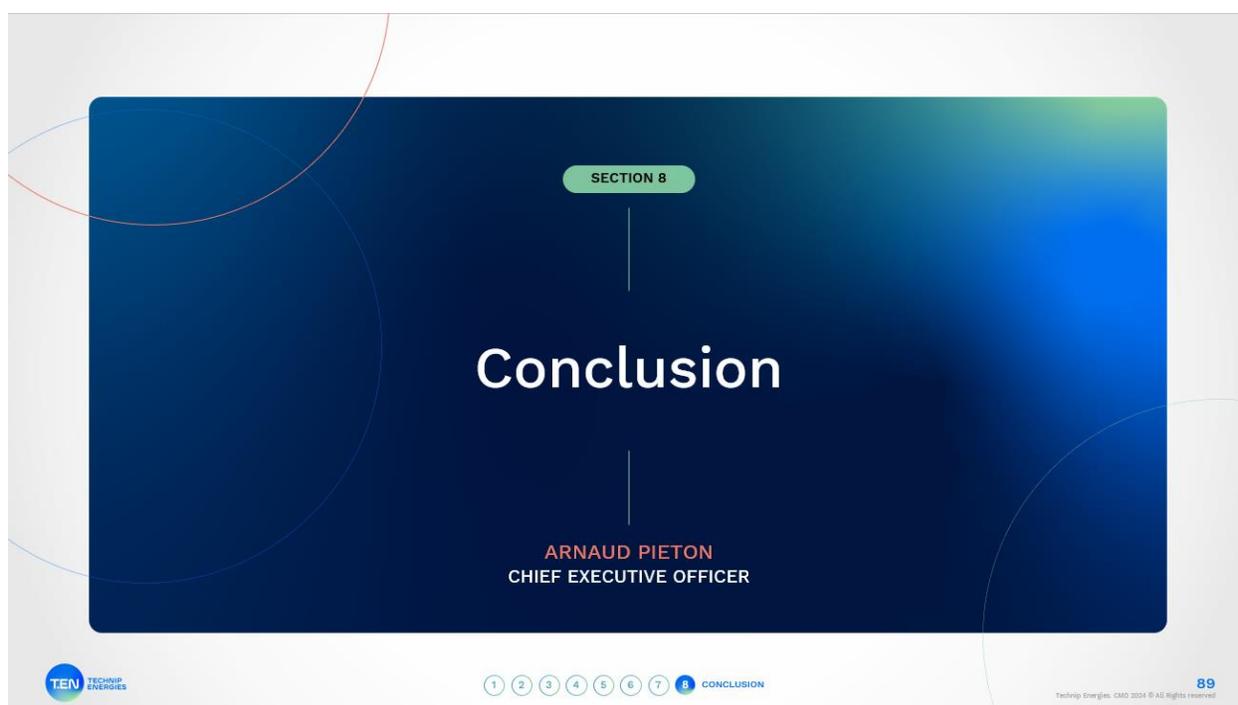


TECHNIP ENERGIES CAPITAL MARKETS DAY 2024 – TRANSCRIPT

Paris, Thursday, November 21, 2024, 2:00pm CET.

Conclusion

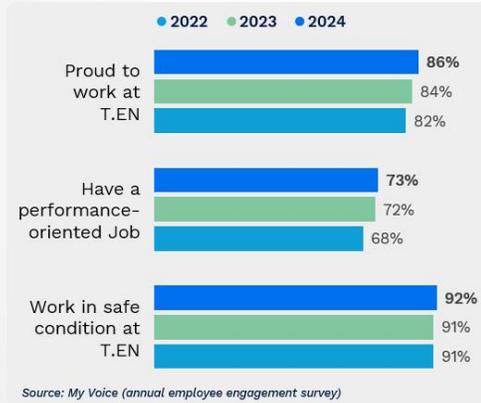
Arnaud Pieton



Thank you, Bruno. Thank you very much and thank you for an insightful presentation on our growth, our value creation ambition, our sound balance sheet, and our best-in-class ESG ratings.

Purposeful engagement with our people

PROUD & COMMITTED EMPLOYEES



CREATING VALUE TOGETHER



So, before we close this session and we open for the last Q&A session, I want to come back to our people at T.EN, our teams, those who make T.EN, those who make the projects, those who make the balance sheet.

One of the best successes of our strategy is illustrated through their commitment, their commitment to T.EN, their commitment to you. This is evidenced by the results of our annual survey which we're conducting on a yearly basis, as I stated, and where we compare ourselves as well to our peers in the industry. We are scoring really high in that context.

And this is also evidenced in our initial share ownership program reserved for employees. It was extremely successful last year. More of us have become Technip Energies' shareholders.



The next milestones on our journey

€1bn+ EBITDA

Balanced complementary
business models

Undisputed leadership
in our markets



So, where does that journey take us? Where do we go? What do we do with all this?

T.EN, a EUR1 billion plus EBITDA company, based on the megatrends that we've discussed, our leadership in established markets and growing markets, our strategic initiatives, organic and inorganic, and how the team is driving T.EN, because a lot has to do about how the team with me, the team around me, and around them, are driving T.EN.

We will grow T.EN to a EUR1 billion plus EBITDA company.

I must say, what makes me the most proud in the whole story, of course, they are the billions, but what makes me the most proud in the whole story, in addition to our teams around the world, is who wants to partner with us.

We partner with the best, and the best want to partner with us. From Shell to IBM, from Topsoe to Baker Hughes, the best one to partner with T.EN. And that makes me incredibly proud.

T.EN, a world designed to last.

Thank you for joining us today, for attending, for your attention, for your interest into Technip Energies, and for being shareholders for those around the room who are shareholders of T.EN. Thank you very much.