjusted statements of income

Reconciliation between IFRS and Adjusted – Q2 2022

<i>(In € millions)</i>	Q2 22 IFRS	Adjustments	Q2 22 Adjusted
Revenue	1,516.7	132.0	1,648.7
Costs and expenses			
Cost of sales	(1,308.5)	(151.5)	(1,460.0)
Selling, general and administrative expense	(86.2)	—	(86.2)
Research and development expense	(11.0)	—	(11.0)
Impairment, restructuring and other expense	(5.3)	—	(5.3)
Other operating income (expense), net	7.1	(1.0)	6.1
Operating profit (loss)	112.8	(20.5)	92.3
Share of profit (loss) of equity-accounted investees	2.2	(2.8)	(0.6)
Profit (loss) before financial income (expense), net and income tax	115.0	(23.3)	91.7
Financial income	4.9	0.2	5.1
Financial expense	(40.0)	30.3	(9.7)
Profit (loss) before income tax	79.9	7.2	87.1
Income tax (expense) profit	(30.0)	1.4	(28.6)
Net profit (loss)	49.9	8.6	58.5
Net (profit) loss attributable to non-controlling interests	0.6	—	0.6
Net profit (loss) attributable to Technip Energies Group	50.5	8.6	59.1

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Adjusted statements of financial position

<i>(In € millions)</i>	H1 23	FY 22
Goodwill	2,086.9	2,096.4
Property, plant and equipment, net	100.5	103.2
Right-of-use assets	221.2	223.1
Equity accounted investees	31.1	29.9
Other non-current assets	358.2	351.7
Total non-current assets	2,797.9	2,804.3
Trade receivables, net	1,313.0	1,245.8
Contract assets	449.6	355.4
Other current assets	801.0	815.1
Cash and cash equivalents	3,429.0	3,791.2
Total current assets	5,992.6	6,207.5
Total assets	8,790.5	9,011.8
Total equity	1,758.5	1,736.3
Long-term debt, less current portion	595.7	595.3
Lease liability – non-current	186.4	195.8
Accrued pension and other post-retirement benefits, less current portion	99.7	101.7
Other non-current liabilities	118.4	124.5
Total non-current liabilities	1,000.2	1,017.3
Short-term debt	130.7	123.7
Lease liability – current	72.9	72.9
Accounts payable, trade	1,409.3	1,861.5
Contract liabilities	3,690.2	3,383.5
Other current liabilities	728.7	816.6
Total current liabilities	6,031.8	6,258.2
Total liabilities	7,032.0	7,275.5
Total equity and liabilities	8,790.5	9,011.8

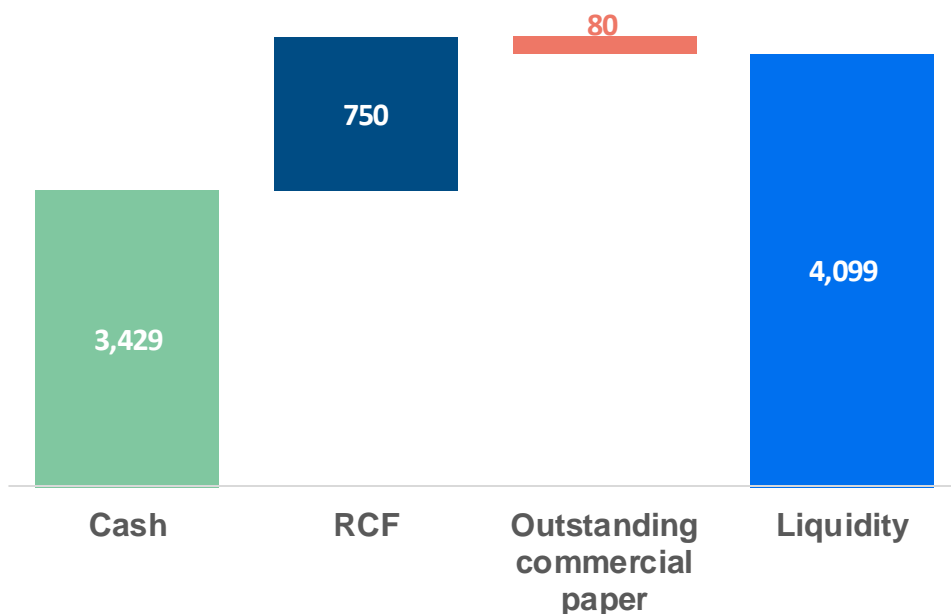
Adjusted statements of cashflows

<i>(In € millions)</i>	H1 23	H1 22
Net profit (loss)	142.1	133.6
Other non-cash items	58.8	44.8
Change in working capital	(202.9)	(51.4)
Cash provided (required) by operating activities	(2.0)	127.0
Acquisition of property, plant, equipment and intangible assets	(22.2)	(17.5)
Acquisition of financial assets	(25.0)	(8.0)
Proceeds from disposal of assets	—	0.1
Proceeds from disposals of subsidiaries, net of cash disposed	(111.3)	—
Other	0.1	—
Cash provided (required) by investing activities	(158.4)	(25.4)
Net increase (repayment) in long-term, short-term debt and commercial paper	11.7	12.0
Purchase of treasury shares	—	(40.7)
Dividends paid to Shareholders	(91.2)	(79.0)
Other (o/w dividends paid to non-controlling interests and lease liabilities repayment)	(65.1)	(48.6)
Cash provided (required) by financing activities	(144.6)	(156.3)
Effect of changes in foreign exchange rates on cash and cash equivalents	(57.2)	135.5
(Decrease) Increase in cash and cash equivalents	(362.2)	80.8
Cash and cash equivalents, beginning of period	3,791.2	3,810.1
Cash and cash equivalents, end of period	3,429.0	3,890.9

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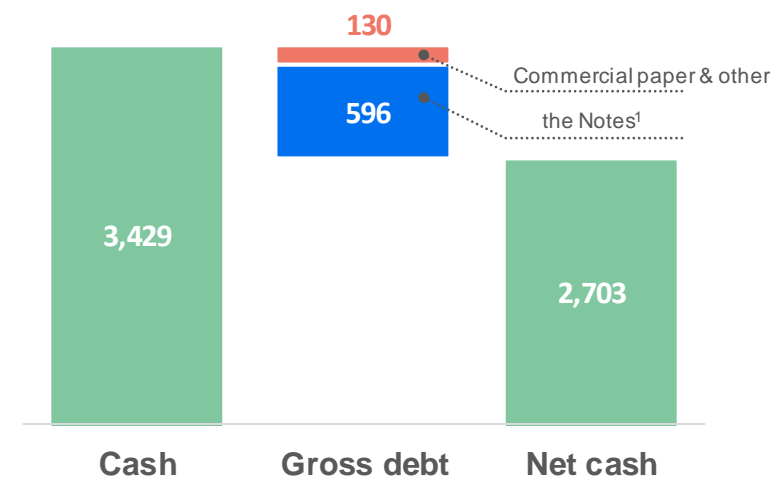
Differentiated capital structure

Net liquidity, June 30, 2023
€ million



- Robust liquidity position comprised of €4.1 billion of gross cash plus €670 million of available capacity under the RCF (€750 million net of €80 million outstanding commercial paper).

Net cash, June 30, 2023
€ million



- Strong net cash position of € 2.7 billion.
- Short-term debt accounts for 18% of total debt.

Stock information and ADR

Stock



Listed on Euronext Paris / SBF 120 index



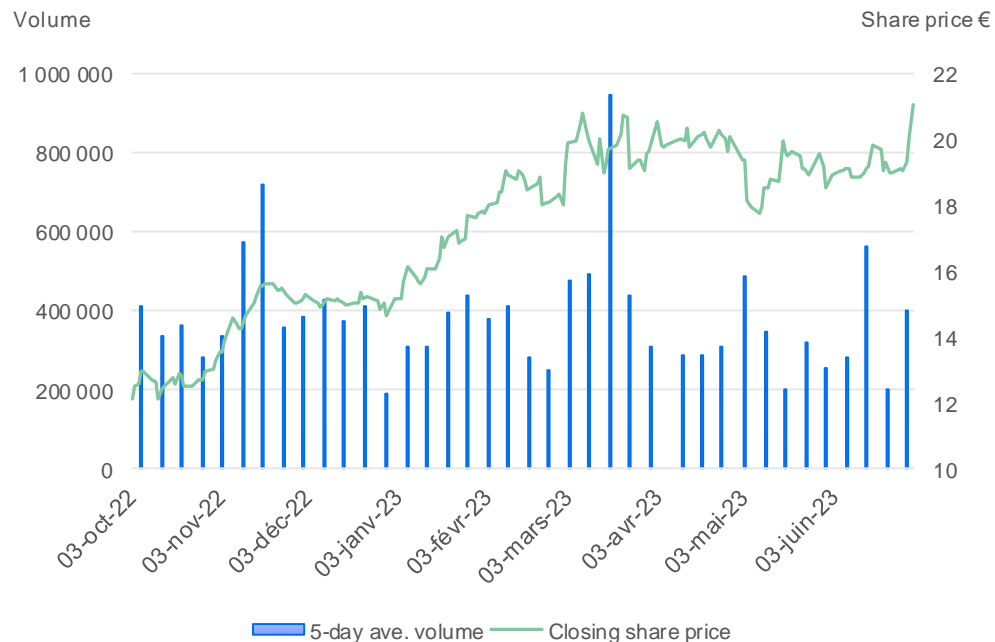
Ticker code: TE / ISIN code: NL0014559478



Free float: 139.0 million / Outstanding shares: 179.8 million



Market Cap on June 30, 2023: €3.8 billion



Source: Thomson Reuters Eikon.

ADR program



Exchange: Over-the-Counter



Ratio: 1 ADR : 1 ORD

- **DR ISIN:** US87854Y1091
- **Symbol:** THNPY
- **CUSIP number:** 87854Y109
- **American Depositary Receipt (ADR) Program:**
Sponsored Level I
- **Sponsor of ADR program:**
J.P. Morgan Chase Bank, N.A.
- **For further information:**
<https://www.adr.com/drprofile/87854Y109>

Technip Energies upcoming investor events

Opportunities to interact with company management and investor relations

July 27, 2023	First Half 2023 Results
August 30, 2023	RBC Energy 'Back to School' Fireside Chat, Virtual
September 6, 2023	Barclays CEO Energy-Power Conference, New York
September 7, 2023	CFO Roadshow: Chicago
September 12, 2023	Kepler Cheuvreux Autumn Conference, Paris
September 12, 2023	Morgan Stanley European Utilities, Power & Energy Conference, London
September 18, 2023	Baader Investment Conference, Munich
September 26, 2023	Redburn Renewables and Clean Energy Conference, London
October 3, 2023	Kepler Cheuvreux Energy Services Conference, London

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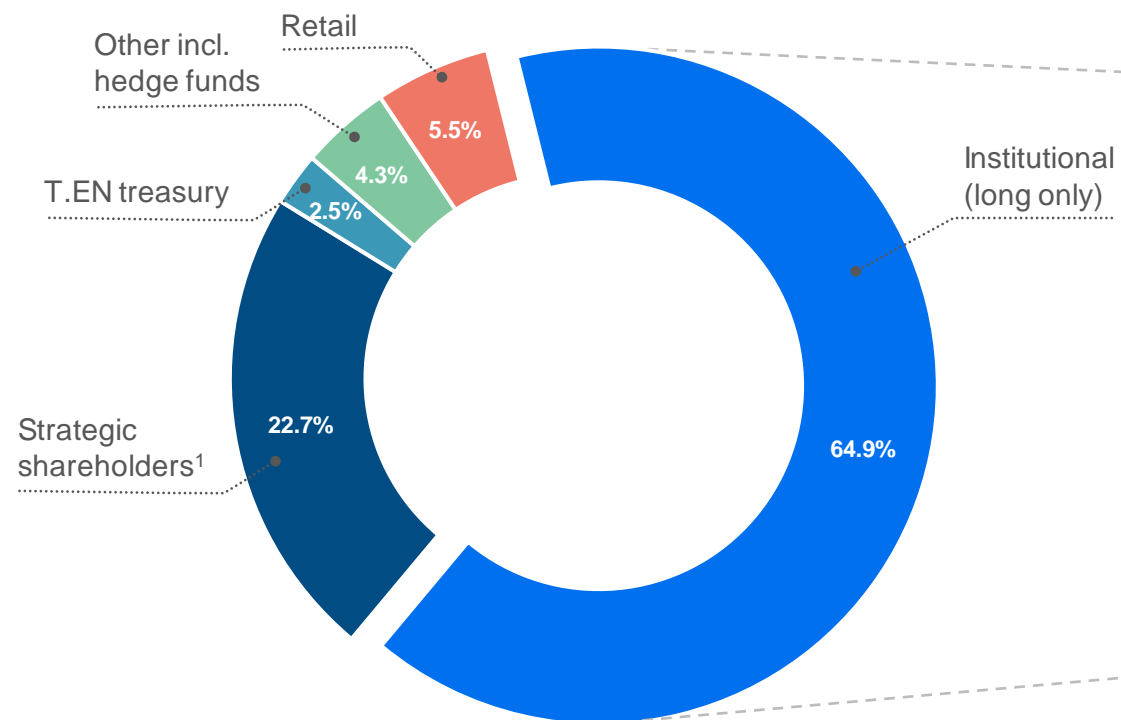
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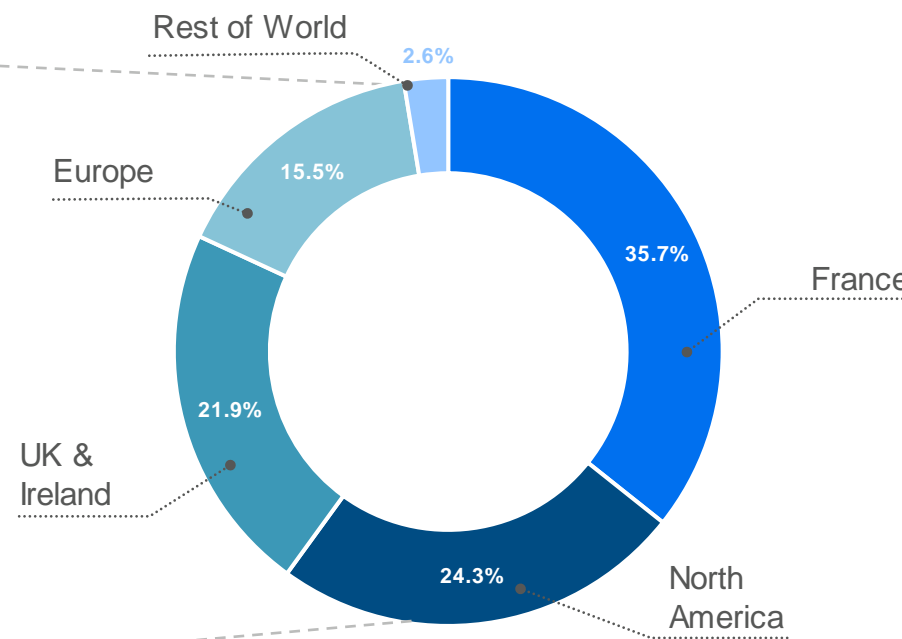
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A diversified shareholder structure

Ownership split
As a % of shares outstanding



Geographic split
Institutional investors



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