

# Reaffirming

Strong positioning and outlook in LNG and energy transition markets; full year outlook confirmed

9M 2023 Results

# Forward looking statements

This Press Release contains forward-looking statements that reflect Technip Energies' (the "Company") intentions, beliefs or current expectations and projections about the Company's future results of operations, anticipated revenues, earnings, cashflows, financial condition, liquidity, performance, prospects, anticipated growth, strategies and opportunities and the markets in which the Company operates. Forward-looking statements are often identified by the words "believe", "expect", "anticipate", "plan", "intend", "foresee", "should", "would", "could", "may", "estimate", "outlook", and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on the Company's current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on the Company. While the Company believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting the Company will be those that the Company anticipates.

All of the Company's forward-looking statements involve risks and uncertainties, some of which are significant or beyond the Company's control, and assumptions that could cause actual results to differ materially from the Company's historical experience and the Company's present expectations or projections. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements.

For information regarding known material factors that could cause actual results to differ from projected results, please see the Company's risk factors set forth in the Company's 2022 Annual Financial report filed on March 10, 2023, with the Dutch Authority for the Financial Markets (AFM) and the French Autorité des Marchés Financiers which include a discussion of factors that could affect the Company's future performance and the markets in which the Company operates. Please also see Section 1.3 (Principal Risks and Uncertainties) of the Company's 2023 Half-Year Report which was filed with the AFM and the AMF on July 27, 2023.

Forward-looking statements involve inherent risks and uncertainties and speak only as of the date they are made. The Company undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.

# Welcome

- Business highlights
- Financial highlights
- Outlook



**Arnaud Pieton**  
CEO



**Bruno Vibert**  
CFO

# Business highlights

Arnaud Pieton - CEO

# 9M 2023 – Key highlights

Substantial growth in TPS and Project Delivery sequential revenue inflection



Strong operational performance and profitability supports full year outlook



Sustained momentum in TPS orders and strategic development



Significant increase in early engagement and opportunity set for LNG and energy transition

**€4.4bn**

Adjusted revenue

9M 2022: €4.9bn

**7.2%**

Adjusted recurring EBIT margin

9M 2022: 6.9%

**€18.0bn**

Adjusted backlog

9M 2022: €13.5bn

# Key operational highlights

Maintaining strong execution across the portfolio

## LNG

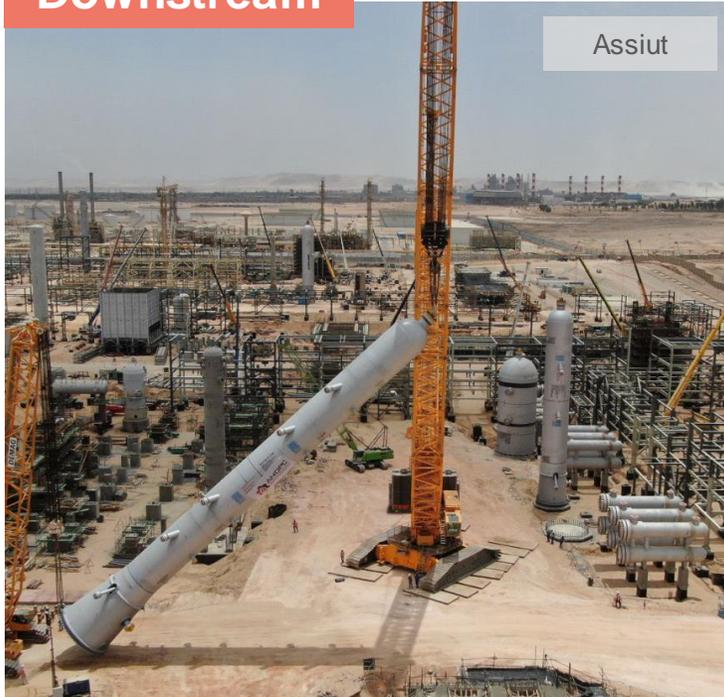
Coral FLNG



- **Eni Coral FLNG:** Provisional Acceptance Certificate received.
- **Qatar Energy North Field South:** Detail design started; first equipment purchased.

## Downstream

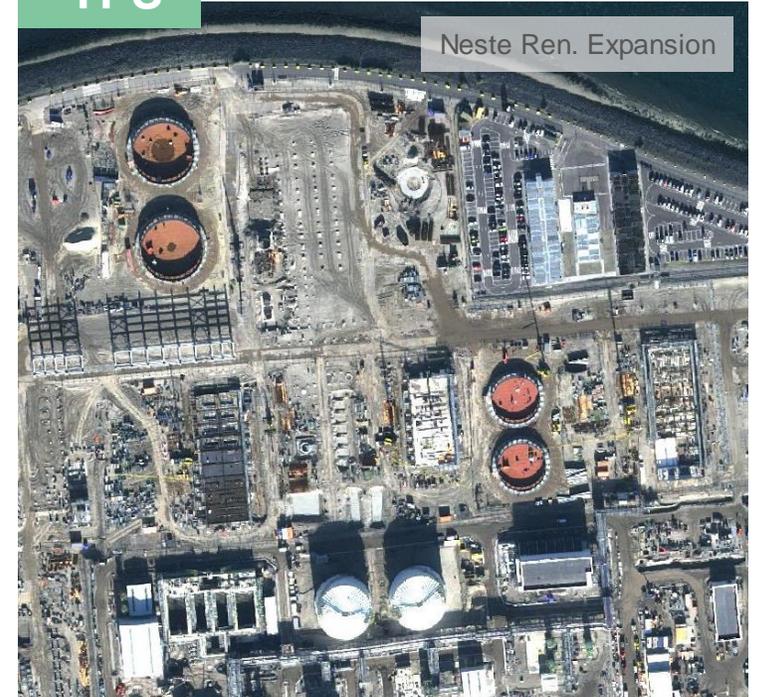
Assiut



- **Assiut Hydrocracking Complex:** Heavy lifting of the first and second stage reactors completed.
- **Long Son Olefins:** Plant Commissioning works ongoing.

## TPS

Neste Ren. Expansion



- **Neste Ren. Expansion Rotterdam:** Civil works progressing and piping pre-fabrication started.
- **ExxonMobil LaBarge CCS:** Mechanical equipment and modules delivery to site started. Site civil works are in progress.

# Positioning for sustained long-term growth

Continued TPS commercial momentum and strategic progress



## Commercial

### bp Kwinana Biorefinery

- EPF for H<sub>2</sub> production unit in support of planned project to produce SAF / biodiesel.

### Galp Sines Refinery

- EPsCm awards for advanced biofuels unit (RD & SAF) and green H<sub>2</sub> unit.

### Canopy by T.EN™

- Secured studies<sup>1</sup> in 2023 with aggregate capture potential of 12Mtpa+ of CO<sub>2</sub>.



## Technology collaboration

### Lanzajet collaboration strengthened

- Integrating complementary technologies and global capabilities to deliver SAF projects.

### Versalis technological platform

- Integrating pyrolysis / purification technology for advanced chemical recycling of plastic waste.

### rPET pilot plant groundbreaking

- Solving for hard-to-recycle PET polyester garments otherwise lost to the waste stream.



## Investing for the future



R&D spend as % of revenue<sup>2</sup>



Proportion of R&D spend on low carbon solutions & energy transition<sup>3</sup>

### Develop differentiated solutions for sustainable energy value chains

- Low carbon and carbon free solutions
- Sustainable chemistry
- CO<sub>2</sub> management
- Digital capabilities

<sup>1</sup> Includes feasibility studies, pre-FEED and FEED studies.

<sup>2</sup> Percentage of estimated 2023 research and development expressed as a percentage of company revenues. Actual R&D spend for 2023 is estimated to increase by 30% vs 2022. This excludes expenditures on pilot plants and R&D spend within projects.

<sup>3</sup> The proportion of total estimated R&D spend in 2023. This metric is consistent with T.EN's ESG roadmap which targets 100% R&D spend allocated for energy transition in 2025.

# Financial highlights

**Bruno Vibert - CFO**

# 9M 2023 performance underpins FY outlook

**€4.4bn**

Adjusted revenue

9M 2022: €4.9bn

**7.2%**

Adjusted recurring EBIT

9M 2022: 6.9%

**€1.15**

Adjusted diluted EPS

9M 2022: €1.25

## 9M 2023 financial highlights

**€9.5bn**

Adjusted order intake

9M 2022: €2.7bn

**€18.0bn**

Backlog

9M 2022: €13.5bn

**BBB**

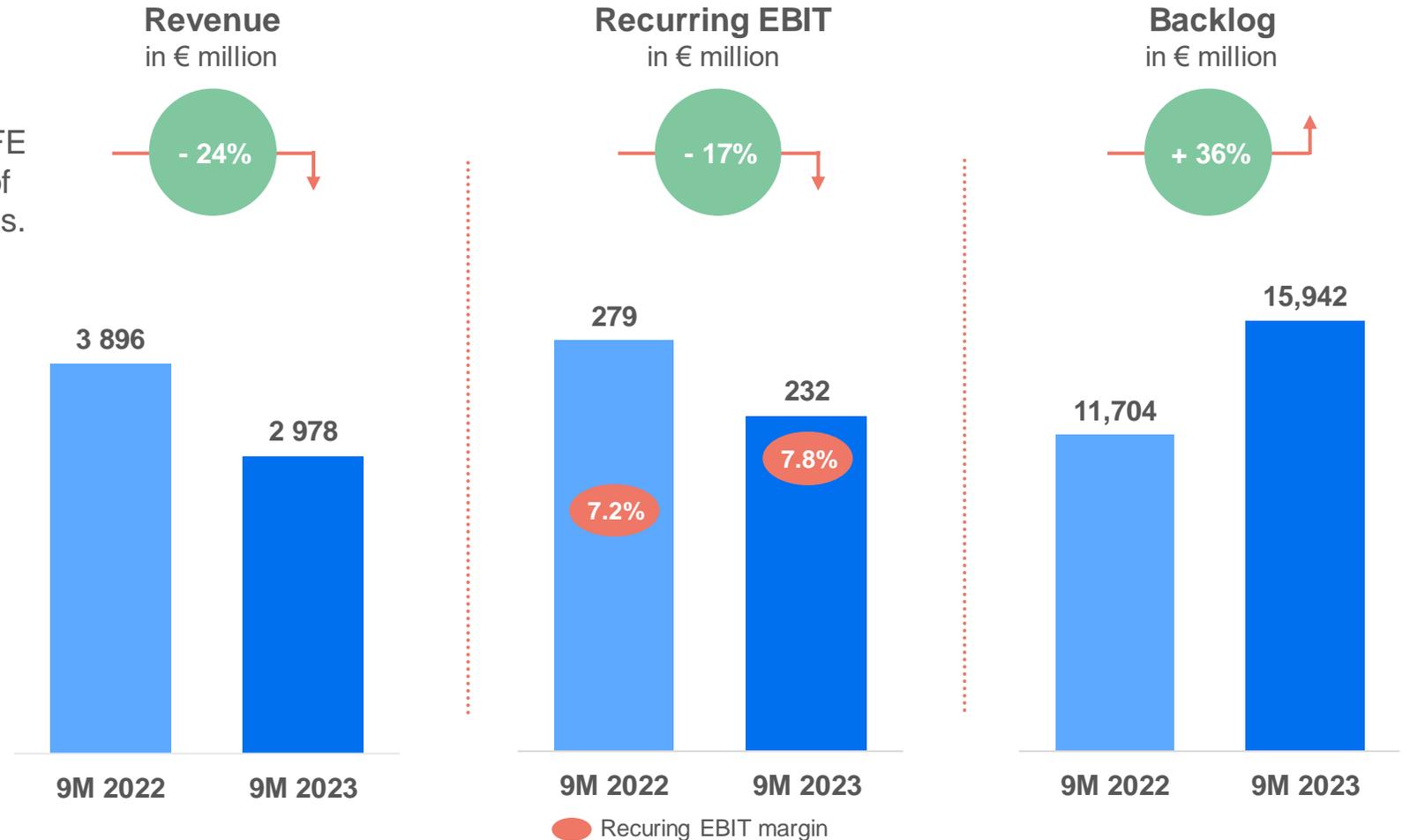
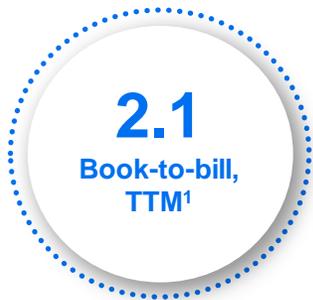
S&P credit rating<sup>1</sup>

Prior: **BBB-**

# Project Delivery

Strong margins on lower revenue; backlog supports return to growth

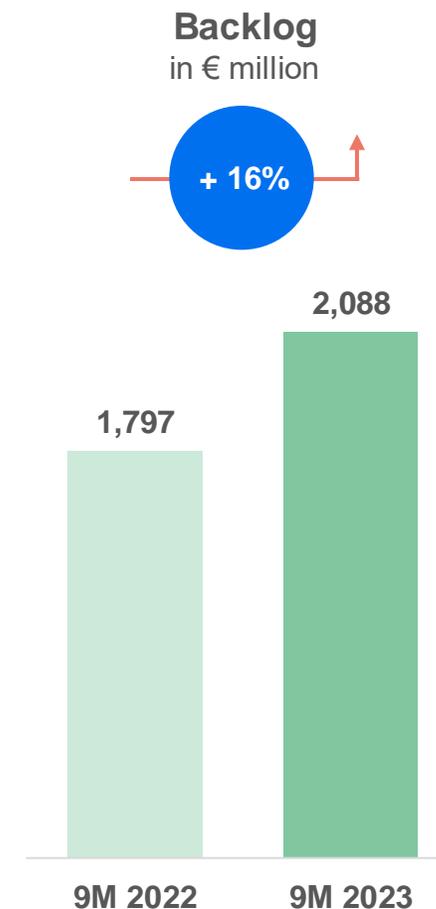
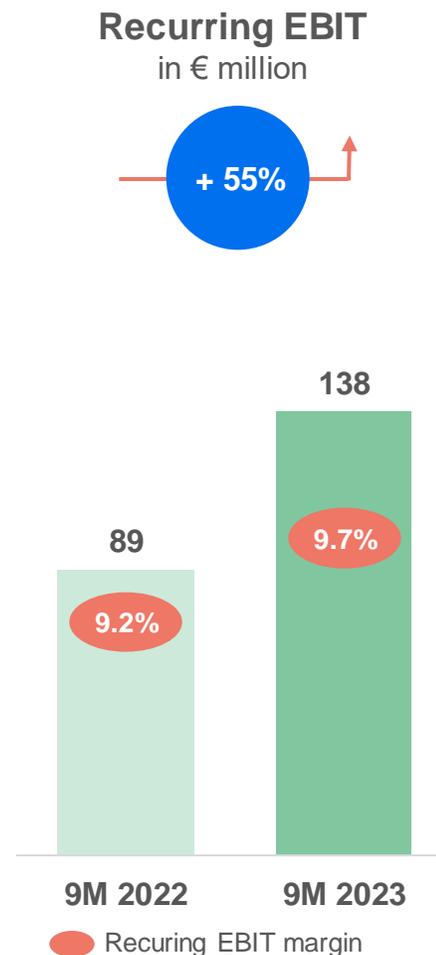
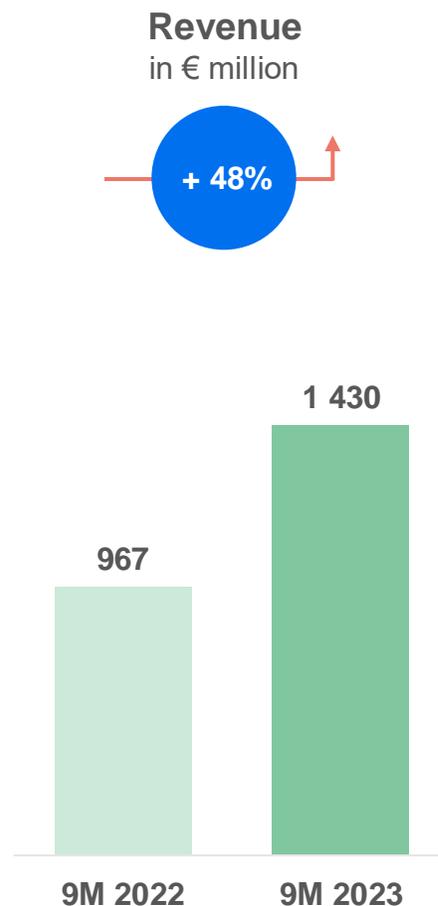
- Revenue: Continued ramp-up on Qatar NFE drives Q/Q growth; Y/Y impacted by loss of revenue associated to Russia LNG projects.
- Margin: +60bps Y/Y; growing contribution from LNG and downstream projects in execution.
- Backlog: +36% Y/Y; material benefit from Qatar NFS award in Q2.



# Technology, Products & Services

## Substantial growth in segment financials

- Revenue: Driven by technology, proprietary equipment, and services and studies in sustainable fuels and energy transition.
- Margin: +50bps Y/Y benefiting from strong growth in Process Technology licensing, products and consulting activities.
- Backlog: Strong order momentum in hydrogen, ethylene, CO<sub>2</sub> capture, sustainable fuels and PMC.



# Other key metrics and balance sheet



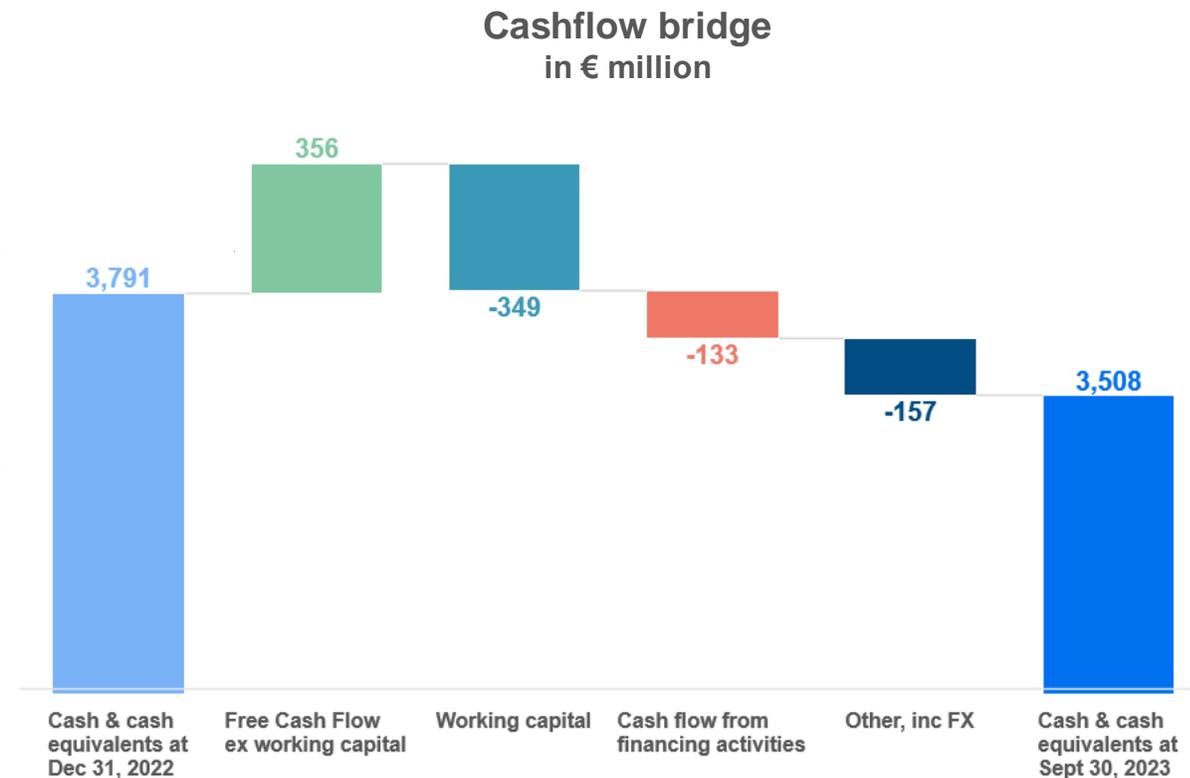
Corporate costs	<b>€ 51.2 million</b>	Higher Y/Y due to ESOP <sup>1</sup> and incremental costs associated to strategic and pre-development initiatives.
Net financial income	<b>€ 60.2 million</b>	Improved interest rates on cash & cash equivalents.
Effective tax rate	<b>30.1%</b>	Consistent with upper-end of 2023 guidance range; underlying tax rate, excluding PNF impact, is 27.7%.



Gross debt	<b>€ 0.7 billion</b>	Stable with 81% long-term, maturing in 2028.
Gross cash	<b>€ 3.5 billion</b>	Resilient despite working capital outflows and ALNG 2 project exit.
Net contract liability	<b>€ 2.9 billion</b>	Reflects order intake and backlog flow ytd.

# Solid underlying free cash flow

- Operating cash flow: €40 million; Free cash flow<sup>1</sup>: €7 million, impacted by €349 million working capital outflow:
  - Project Delivery portfolio maturity and ALNG2 project close-out activities.
- Free cash flow, excluding working capital impact, of €356 million; Free cash conversion from adjusted recurring EBIT > 100%.
- Other items of note:
  - €30m capital increase associated with ESOP.
  - €91m dividend paid to shareholders in Q2.
  - Deconsolidation of cash from ALNG 2 Project entities.

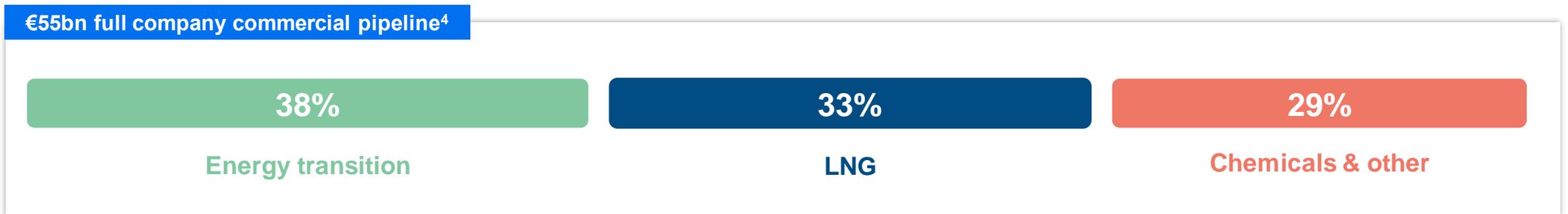


# Outlook

Arnaud Pieton - CEO

# Low-carbon opportunity set outpacing conventional

Front-end engagement supporting T.EN's business transition



# T.EN positioning for robust LNG outlook

Delivering low-carbon LNG with certainty and accelerated time to market

## A dynamic LNG market



Global capacity under construction by T.EN



In FEED<sup>1</sup> and bidding stage by T.EN



LNG project FIDs through 2035<sup>2</sup>

## A strong opportunity set

- Key geographies: North Americas, Africa Middle East
- 20% of pre-FEED / FEED pipeline considering SnapLNG
- Opportunities to selectively secure new orders in next 12-24 months

## Snap LNG by T.EN™



Mtpa per train



Saving in project duration



CO<sub>2</sub> emissions in operation

## The Solution Zero for low-carbon LNG

- An innovative, compact modular and standardised design for mid-scale
- Certainty in cost execution, schedule, reliability and production
- Electrically driven solution with significantly reduced carbon footprint<sup>3</sup>

<sup>1</sup> Include FEED and Pre-FEED.

<sup>2</sup> Sources: Based on S&P global estimates for LNG projects reaching final investment decision by 2035.

<sup>3</sup> Reduction of ~350kTe/year of CO<sub>2</sub> emission per train versus a gas turbine solution.

# Plastic circularity – a future market for T.EN

Driven by demand and enabled by technology

## Global rPET market<sup>1</sup>



## T.EN – an active agent of circularity through chemical recycling

### Experienced in plastics & polymers and technology scale-up

Know-how for materials processing, industrialization, licensing and modularization

### Proprietary technologies

Pure.rOil™ by T.EN, Pure.rGas™ by T.EN

### Ecosystem mastery

Securing feedstock and offtake, certifying circularity

### Promising partnerships

IBM & Under Armour, Versalis, Agilyx, Synova



## Structural market drivers

### Brand commitments<sup>2</sup>

**25-50%**

of recycle PET content committed by major CPGs and textile company

### Consumer preference<sup>4</sup>

**~80%**

of consumers likely to pay more for sustainable brand

### EU Regulation<sup>3</sup>

**25%**

Single-use PET bottles to contain >25% of rPET by 2025; textile regulation under assessment

### Capital investment<sup>5</sup>

**€40+bn**

Advanced recycling capital investment estimated by 2030

<sup>1</sup> Source: Internal assessment based on Euromonitor; IHS Markit; Economist Intelligence Unit.

<sup>2</sup> Source: Internal assessment based on consumer brand association and Textile Exchange. CPG: Consumer Packages Goods.

<sup>3</sup> Source: European Commission.

<sup>4</sup> Source: NielsenIQ and McKinsey analysis.

<sup>5</sup> Source: CI Circular and McKinsey analysis.

# Impact-driven ESG yielding results

Improving recognition on our sustainability journey

## ESOP<sup>1</sup> 2023: Sharing value with our people



- Successful 1<sup>st</sup> global share employee offering; 2X oversubscribed
- Proportion of employees as shareholders: 33% (vs 5% before ESOP)
- €30m capital increase; equivalent to 1% of shares outstanding
- Reflects engagement and confidence in T.EN's strategy and value creation

## T.EN sustainability recognition



Confirming leadership with AAA rating maintained



T.EN moves into top 10% within industry group<sup>2</sup>



T.EN moves into top 30% within industry group<sup>3</sup>



T.EN HQ - Top 100 Iconic sustainable buildings by #G20

<sup>1</sup> ESOP: Employee Stock Ownership Plan.

<sup>2</sup> Sustainalytics rating improved to 27.5 (medium risk) from 33.3 (high risk).

<sup>3</sup> ISS ESG rating improved to Rating C (vs C-).

# Key takeaways

# Reaffirming

Solid 9M results with sequential revenue inflection in Project Delivery and substantial growth in TPS; confirming FY outlook

Strong commercial momentum and strategic progress in TPS; technology investment and collaboration support growth outlook

Significant expansion in front-end engagement and attractive commercial pipeline in LNG and energy transition

# Q&A

# Appendix

# Company guidance for 2023



Revenue

**€5.7 - 6.2bn**



EBIT margin

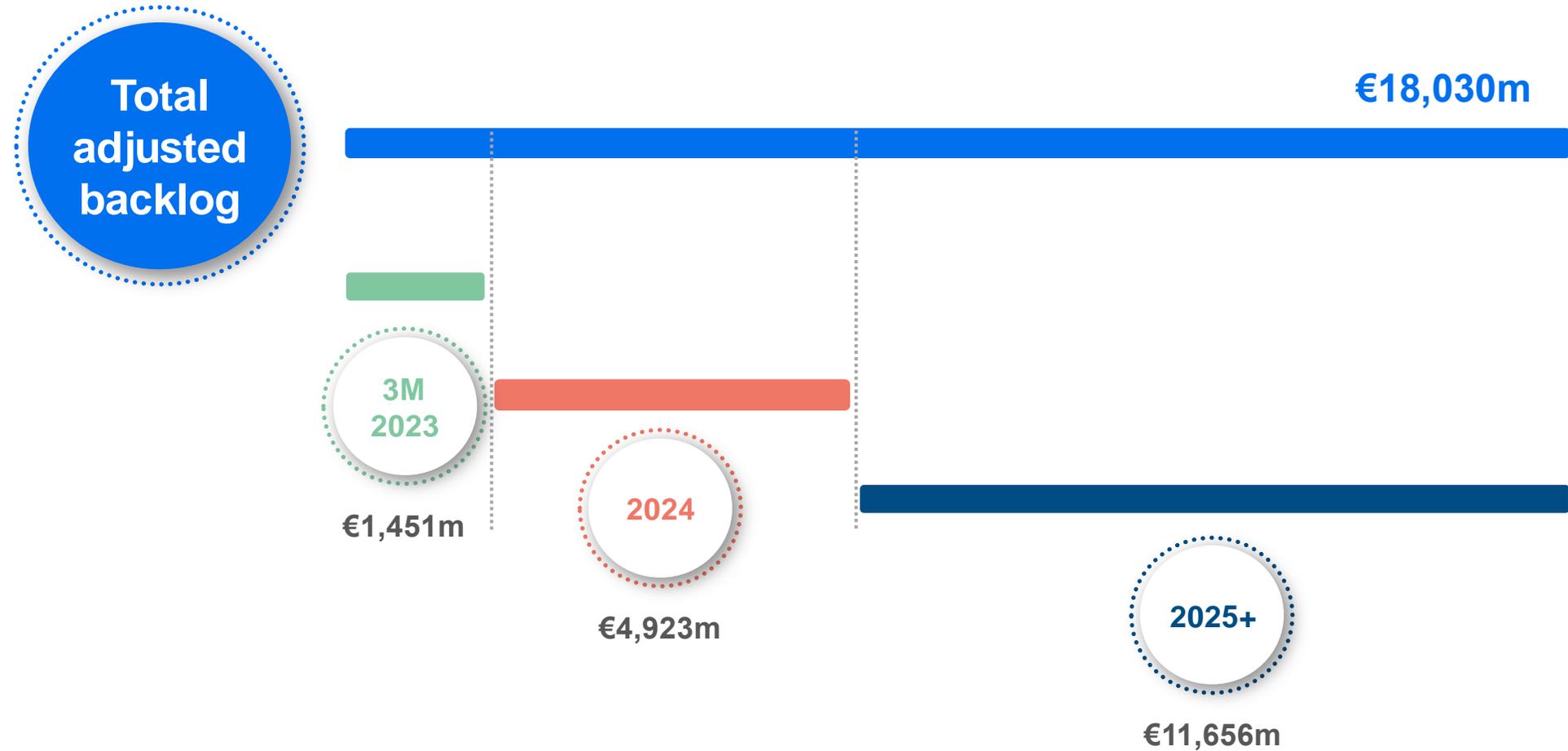
**7.0% - 7.5%**



Effective tax rate

**26% - 30%**

# Backlog schedule



Adjusted backlog at September 30, 2023, has been impacted by foreign exchange of €(39.3) million.

# Adjusted statements of income – 9M 2023

	Project Delivery		Technology, Products & Services		Corporate/non allocable		Total	
	9M 23	9M 22	9M 23	9M 22	9M 23	9M 22	9M 23	9M 22
<i>(In € millions)</i>								
<b>Adjusted revenue</b>	2,977.8	3,895.6	1,429.6	966.6	—	—	4,407.4	4,862.2
<b>Adjusted recurring EBIT</b>	231.7	279.2	138.1	88.9	(51.2)	(32.2)	318.6	335.9
Non-recurring items (transaction & one-off costs)	(2.6)	(1.7)	(1.1)	(0.6)	(38.2)	(0.5)	(42.0)	(2.8)
<b>EBIT</b>	<b>229.1</b>	<b>277.5</b>	<b>137.0</b>	<b>88.2</b>	<b>(89.4)</b>	<b>(32.6)</b>	<b>276.6</b>	<b>333.1</b>
Financial income							90.6	20.2
Financial expense							(30.4)	(27.4)
<b>Profit (loss) before income tax</b>							<b>336.8</b>	<b>325.9</b>
Income tax (expense) profit							(101.3)	(97.6)
<b>Net profit (loss)</b>							<b>235.5</b>	<b>228.3</b>
Net (profit) loss attributable to non-controlling interests							(28.2)	(5.4)
<b>Net profit (loss) attributable to Technip Energies Group</b>							<b>207.3</b>	<b>222.9</b>

# Adjusted statements of income – Q3 2023

	Project Delivery		Technology, Products & Services		Corporate/non allocable		Total	
<i>(In € millions)</i>	Q3 23	Q3 22	Q3 23	Q3 22	Q3 23	Q3 22	Q3 23	Q3 22
<b>Adjusted revenue</b>	1,070.2	1,271.7	498.5	323.5	—	—	1,568.7	1,595.3
<b>Adjusted recurring EBIT</b>	82.5	111.9	48.9	28.9	(20.5)	(9.3)	110.9	131.6
Non-recurring items (transaction & one-off costs)	0.1	(0.3)	(0.8)	(0.1)	(7.3)	(0.5)	(8.0)	(0.9)
<b>EBIT</b>	<b>82.6</b>	<b>111.7</b>	<b>48.1</b>	<b>28.8</b>	<b>(27.9)</b>	<b>(9.8)</b>	<b>102.9</b>	<b>130.7</b>
Financial income							35.1	11.1
Financial expense							(12.0)	(8.8)
<b>Profit (loss) before income tax</b>							<b>126.0</b>	<b>133.0</b>
Income tax (expense) profit							(32.4)	(38.4)
<b>Net profit (loss)</b>							<b>93.6</b>	<b>94.6</b>
Net (profit) loss attributable to non-controlling interests							(11.4)	(3.3)
<b>Net profit (loss) attributable to Technip Energies Group</b>							<b>82.2</b>	<b>91.3</b>

# Adjusted statements of income

## Reconciliation between IFRS and Adjusted – 9M 2023

<i>(In € millions)</i>	9M 23 IFRS	Adjustments	9M 23 Adjusted
<b>Revenue</b>	<b>4,367.5</b>	<b>39.9</b>	<b>4,407.4</b>
<b>Costs and expenses</b>			
Cost of sales	(3,745.1)	(24.0)	(3,769.1)
Selling, general and administrative expense	(280.1)	—	(280.1)
Research and development expense	(39.9)	—	(39.9)
Impairment, restructuring and other expense	(42.0)	—	(42.0)
Other operating income (expense), net	(0.3)	0.1	(0.2)
<b>Operating profit (loss)</b>	<b>260.1</b>	<b>16.0</b>	<b>276.1</b>
Share of profit (loss) of equity-accounted investees	38.1	(37.6)	0.5
<b>Profit (loss) before financial income (expense), net and income tax</b>	<b>298.2</b>	<b>(21.6)</b>	<b>276.6</b>
Financial income	83.7	6.9	90.6
Financial expense	(40.7)	10.3	(30.4)
<b>Profit (loss) before income tax</b>	<b>341.2</b>	<b>(4.4)</b>	<b>336.8</b>
Income tax (expense) profit	(102.5)	1.2	(101.3)
<b>Net profit (loss)</b>	<b>238.7</b>	<b>(3.2)</b>	<b>235.5</b>
Net (profit) loss attributable to non-controlling interests	(28.2)	—	(28.2)
<b>Net profit (loss) attributable to Technip Energies Group</b>	<b>210.5</b>	<b>(3.2)</b>	<b>207.3</b>

# Adjusted statements of income

## Reconciliation between IFRS and Adjusted – 9M 2022

<i>(In € millions)</i>	<b>9M 22 IFRS</b>	<b>Adjustments</b>	<b>9M 22 Adjusted</b>
<b>Revenue</b>	<b>4,786.2</b>	<b>76.0</b>	<b>4,862.2</b>
<b>Costs and expenses</b>			
Cost of sales	(4,120.0)	(130.3)	(4,250.3)
Selling, general and administrative expense	(243.5)	—	(243.5)
Research and development expense	(34.5)	—	(34.5)
Impairment, restructuring and other expense	(2.8)	—	(2.8)
Other operating income (expense), net	2.6	1.0	3.6
<b>Operating profit (loss)</b>	<b>388.0</b>	<b>(53.3)</b>	<b>334.7</b>
Share of profit (loss) of equity-accounted investees	34.0	(35.6)	(1.6)
<b>Profit (loss) before financial income (expense), net and income tax</b>	<b>422.0</b>	<b>(88.9)</b>	<b>333.1</b>
Financial income	19.3	0.9	20.2
Financial expense	(131.2)	103.8	(27.4)
<b>Profit (loss) before income tax</b>	<b>310.1</b>	<b>15.8</b>	<b>325.9</b>
Income tax (expense) profit	(100.6)	3.0	(97.6)
<b>Net profit (loss)</b>	<b>209.5</b>	<b>18.8</b>	<b>228.3</b>
Net (profit) loss attributable to non-controlling interests	(5.4)	—	(5.4)
<b>Net profit (loss) attributable to Technip Energies Group</b>	<b>204.1</b>	<b>18.8</b>	<b>222.9</b>

Financial information is presented under adjusted IFRS (see Appendix 8.0 of 9M 2023 Results Release). Reconciliation of IFRS to non-IFRS financial measures are provided in appendices.

# Adjusted statements of income

## Reconciliation between IFRS and Adjusted – Q3 2023

<i>(In € millions)</i>	Q3 23 IFRS	Adjustments	Q3 23 Adjusted
<b>Revenue</b>	<b>1,537.2</b>	<b>31.5</b>	<b>1,568.7</b>
<b>Costs and expenses</b>			
Cost of sales	(1,331.8)	(15.2)	(1,347.0)
Selling, general and administrative expense	(101.3)	—	(101.3)
Research and development expense	(16.2)	—	(16.2)
Impairment, restructuring and other expense	(8.0)	—	(8.0)
Other operating income (expense), net	6.7	(0.5)	6.2
<b>Operating profit (loss)</b>	<b>86.6</b>	<b>15.8</b>	<b>102.4</b>
Share of profit (loss) of equity-accounted investees	22.3	(21.8)	0.5
<b>Profit (loss) before financial income (expense), net and income tax</b>	<b>108.9</b>	<b>(6.0)</b>	<b>102.9</b>
Financial income	32.6	2.5	35.1
Financial expense	(13.9)	1.9	(12.0)
<b>Profit (loss) before income tax</b>	<b>127.6</b>	<b>(1.6)</b>	<b>126.0</b>
Income tax (expense) profit	(32.8)	0.4	(32.4)
<b>Net profit (loss)</b>	<b>94.8</b>	<b>(1.2)</b>	<b>93.6</b>
Net (profit) loss attributable to non-controlling interests	(11.4)	—	(11.4)
<b>Net profit (loss) attributable to Technip Energies Group</b>	<b>83.4</b>	<b>(1.2)</b>	<b>82.2</b>

Financial information is presented under adjusted IFRS (see Appendix 8.0 of 9M 2023 Results Release). Reconciliation of IFRS to non-IFRS financial measures are provided in appendices.

# Adjusted statements of income

## Reconciliation between IFRS and Adjusted – Q3 2022

<i>(In € millions)</i>	<b>Q3 22 IFRS</b>	<b>Adjustments</b>	<b>Q3 22 Adjusted</b>
<b>Revenue</b>	<b>1,569.5</b>	<b>25.8</b>	<b>1,595.3</b>
<b>Costs and expenses</b>			
Cost of sales	(1,345.8)	(25.2)	(1,371.0)
Selling, general and administrative expense	(83.4)	—	(83.4)
Research and development expense	(12.4)	—	(12.4)
Impairment, restructuring and other expense	(0.9)	—	(0.9)
Other operating income (expense), net	1.6	1.4	3.0
<b>Operating profit (loss)</b>	<b>128.6</b>	<b>2.0</b>	<b>130.6</b>
Share of profit (loss) of equity-accounted investees	23.9	(23.8)	0.1
<b>Profit (loss) before financial income (expense), net and income tax</b>	<b>152.5</b>	<b>(21.8)</b>	<b>130.7</b>
Financial income	10.7	0.4	11.1
Financial expense	(37.2)	28.4	(8.8)
<b>Profit (loss) before income tax</b>	<b>126.0</b>	<b>7.0</b>	<b>133.0</b>
Income tax (expense) profit	(37.8)	(0.6)	(38.4)
<b>Net profit (loss)</b>	<b>88.2</b>	<b>6.4</b>	<b>94.6</b>
Net (profit) loss attributable to non-controlling interests	(3.3)	—	(3.3)
<b>Net profit (loss) attributable to Technip Energies Group</b>	<b>84.9</b>	<b>6.4</b>	<b>91.3</b>

Financial information is presented under adjusted IFRS (see Appendix 8.0 of 9M 2023 Results Release). Reconciliation of IFRS to non-IFRS financial measures are provided in appendices.

# Adjusted statements of financial position

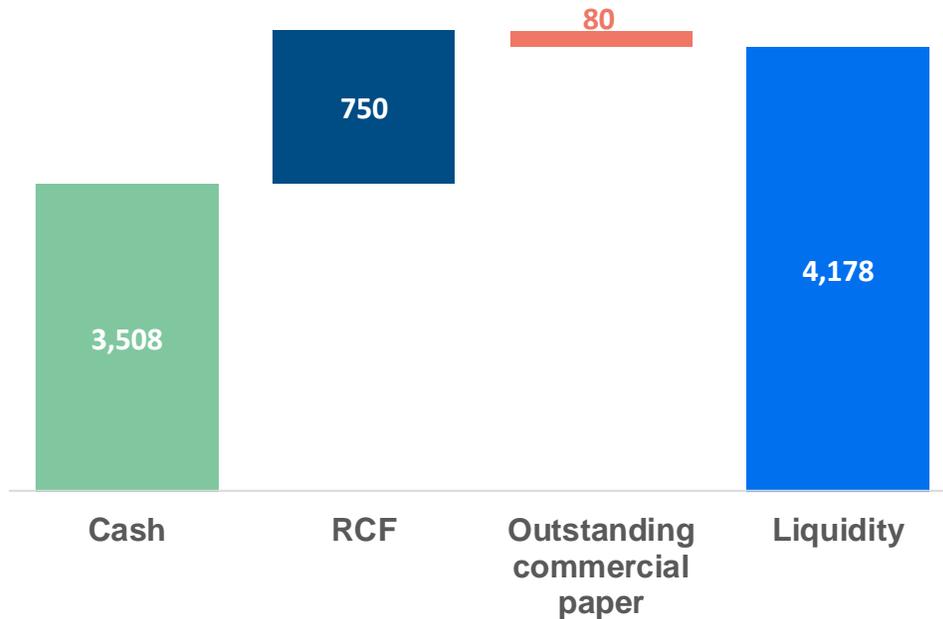
<i>(In € millions)</i>	<b>9M 23</b>	<b>FY 22</b>
Goodwill	2,097.0	2,096.4
Intangible assets, net	117.5	108.2
Property, plant and equipment, net	102.1	103.2
Right-of-use assets	211.8	223.1
Equity accounted investees	31.7	29.9
Other non-current assets	257.0	243.5
<b>Total non-current assets</b>	<b>2,817.1</b>	<b>2,804.3</b>
Trade receivables, net	1,231.9	1,245.8
Contract assets	468.5	355.4
Other current assets	782.5	815.1
Cash and cash equivalents	3,507.7	3,791.2
<b>Total current assets</b>	<b>5,990.6</b>	<b>6,207.5</b>
<b>Total assets</b>	<b>8,807.7</b>	<b>9,011.8</b>
<b>Total equity</b>	<b>1,904.4</b>	<b>1,736.3</b>
Long-term debt, less current portion	595.9	595.3
Lease liability – non-current	172.5	195.8
Accrued pension and other post-retirement benefits, less current portion	105.5	101.7
Other non-current liabilities	107.7	124.5
<b>Total non-current liabilities</b>	<b>981.6</b>	<b>1,017.3</b>
Short-term debt	135.5	123.7
Lease liability – current	74.1	72.9
Accounts payable, trade	1,540.1	1,861.5
Contract liabilities	3,407.6	3,383.5
Other current liabilities	764.4	816.6
<b>Total current liabilities</b>	<b>5,921.7</b>	<b>6,258.2</b>
<b>Total liabilities</b>	<b>6,903.3</b>	<b>7,275.5</b>
<b>Total equity and liabilities</b>	<b>8,807.7</b>	<b>9,011.8</b>

# Adjusted statements of cashflows

<i>(In € millions)</i>	<b>9M 23</b>	<b>9M 22</b>
Net profit (loss)	235.5	228.3
Other non-cash items	153.1	82.9
Change in working capital	(349.1)	(152.6)
<b>Cash provided (required) by operating activities</b>	<b>39.5</b>	<b>158.6</b>
Acquisition of property, plant, equipment and intangible assets	(33.0)	(34.3)
Acquisition of financial assets	(31.6)	(10.5)
Proceeds from disposal of assets	0.1	—
Proceeds from disposals of subsidiaries, net of cash disposed	(111.3)	(2.2)
Other	0.4	—
<b>Cash provided (required) by investing activities</b>	<b>(175.4)</b>	<b>(47.0)</b>
Capital increase	29.7	
Net increase (repayment) in long-term, short-term debt and commercial paper	12.6	62.9
Purchase of treasury shares	—	(53.5)
Dividends paid to Shareholders	(91.1)	(79.0)
Other (o/w dividends paid to non-controlling interests and lease liabilities repayment)	(84.2)	(71.6)
<b>Cash provided (required) by financing activities</b>	<b>(133.0)</b>	<b>(141.2)</b>
Effect of changes in foreign exchange rates on cash and cash equivalents	(14.6)	216.1
<b>(Decrease) Increase in cash and cash equivalents</b>	<b>(283.5)</b>	<b>186.5</b>
Cash and cash equivalents, beginning of period	3,791.2	3,810.1
<b>Cash and cash equivalents, end of period</b>	<b>3,507.7</b>	<b>3,996.6</b>

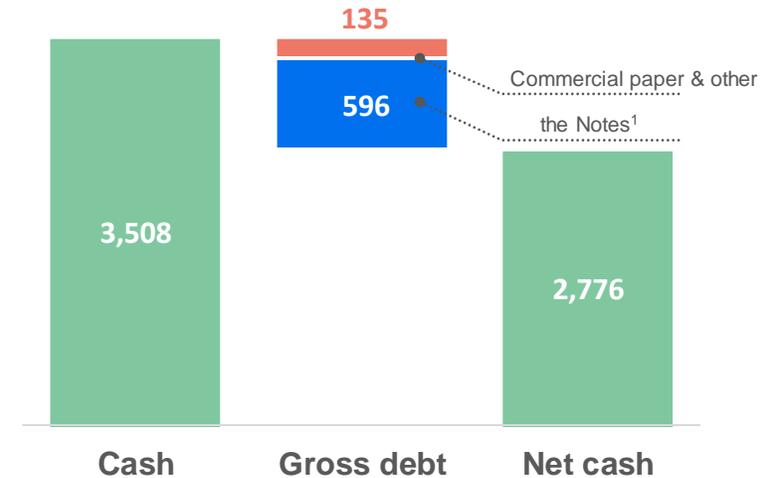
# Differentiated capital structure

Net liquidity, September 30, 2023  
€ million



- Robust liquidity position comprised of €4.2 billion of gross cash plus €670 million of available capacity under the RCF (€750 million net of €80 million outstanding commercial paper).

Net cash, September 30, 2023  
€ million



- Strong net cash position of € 2.8 billion.
- Short-term debt accounts less than 20% of total debt.

# Stock information and ADR

## Stock



Listed on Euronext Paris / SBF 120 index



Ticker code: TE / ISIN code: NL0014559478



Free float: 140.9 million / Outstanding shares: 181.6 million



Market Cap on Sept 30, 2023: €4.3 billion



Source: Thomson Reuters Eikon.

## ADR program



Exchange: Over-the-Counter



Ratio: 1 ADR : 1 ORD

- **DR ISIN:** US87854Y1091
- **Symbol:** THNPY
- **CUSIP number:** 87854Y109
- **American Depositary Receipt (ADR) Program:**  
Sponsored Level I
- **Sponsor of ADR program:**  
J.P. Morgan Chase Bank, N.A.
- **For further information:**  
<https://www.adr.com/drprofile/87854Y109>

# Technip Energies upcoming investor events

Opportunities to interact with company management and investor relations

November 2, 2023	Nine Months 2023 Results
November 6, 2023	J.P. Morgan Global Energy Conference, London
November 15, 2023	BNP Paribas Exane Mid Cap Conference, Paris
November 20, 2023	IR Roadshow: Geneva
November 29, 2023	CIC Forum by Market Solutions, Paris
January 11, 2024	ODDO BHF Forum, Lyon
January 15-18, 2024	CFO Roadshow: US West Coast
February 29, 2024	Full Year 2023 Results

## Investor Relations Team

### Phillip Lindsay

Vice President, Investor Relations

Tel: +44 20 7585 5051

phillip.lindsay@ten.com

### Corentin Cargouët

Manager, Investor Relations

Tel: +33 6 71 21 12 45

corentin.cargouet@ten.com

### Melanie Brown

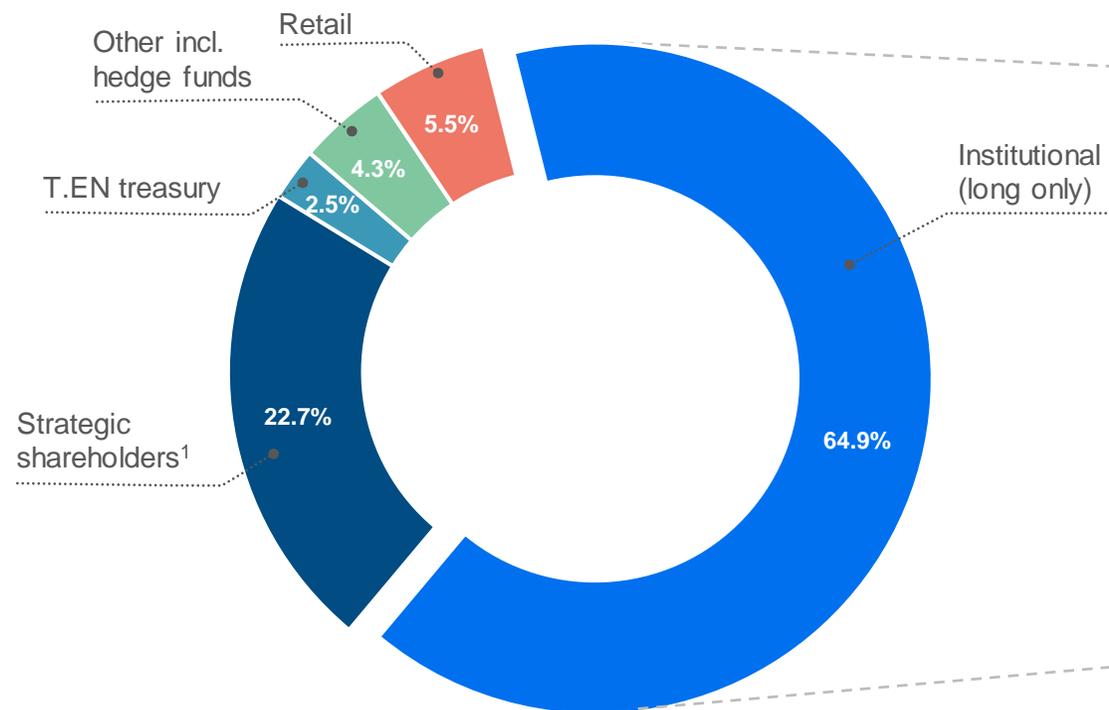
Officer, Investor Relations

Tel: +20 7585 6156

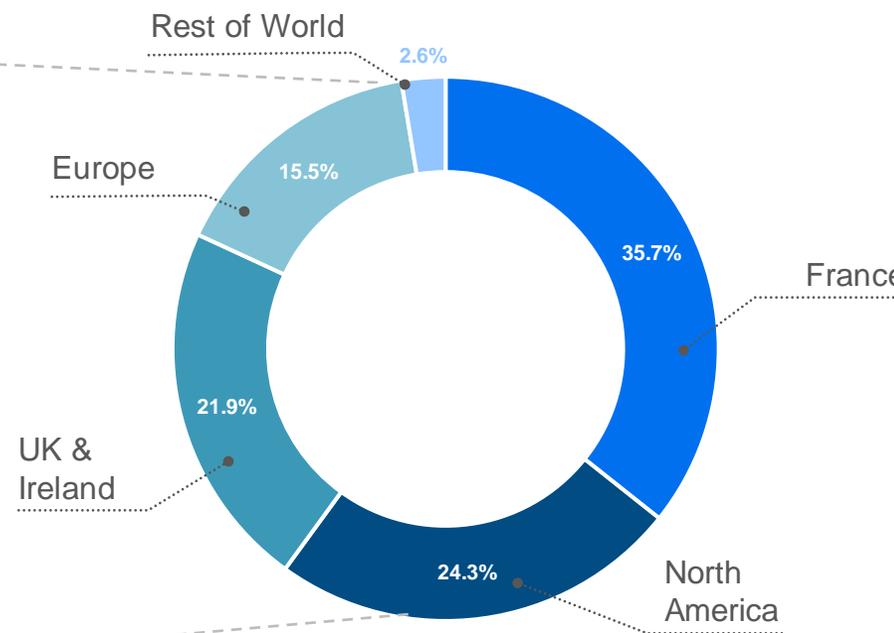
melanie.brown@ten.com

# A diversified shareholder structure

**Ownership split**  
As a % of shares outstanding



**Geographic split**  
Institutional investors



**Investor Relations**

**Phillip Lindsay**

Vice President, Investor Relations

Tel: +44 20 7585 5051

[phillip.lindsay@ten.com](mailto:phillip.lindsay@ten.com)



**Investor Relations**

**Corentin Cargouët**

Manager, Investor Relations

Tel: +33 6 71 21 12 45

[corentin.cargouet@ten.com](mailto:corentin.cargouet@ten.com)