



Q4 2023

# Technip Energies Investor Relations Overview

# Forward looking statements

This Press Release contains forward-looking statements that reflect Technip Energies' (the "Company") intentions, beliefs or current expectations and projections about the Company's future results of operations, anticipated revenues, earnings, cashflows, financial condition, liquidity, performance, prospects, anticipated growth, strategies and opportunities and the markets in which the Company operates. Forward-looking statements are often identified by the words "believe", "expect", "anticipate", "plan", "intend", "foresee", "should", "would", "could", "may", "estimate", "outlook", and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on the Company's current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on the Company. While the Company believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting the Company will be those that the Company anticipates.

All of the Company's forward-looking statements involve risks and uncertainties, some of which are significant or beyond the Company's control, and assumptions that could cause actual results to differ materially from the Company's historical experience and the Company's present expectations or projections. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements.

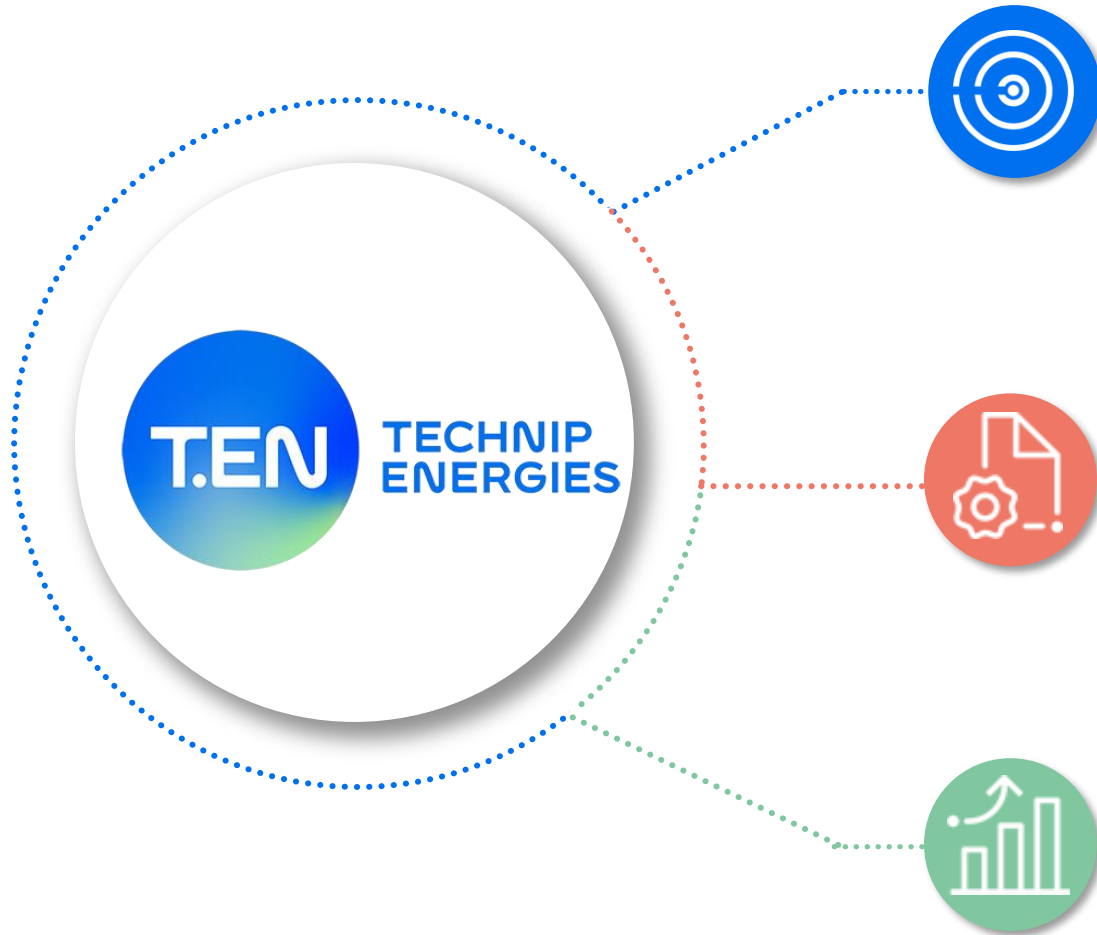
For information regarding known material factors that could cause actual results to differ from projected results, please see the Company's risk factors set forth in the Company's 2022 Annual Financial report filed on March 10, 2023, with the Dutch Authority for the Financial Markets (AFM) and the French Autorité des Marchés Financiers which include a discussion of factors that could affect the Company's future performance and the markets in which the Company operates. Please also see Section 1.3 (Principal Risks and Uncertainties) of the Company's 2023 Half-Year Report which was filed with the AFM and the AMF on July 27, 2023.

Forward-looking statements involve inherent risks and uncertainties and speak only as of the date they are made. The Company undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.

# Technip Energies at a glance

# A leading E&T company for the Energy Transition

## Why invest in Technip Energies



### Strong positioning

- **Leadership**<sup>1</sup> in LNG, H<sub>2</sub> & ethylene
- **Growth** in CCUS, clean H<sub>2</sub>, and sustainable chemistry

### Relevant capabilities

- Global **project delivery** partner – local expertise, smart energy engineers and trusted execution
- Extensive and evolving **technology portfolio** – ability to **integrate & scale up** technologies

### Financially robust

- **Extensive backlog & pipeline**, strong **revenue visibility**, **best-in-class margins**
- **Asset light** with **balance sheet strength** – early cash conversion, **high ROE / ROIC** and **dividend commitment**

# At a glance

<b>TE</b> Euronext Paris listing ticker ADRs for US investors	<b>Paris</b> Headquarters (the Netherlands incorporated)	<b>60+</b> Years of operations
<b>€6.4B<sup>1</sup></b> Revenue	A leading E&T <sup>2</sup> company for the Energy Transition	<b>€18.0B<sup>3</sup></b> Backlog
<b>€0.52/sh</b> Dividend for 2022 +16% Y/Y	<b>BBB</b> Investment grade rating <sup>4</sup>	<b>~15,000</b> Employees in 35 countries

# Technip Energies differentiated hybrid model

An ideal blend to drive robust financials across energy cycles

## T.EN's hybrid model

### Long cycle

#### Project Delivery



- World class execution
- Selectivity & discipline
- Early cash conversion

€5.0B<sup>1</sup> revenue

### Short cycle

#### Technology Products & Services



- Proprietary technologies
- Strategic growth driver
- Margin accretive

€1.4B<sup>1</sup> revenue

Sector-leading financial performance

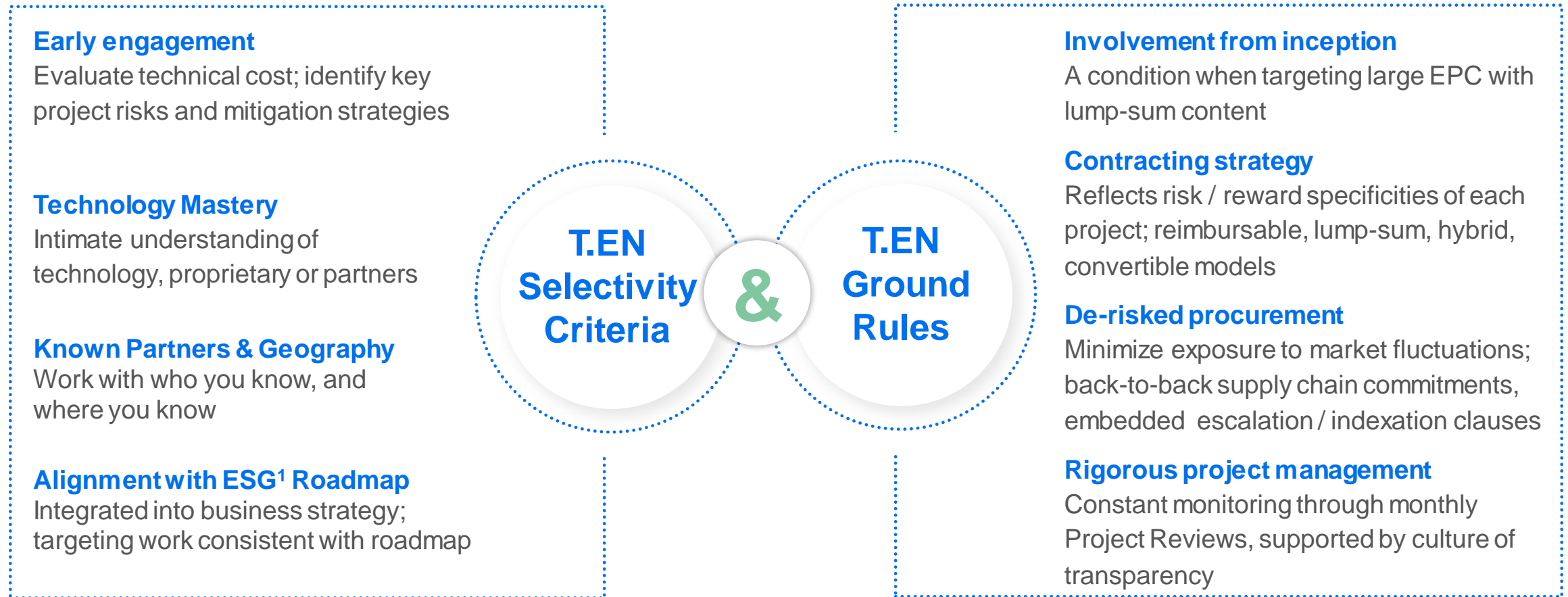
Asset light with robust balance sheet

Resilience to external factors & market cycles

High returns & dividend commitment

# Disciplined commercial approach reduces risk

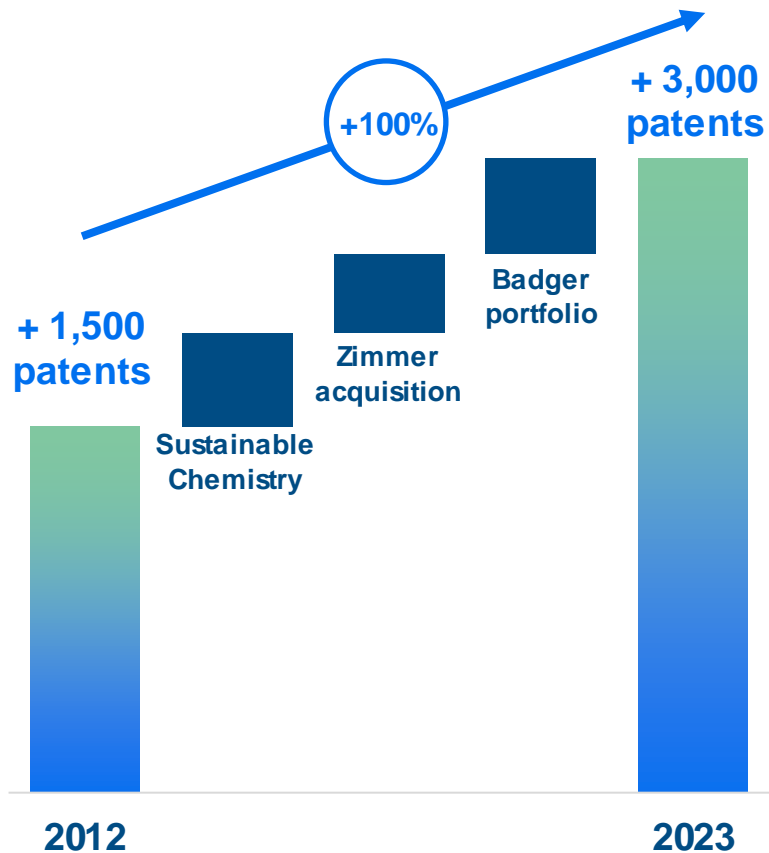
Ensures quality backlog, de-risked execution & consistent performance



# Proprietary technology and innovation platforms

A leading portfolio of process technologies; bringing external / internal energies together

Intellectual property portfolio expansion

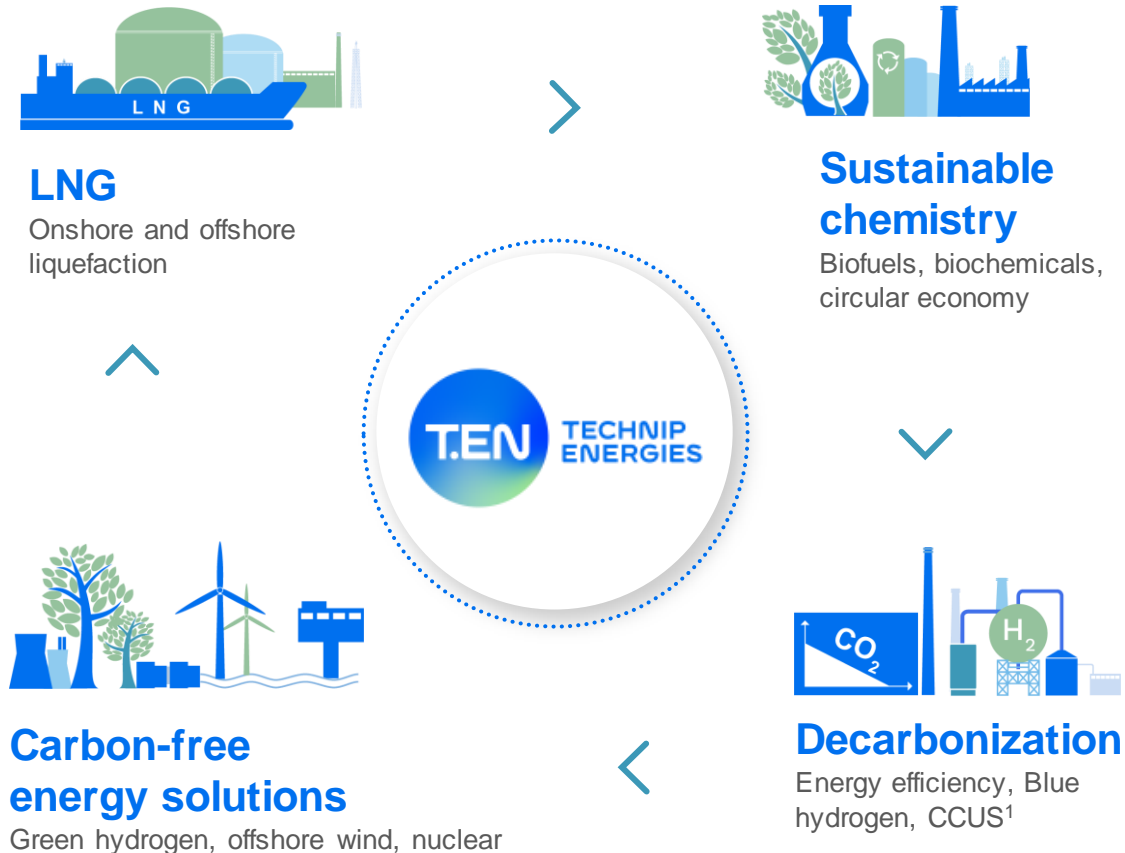


Incubating & developing technologies	Scale-up of breakthrough technologies	Working with institutions on R&D	Proprietary Offering



# Energy Transition is our business

Strong track record in delivering sustainable products and solutions



**Strategic flexibility** – 'architect mindset' meeting customer needs from energy source to end-use.

- **Feedstock agnostic** – outstanding energy molecule transformation capabilities.
- **Technology-driven** – integrate complex technologies, including proprietary, to meet project specificities and economic hurdles.

**Exceptional execution** – proven operating model, highly applicable to sustainable energy solutions.

# 9M 2023 highlights

# 9M 2023 performance underpins FY outlook

€4.4bn

Adjusted revenue

9M 2022: €4.9bn

7.2%

Adjusted recurring EBIT

9M 2022: 6.9%

€1.15

Adjusted diluted EPS

9M 2022: €1.25

## 9M 2023 financial highlights

€9.5bn

Adjusted order intake

9M 2022: €2.7bn

€18.0bn

Backlog

9M 2022: €13.5bn

BBB

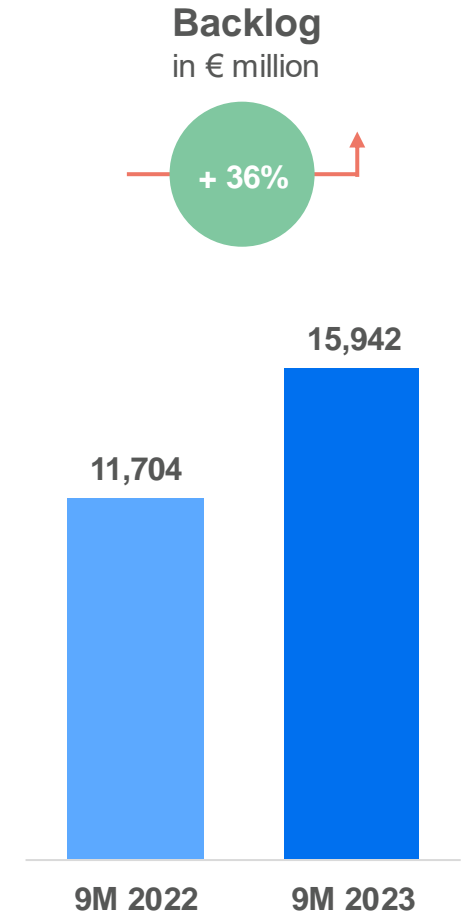
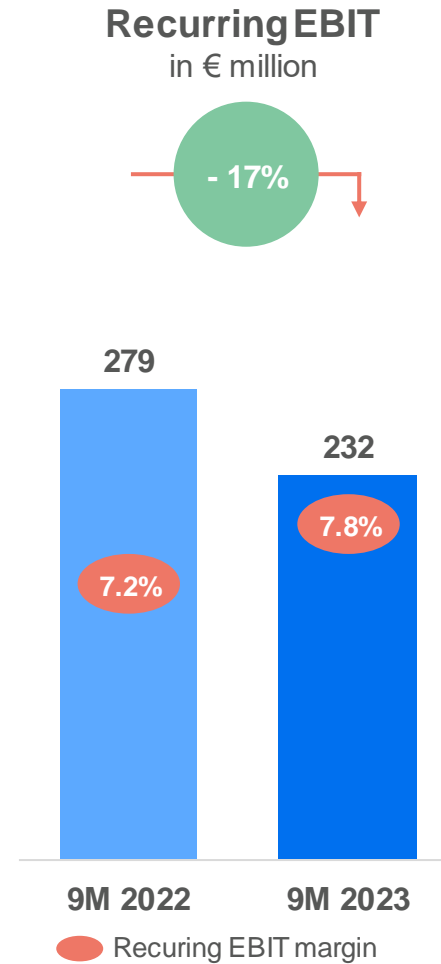
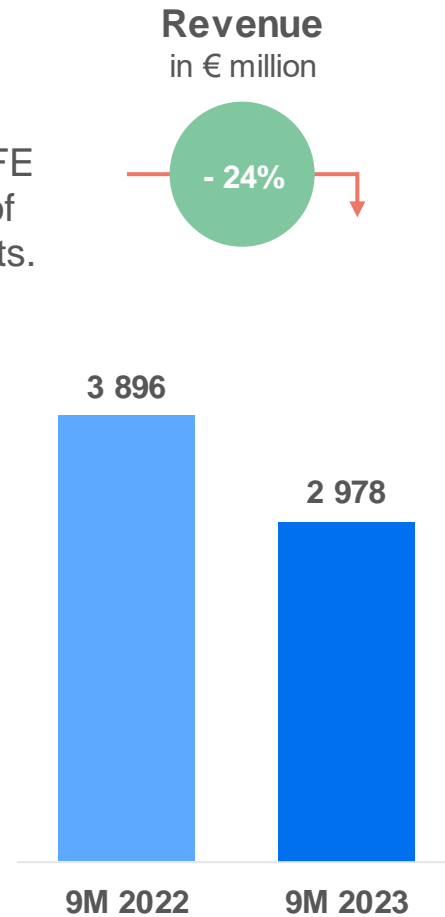
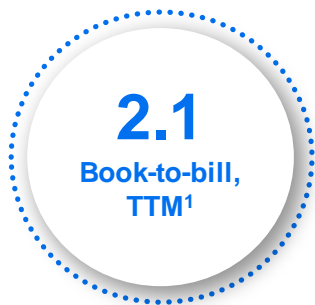
S&P credit rating<sup>1</sup>

Prior: BBB-

# Project Delivery

Strong margins on lower revenue; backlog supports return to growth

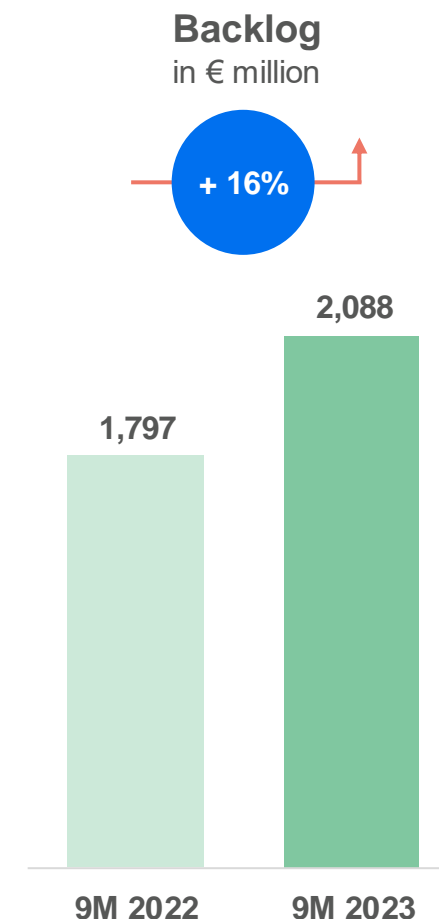
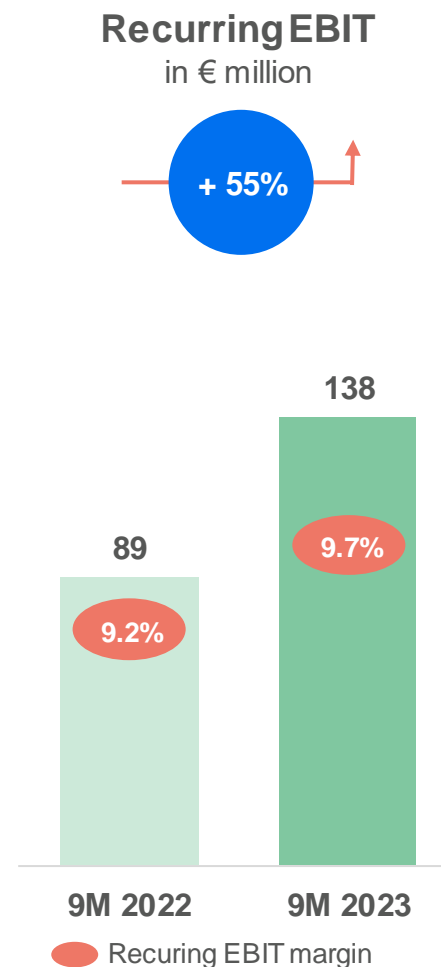
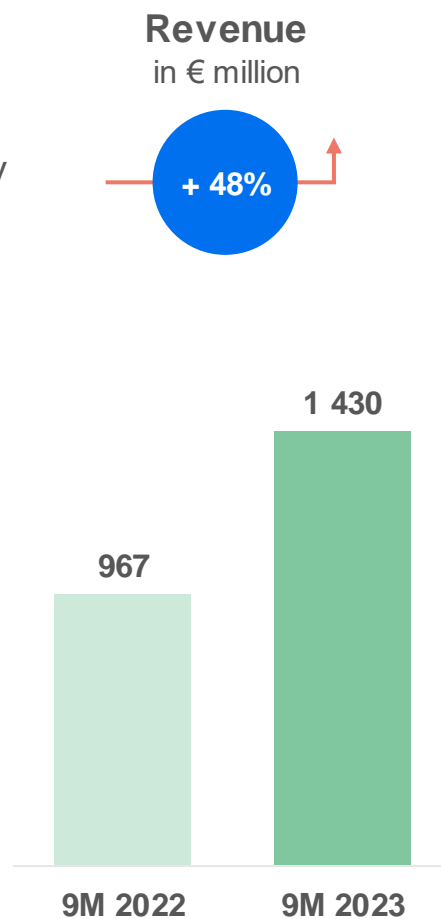
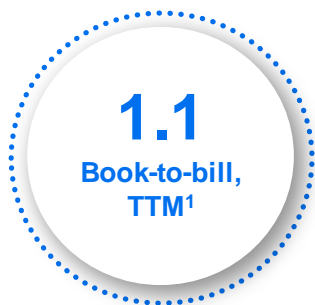
- Revenue: Continued ramp-up on Qatar NFE drives Q/Q growth; Y/Y impacted by loss of revenue associated to Russia LNG projects.
- Margin: +60bps Y/Y; growing contribution from LNG and downstream projects in execution.
- Backlog: +36% Y/Y; material benefit from Qatar NFS award in Q2.



# Technology, Products & Services

## Substantial growth in segment financials

- Revenue: Driven by technology, proprietary equipment, and services and studies in sustainable fuels and energy transition.
- Margin: +50bps Y/Y benefiting from strong growth in Process Technology licensing, products and consulting activities.
- Backlog: Strong order momentum in hydrogen, ethylene, CO<sub>2</sub> capture, sustainable fuels and PMC.



# Other key metrics and balance sheet



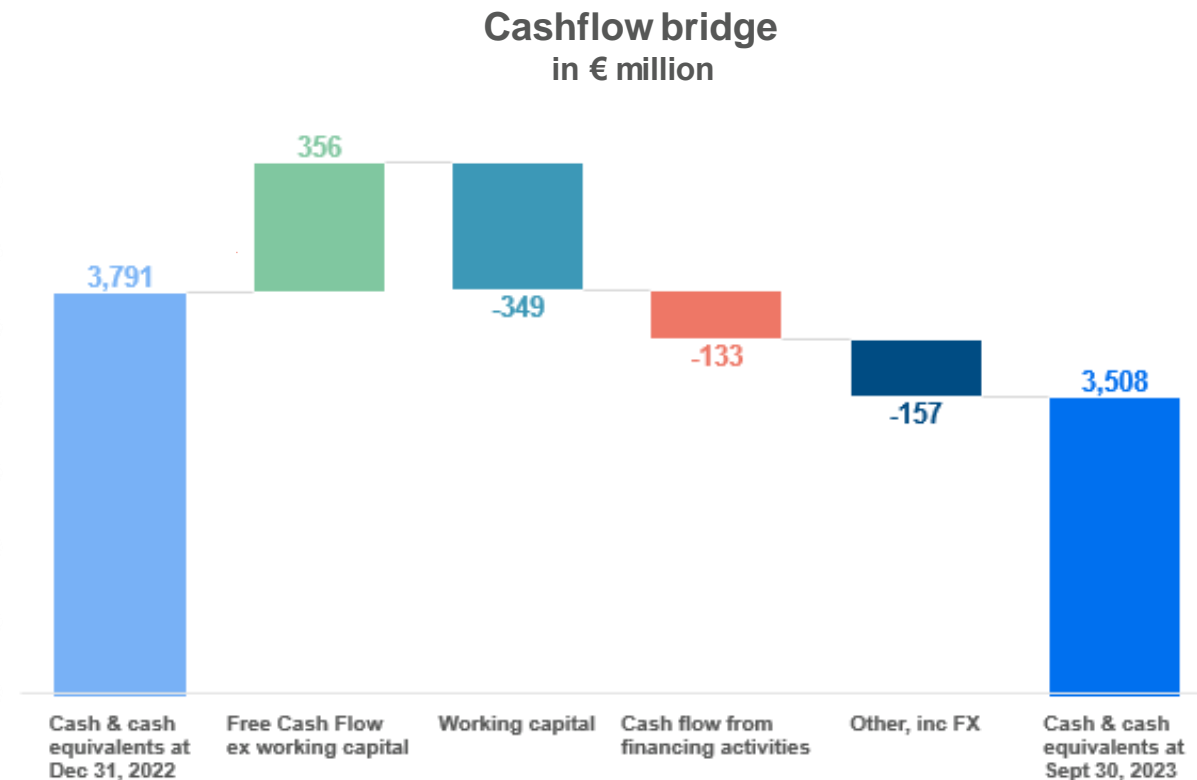
Corporate costs	<b>€ 51.2 million</b>	Higher Y/Y due to ESOP <sup>1</sup> and incremental costs associated to strategic and pre-development initiatives.
Net financial income	<b>€ 60.2 million</b>	Improved interest rates on cash & cash equivalents.
Effective tax rate	<b>30.1%</b>	Consistent with upper-end of 2023 guidance range; underlying tax rate, excluding PNF impact, is 27.7%.



Gross debt	<b>€ 0.7 billion</b>	Stable with 81% long-term, maturing in 2028.
Gross cash	<b>€ 3.5 billion</b>	Resilient despite working capital outflows and ALNG 2 project exit.
Net contract liability	<b>€ 2.9 billion</b>	Reflects order intake and backlog flow ytd.

# Solid underlying free cash flow

- Operating cash flow: €40 million; Free cash flow<sup>1</sup>: €7 million, impacted by €349 million working capital outflow:
  - Project Delivery portfolio maturity and ALNG2 project close-out activities.
- Free cash flow, excluding working capital impact, of €356 million; Free cash conversion from adjusted recurring EBIT > 100%.
- Other items of note:
  - €30m capital increase associated with ESOP.
  - €91m dividend paid to shareholders in Q2.
  - Deconsolidation of cash from ALNG 2 Project entities.



# Company guidance for 2023



Revenue

**€5.7 - 6.2bn**



EBIT margin

**7.0% - 7.5%**



Effective tax rate

**26% - 30%**



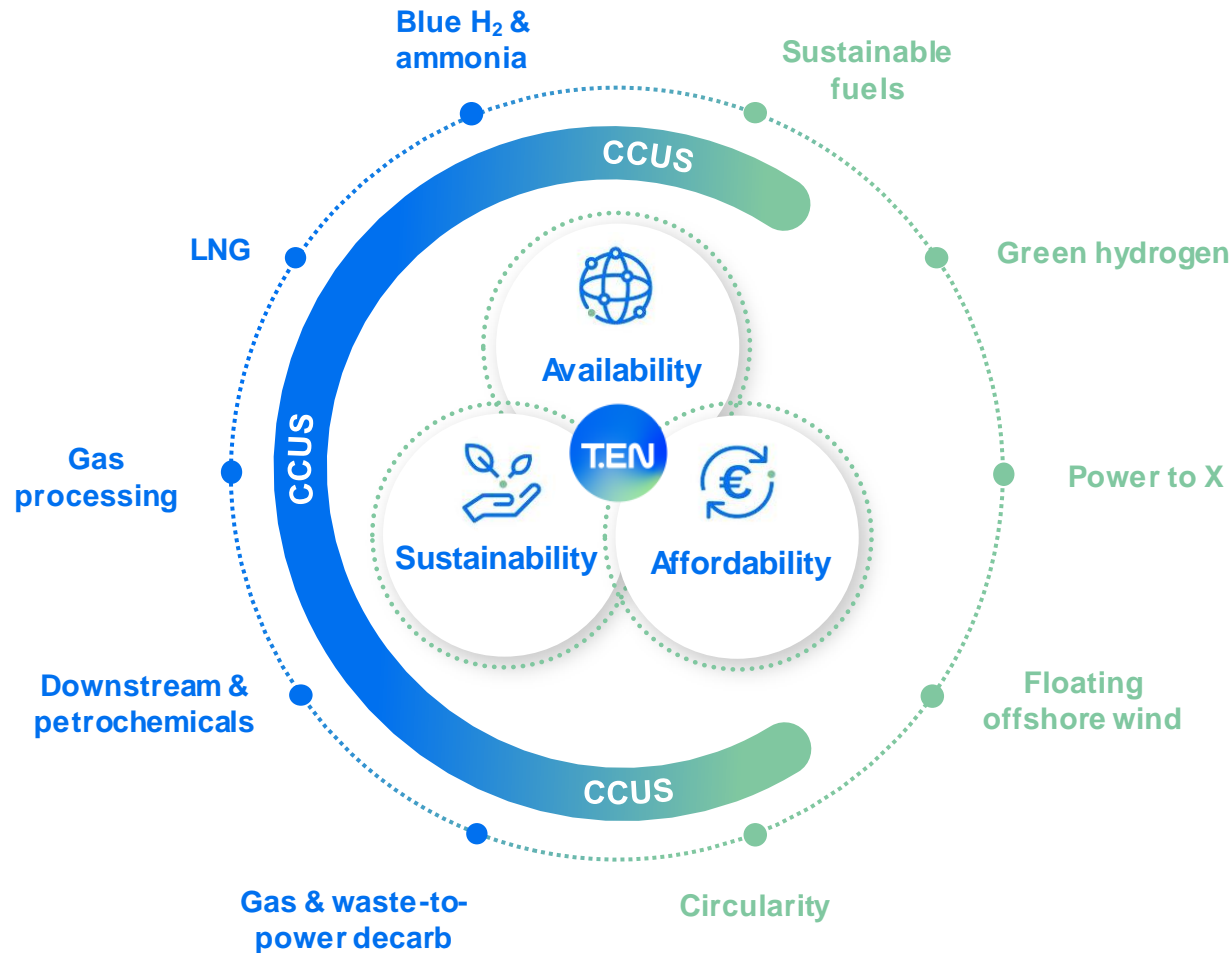
# Outlook

# Macro outlook: more energy, less carbon

T.EN's solutions for tackling the energy trilemma

## Investment in traditional energies

- Energy security drives urgent agenda
- Multi-year expansion phase required
- Decarbonization: CCUS, circularity, electrification



## Accelerating low-carbon energies

- Market evolution supported by Government policy
- Corporate commitments to reach net zero targets
- Creating conditions for structural long-term growth

# 2023 – Actively deploying our strategy

Delivering on our ambition while preparing the future



## Sustaining leadership

### North Field South, Qatar

- Major LNG award consolidating leading position
- 2 mega trains to produce 16Mtpa with integrated CCS to capture >1.5Mtpa of CO<sub>2</sub>

e.Furnace™  
by T.EN

- MOU with LyondellBasell and CPChem
- Pilot to prove T.EN's electric steam cracking furnace concept at commercial scale



## Growing TPS



- Acquisition of R&D company in Lyon, France
- Expanding process technology lab network; Enhancing sustainable chemicals offering



- Acquisition to broaden digital services offering
- Innovative, multi-technology renewable energy systems, covering entire project life cycle



## Preparing future Core

Capture.Now™ Canopy™ | Powered by Shell CANSOLV®  
by T.EN

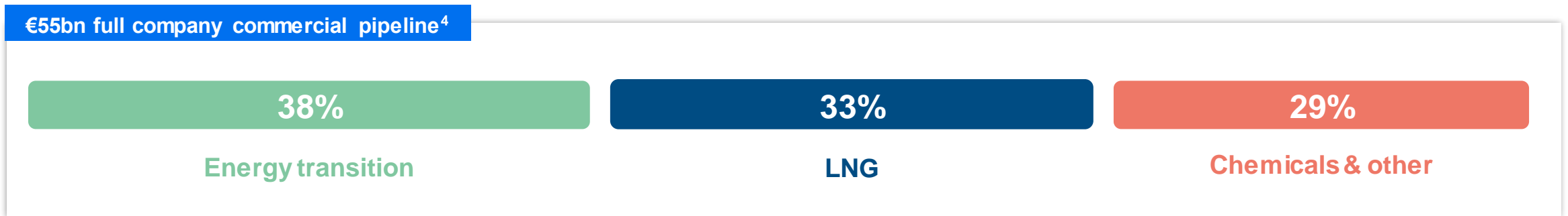
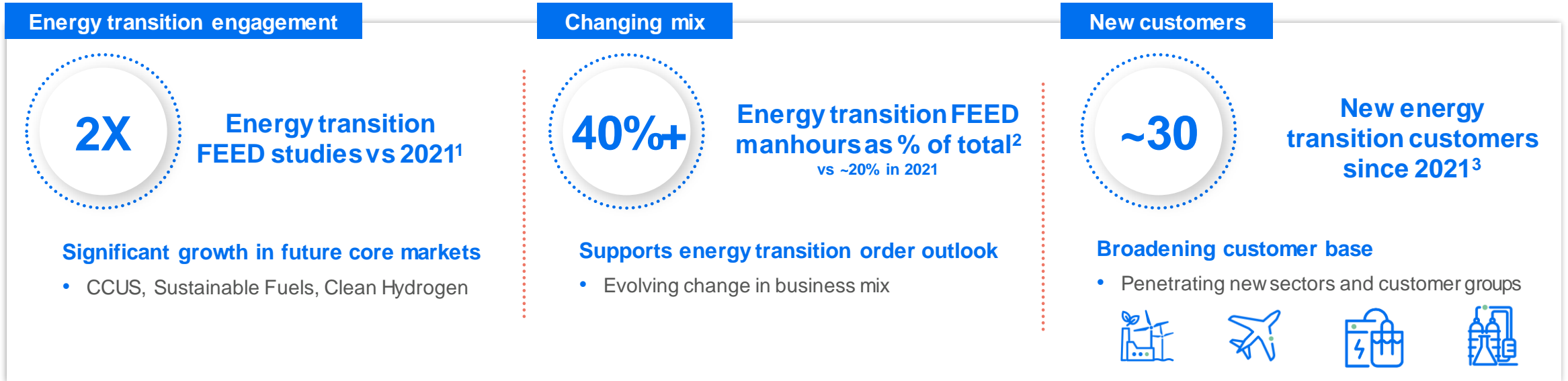
- Capture.Now – Full CCUS value chain offering
- Canopy by T.EN - A flexible, integrated suite of post-combustion carbon capture solutions



- A new integrated technology & solutions company for green H<sub>2</sub> and power-to-X markets
- Bridging green electrons to molecules

# Low-carbon opportunity set outpacing conventional

Front-end engagement supporting T.EN's business transition



<sup>1</sup> 2023 growth rate vs 2021 – includes energy transition FEED and pre-FEED studies, excluding LNG.

<sup>2</sup> 2023 FEED manhours spent on energy transition, excluding LNG.

<sup>3</sup> New energy transition customers since 2021 that have generated an order intake of more than €0.5m.

<sup>4</sup> Commercial pipeline through year-end 2024.

# T.EN positioning for robust LNG outlook

Delivering low-carbon LNG with certainty and accelerated time to market

## A dynamic LNG market

51.8  
Mtpa

Global capacity under construction by T.EN

75+  
Mtpa

In FEED<sup>1</sup> and bidding stage by T.EN

140+  
Mtpa

LNG project FIDs through 2035<sup>2</sup>

## A strong opportunity set

- Key geographies: North Americas, Africa Middle East
- 20% of pre-FEED / FEED pipeline considering SnapLNG
- Opportunities to selectively secure new orders in next 12-24 months

## Snap LNG by T.EN™

~2.5  
Mtpa

Mtpa per train

~2  
Years

Saving in project duration

Zero

CO<sub>2</sub> emissions in operation

## The Solution Zero for low-carbon LNG

- An innovative, compact modular and standardised design for mid-scale
- Certainty in cost execution, schedule, reliability and production
- Electrically driven solution with significantly reduced carbon footprint<sup>3</sup>

<sup>1</sup> Include FEED and Pre-FEED.

<sup>2</sup> Sources: Based on S&P global estimates for LNG projects reaching final investment decision by 2035.

<sup>3</sup> Reduction of ~350kTe/year of CO<sub>2</sub> emission per train versus a gas turbine solution.

# Emerging leadership in energy transition

Positioned for rapid growth in our future core markets



**CCUS**



**Clean H<sub>2</sub> / Power-to-X**



**Sustainable Fuels**



**FOW**



**~30Mtpa**

*T.EN portfolio from study to EPC*

- Extensive solutions portfolio from pilot to large scale industrialization, competitive LCOE<sup>1</sup>.
- Rapid market growth; 1,000Mtpa by 2033 vs 43Mtpa today, ~8,000Mtpa by 2050.



**>3GW**

*T.EN portfolio in study through to execution phase*

- A leading technology integrator and EPC / services provider supplier.
- Fast growth: up to 240GW of green H<sub>2</sub> production by 2030, 500GW+ by 2050.



**>3Mtpa**

*T.EN portfolio in FEED, EPsCm and project phase*

- A trusted engineering & project management partner.
- Demand to increase materially to 186Mtoe<sup>2</sup> by 2030, 310+Mtoe by 2050.



**>4GW**

*Activities in FEED stage utilizing INO15 by T.EN*

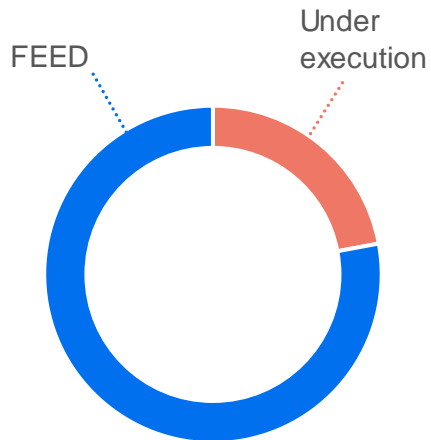
- Innovative solutions for large scale industrialization and competitive LCOE.
- Market acceleration: 0.1GW in 2022, rising to 20GW in 2030, 60GW by 2040.

# Capture.Now™

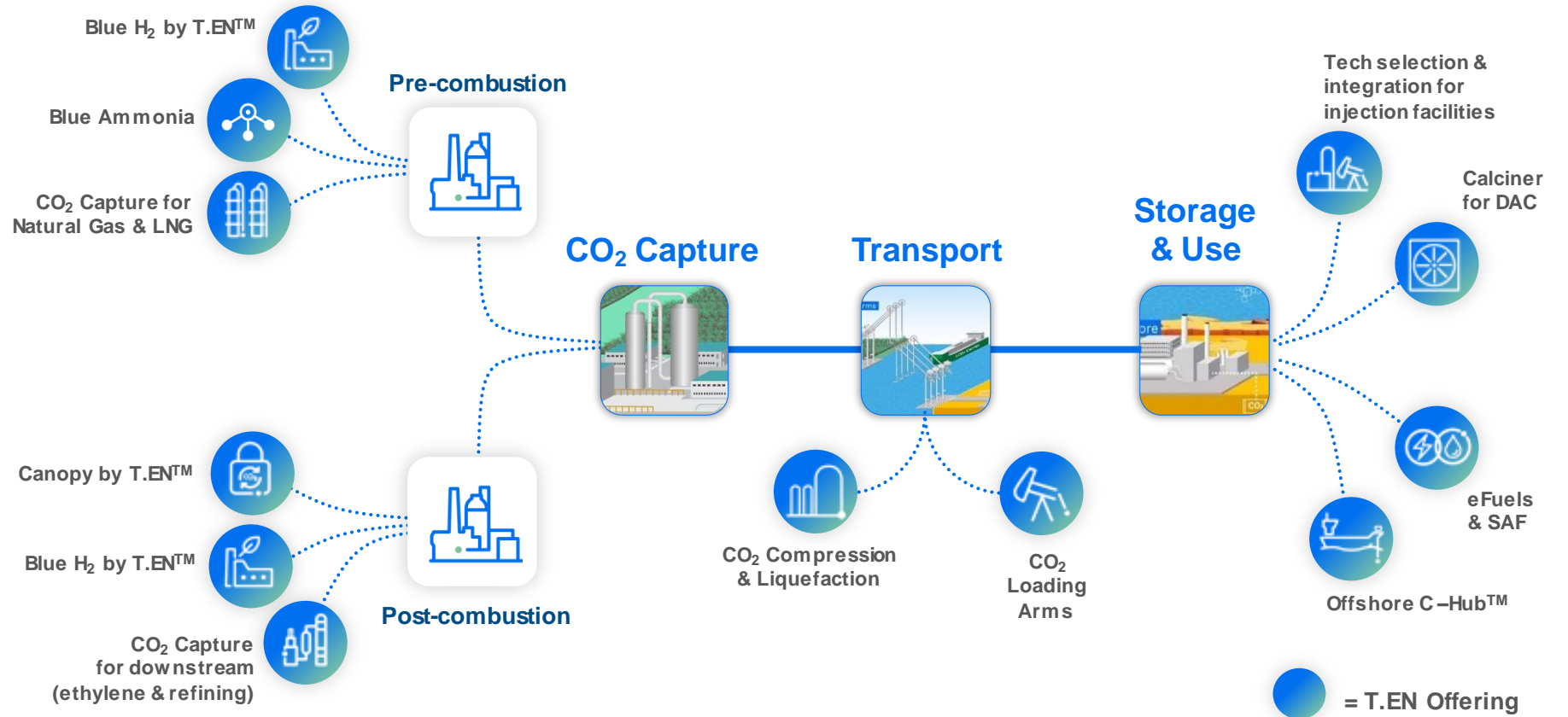
Our platform to transform carbon into opportunities

## T.EN Portfolio<sup>1</sup>

~30 Mtpa  
FEED / EPC / EPCm









## T.EN's Capture.Now offering across the CCUS & decarbonization value chain



# Canopy™ by T.EN Capture with Confidence

Proven, integrated post-combustion solutions for any emitter

 <p><b>PILOT</b> 1.5 ktpa</p>	 <p><b>C10</b> 10 ktpa</p>	 <p><b>C100</b> 100 ktpa</p>	 <p><b>C200</b> 200 ktpa</p>	 <p><b>C+</b> Bespoke sizing &amp; design</p>	 <p><b>MARINE</b> Optimized offshore design</p>
Test anywhere, anytime	Standardized sizes for smaller emitters			Any scale for any facility	Offshore solutions

## Capture performance

CO<sub>2</sub> recovery >95%, excellent energy efficiency, low solvent volatility and minimal emissions

## Capture capacity

Comprehensive range of sizes available to build the required carbon capture capacity


## Capture support<sup>1</sup>

Solving challenges from funding to implementation with our complete solutions

## Canopy C200



**95%**  
Capture rate

  
Modular, transportable by truck

**<26 months**  
Delivery time

<sup>1</sup> Additional services include financial services, operations support and digital monitoring



# T.EN & John Cockerill to create Rely

A new company accelerating green H<sub>2</sub> industrialization



- T.EN joining forces with a leading electrolyzer provider and experienced industrial company.
- Unique combination of technology, engineering, and equipment manufacturing know-how.
- Industrially and geographically complementary, cultural alignment.

## An integrated solutions provider for green H<sub>2</sub> and Power-to-X

### Asset light model

Capacity reservation and supply contract providing access to electrolyzer equipment

### Innovation platform

Development of green H<sub>2</sub> technology, proprietary equipment and solutions

### Asset lifecycle offering

From conception to Operations & Maintenance

## Building T.EN's future core aligned with net zero goals



## Bridging green electrons to molecules

An enabler of long-term TPS growth and selective Project Delivery opportunities for T.EN



### Unlocking the Green H<sub>2</sub> market

- Breaking cost barriers through **integrated offering** with **standardized** and **configurable** solutions combined with technical and financial advisory.
- **Innovation platform** to develop BoP<sup>1</sup> and electrolyzer technologies of the future; to **accelerate improvement** in **project economics**.



### Yielding strong economic benefits

- **Ambition** to be the **leading company** across major green H<sub>2</sub> markets; Rely to become a **€1 billion+ revenue core business** for T.EN by 2030.
- Technology & product development within an **asset light** model to support **attractive margins and returns**.



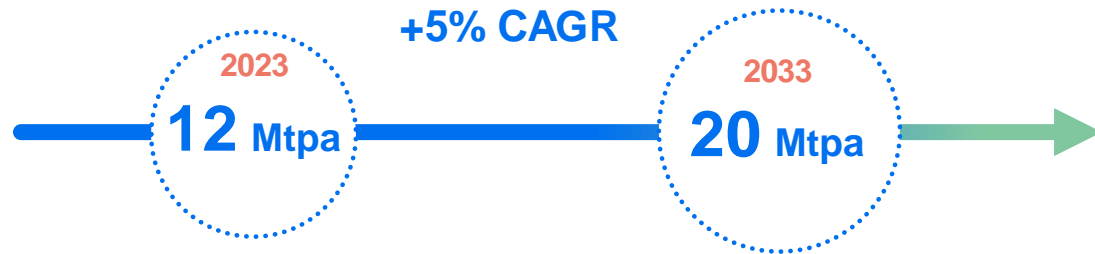
### Driving Sustainability

- Positioning in highly promising Green H<sub>2</sub> and Power-to-X markets that can **deliver decarbonization** across many industries.
- Developing T.EN's **sustainable business** lines; Rely is one of our initiatives that supports **T.EN's net zero trajectory**.

# Plastic circularity – a future market for T.EN

Driven by demand and enabled by technology

## Global rPET market<sup>1</sup>



## T.EN – an active agent of circularity through chemical recycling

### Experienced in plastics & polymers and technology scale-up

Know-how for materials processing, industrialization, licensing and modularization

### Proprietary technologies

Pure.rOil™ by T.EN, Pure.rGas™ by T.EN

### Ecosystem mastery

Securing feedstock and offtake, certifying circularity

### Promising partnerships

IBM & Under Armour, Versalis, Agilyx, Synova



## Structural market drivers

### Brand commitments<sup>2</sup>

25-50%

of recycle PET content committed by major CPGs and textile company

### Consumer preference<sup>4</sup>

~80%

of consumers likely to pay more for sustainable brand

### EU Regulation<sup>3</sup>

25%

Single-use PET bottles to contain >25% of rPET by 2025; textile regulation under assessment

### Capital investment<sup>5</sup>

€40+bn

Advanced recycling capital investment estimated by 2030

<sup>1</sup> Source: Internal assessment based on Euromonitor; IHS Markit; Economist Intelligence Unit.

<sup>2</sup> Source: Internal assessment based on consumer brand association and Textile Exchange. CPG: Consumer Packages Goods.

<sup>3</sup> Source: European Commission.

<sup>4</sup> Source: NielsenIQ and McKinsey analysis.

<sup>5</sup> Source: CI Circular and McKinsey analysis.

# Environment, Social & Governance

# Technip Energies' DNA

## Our Purpose

Breaking boundaries *together* to engineer a sustainable future

## Our Values

We

- actively listen
- are inclusive and collaborative
- strive for excellence
- drive sustainable change
- don't compromise on safety and integrity

## Our ESG Roadmap



# Our path to a net zero 2050

## Scope 1 & 2



- 11% reduction in 2022 vs 2019
- Five-point action plan to optimize buildings infrastructure:
  - Renewables, surfaces, energy, efficiency, training & awareness



**-30% by 2025;  
net zero by 2030**

## Scope 3



- Scope 3 upstream reported with methodology aligned with GHG Protocol:
  - Includes all main EPC projects in execution phase
- Scope 3 downstream: intermediate targets, reduction plan in progress



**Net zero by 2050**

## Avoided emissions



- 7.3MtCO<sub>2</sub>eq avoided for clients in 2022<sup>1</sup>
- Includes projects with CO<sub>2</sub> capture in execution phase:
  - Qatargas NFE, Qatar
  - ExxonMobil LaBarge, US
  - Hafslund Oslo Celsio, Norway



**15 MtCO<sub>2</sub>eq by 2025**

# Impact-driven ESG yielding results

Improving recognition on our sustainability journey

## ESOP<sup>1</sup> 2023: Sharing value with our people



- Successful 1<sup>st</sup> global share employee offering; 2X oversubscribed
- Proportion of employees as shareholders: 33% (vs 5% before ESOP)
- €30m capital increase; equivalent to 1% of shares outstanding
- Reflects engagement and confidence in T.EN's strategy and value creation

## T.EN sustainability recognition



Confirming leadership with AAA rating maintained



T.EN moves into top 10% within industry group<sup>2</sup>



T.EN moves into top 30% within industry group<sup>3</sup>



T.EN HQ - Top 100 Iconic sustainable buildings by #G20

<sup>1</sup> ESOP: Employee Stock Ownership Plan.

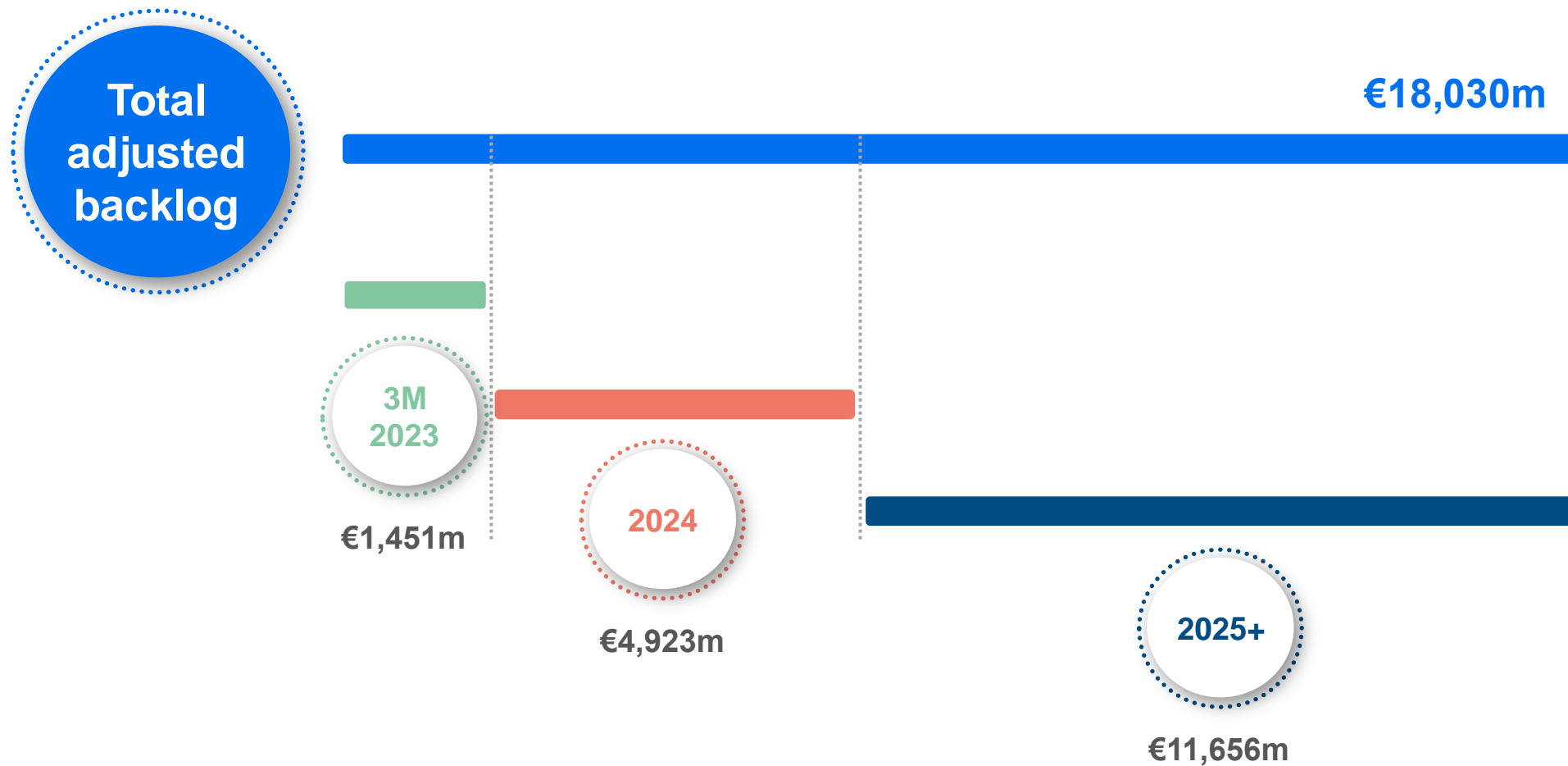
<sup>2</sup> Sustainalytics rating improved to 27.5 (medium risk) from 33.3 (high risk).

<sup>3</sup> ISS ESG rating improved to Rating C (vs C-).

# Appendix



# Backlog schedule



# Medium-term financial framework

Confirming strong revenue growth potential and stability in margin outlook



Revenue  
**€5 - 6bn** (selectivity-driven)  
Maturing pipeline, larger LNG / energy transition orders



EBIT %<sup>1</sup>  
**6.5% – 7.5%**  
Backlog strength, quality replenishment



Revenue  
**~€2bn** (strategic growth)  
Strengthened backlog, investment, positioning



EBIT %  
**10%-plus**  
Accretive mix evolution

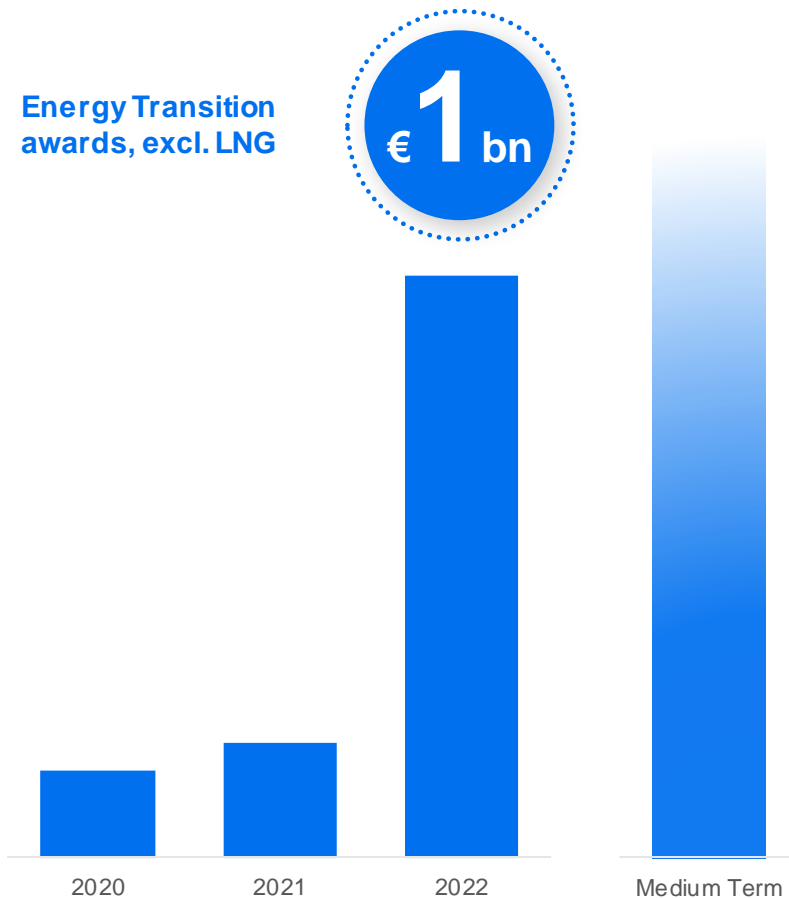


R&D  
**~1% of revenue**  
Expand technology portfolio, support new offerings



# 2022 - A milestone for energy transition awards

A five-fold increase Y/Y



## Clean Hydrogen

- Green
  - Engie Yuri Green H<sub>2</sub>
  - Engie HyNetherlands
  - Uniper H2Maasvlakte
- Blue
  - LG Chem Blue H<sub>2</sub> by T.EN licence sale
  - ExxonMobil Baytown Blue H<sub>2</sub>

## CO<sub>2</sub> Capture

- Hafslund Oslo Celsio
- ExxonMobil LaBarge
- Calpine Deerpark

## Floating Offshore Wind

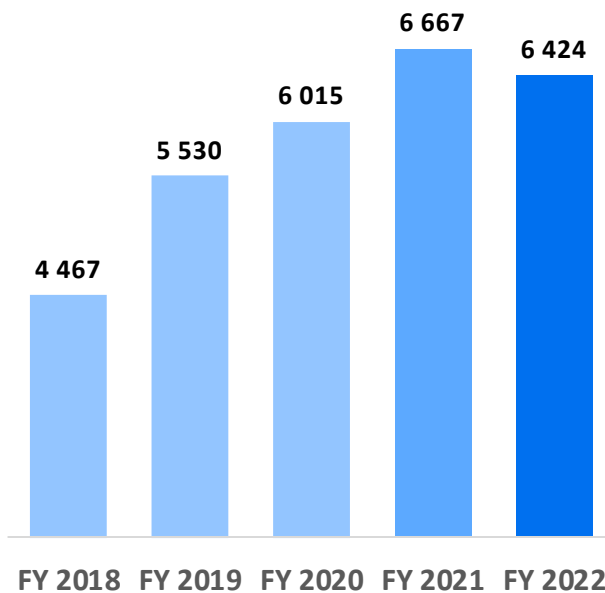
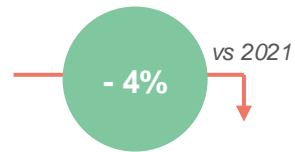
- Corio / TotalEnergies Gray Whale 3
- Equinor Firefly
- Renexia MedWind

## Sustainable Chemistry

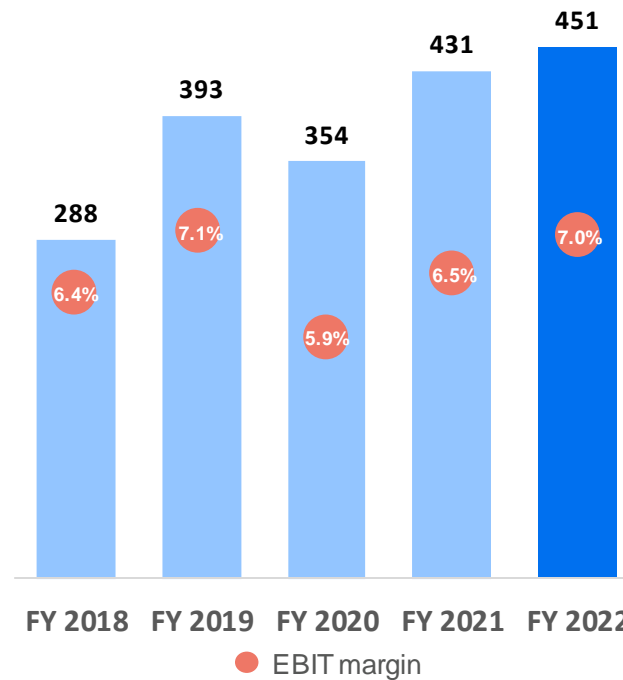
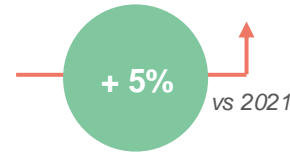
- Neste Rotterdam
- OCIKUMHO EPICEROL<sup>®</sup> licence sale
- IVERSON eFuels
- TotalEnergies Grandpuits

# Financial performance – a long-term perspective

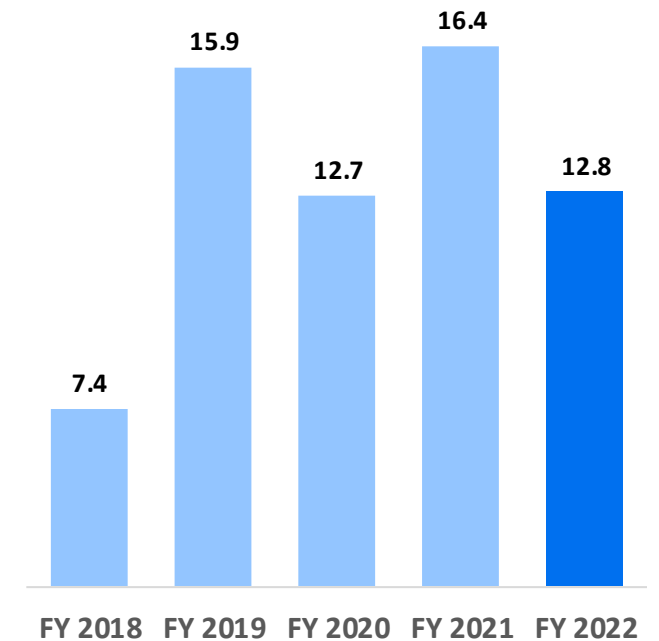
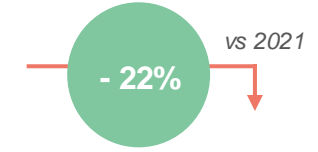
Adjusted Revenue  
in € million



Adjusted Recurring EBIT  
in € million

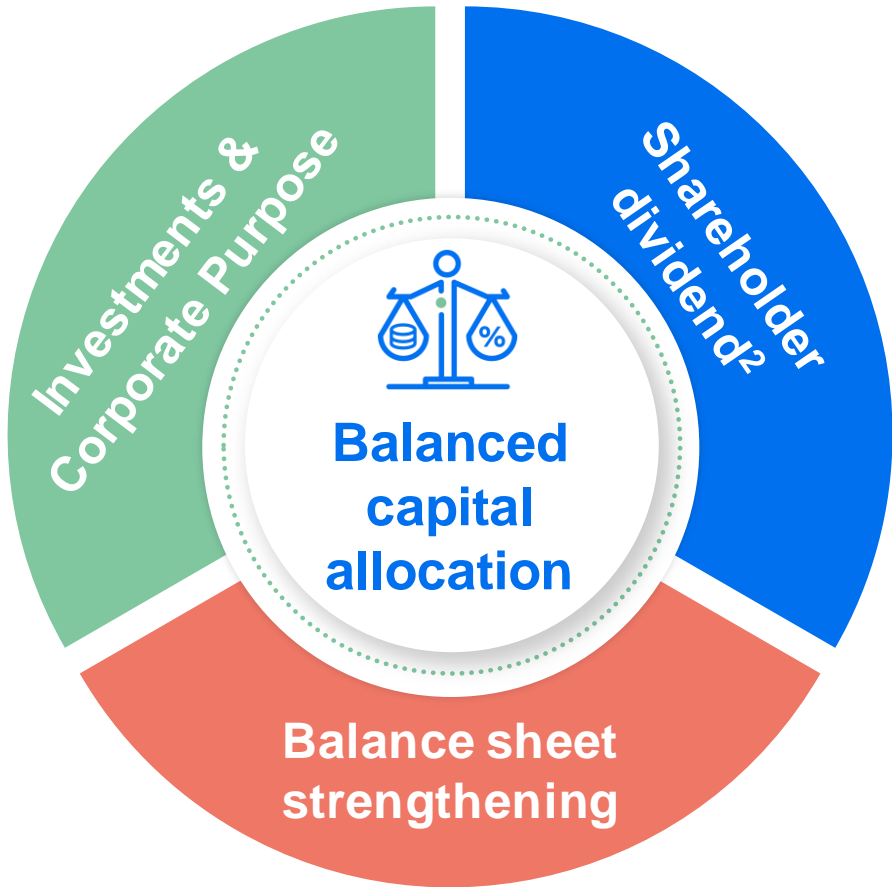


Adjusted Backlog  
in € billion

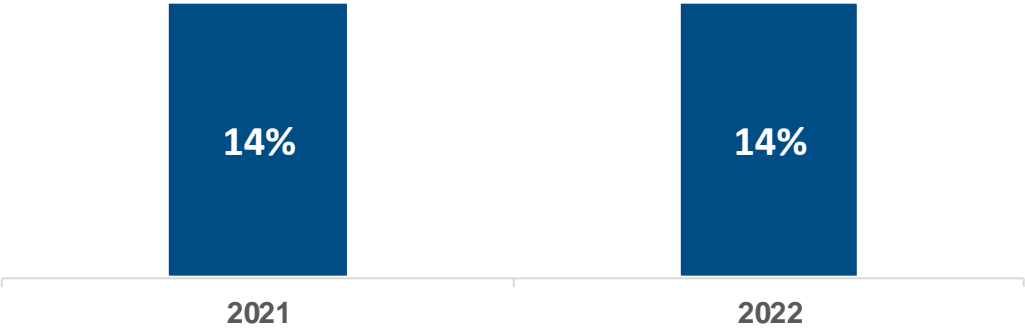


# Capital allocation – a flexible framework

Consistency in financial performance drives high returns on invested capital



## Sustainable high ROIC<sup>1</sup>



### Shareholder Dividend

Intent to pay a dividend annually that is sustainable with potential for growth over time. Dividend for 2022: €0.52/sh<sup>2</sup>.

### Investments

Deploying capital to capture energy transition technologies / opportunities, and associated business models.

### Balance Sheet Strengthening

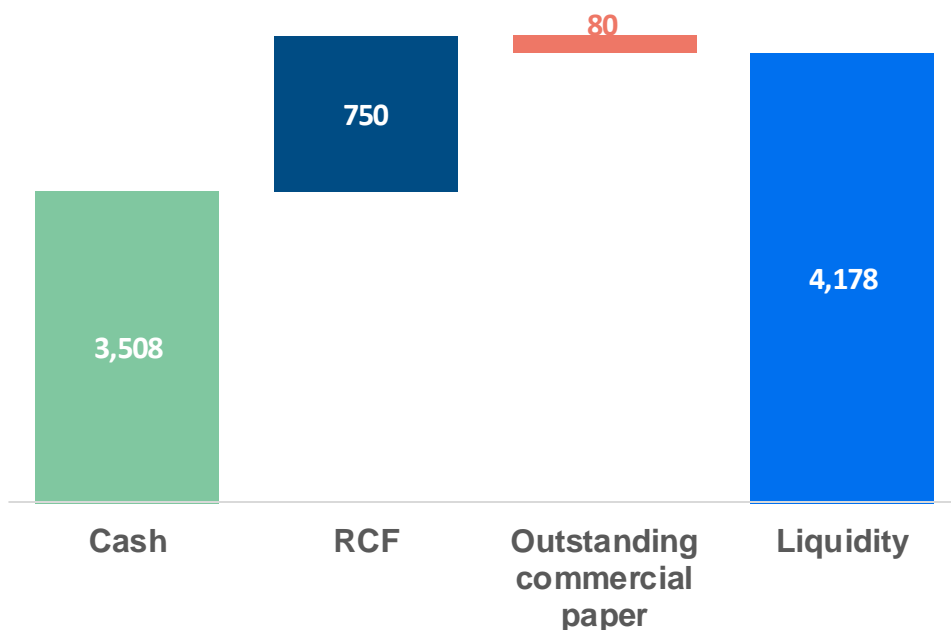
Allowing utilization of excess cash flow to strengthen balance sheet and reserves.

<sup>1</sup>Return on invested capital calculated as: NOPAT (Net Operating Profit After Tax) / Average invested equity (equity + financial debt excl. IFRS 16 lease, FY 2021 and FY 2022). Equity & financial debt and NOPAT based on adjusted IFRS actuals.

<sup>2</sup> Cash dividend of €0.52 per outstanding common share for the 2022 financial year.

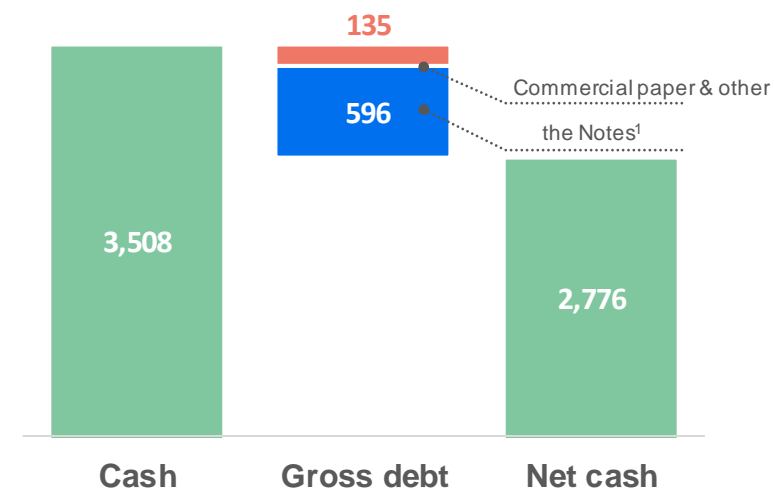
# Differentiated capital structure

Net liquidity, September 30, 2023  
€ million



- Robust liquidity position comprised of €4.2 billion of gross cash plus €670 million of available capacity under the RCF (€750 million net of €80 million outstanding commercial paper).

Net cash, September 30, 2023  
€ million



- Strong net cash position of € 2.8 billion.
- Short-term debt accounts less than 20% of total debt.

# A diversified and innovative downstream offering

Creating value across the downstream value chain



**>40%** ethylene licensing  
market share<sup>1</sup>



**>45** grassroot ethylene plants  
**>30** large refineries  
**>350** fertilizer facilities



**>200** modernization &  
revamping engagements

## Differentiated offering

**Emission reductions  
through efficiency  
gains and beyond**

**Digitally-enabled  
process monitoring,  
lifecycle services**

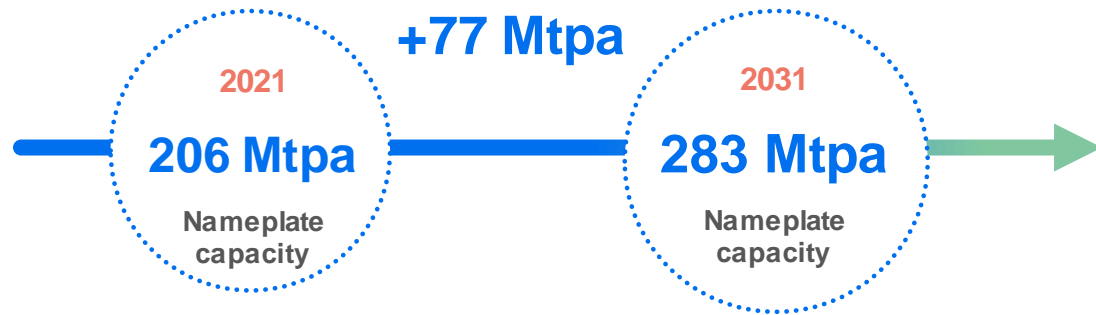
**Smart revamps for  
feedstock flexibility  
and HSES upgrades**

**Optimize  
production, refining/  
petchem integration**

# Ethylene – a leading market position

Leveraging technology leadership into a cyclical upturn

## Ethylene Market to 2031<sup>1</sup>



## Technology licencing leadership

> 40% market share

## Proprietary equipment

Furnace technologies and other items



## Ethylene of the future

Decarbonized through low emission furnaces, electrification, H<sub>2</sub> firing, feedstock circularity

## EPC and services

Selective approach through early engagement

## GDP-led growth with structural market drivers

**Regulation:** CO<sub>2</sub> reduction and circularity (e.g. EU packaging directive)

**In-country value:** national infrastructure projects

**Decarbonization agendas for greenfield and brownfield:**

- Energy efficiency, reduction in fossil feed consumption
- Increased electrification and hydrogen fuel; targeting net zero cracker

## A strong ethylene backlog and pipeline

**Borouge 4, Abu Dhabi**  
FEED, licence and EPC

**INEOS – P1, Belgium**  
FEED, licence & proprietary equipment

**Key geographies:** US, Middle East, Asia Pacific, India

**PT Pertamina new olefin complex, Indonesia**  
FEED



# Floating Offshore Wind



Innovative solutions for clean generation and offshore wind power energy management

## Expertise and technology positioning



**In-house  
cost-competitive floating  
offshore wind foundation**

**INO15™**  
by T.EN

- **Lean and modular design** - Easy to install
- **Industrialization** - Large series fabrication
- **Scalable** - 15MW+ turbines & deeper waters
- **Certification** - DNV basic design approved

## Building a track record

**1<sup>st</sup>**

- Delivered world's first floating turbine (Hywind demo 2.3MW) in Norway
- T&I<sup>1</sup> for first floating turbine park (Hywind pilot - 5x6MW) in Scotland

**INO15™ selected for 1<sup>st</sup> wave of  
commercial FOW farms**

**>4GW**

- T.EN activities in FEED including the 800MW Firefly in South Korea

## Technip Energies value proposition on Floating Offshore Wind

Innovative Technologies

Marine operations,  
logistics & commissioning

Industrialized fabrication

Asset lifecycle management

# Positioning in growth markets

## Sustainable Chemistry



### Bio-fuels

- **Technology integration**  
Intimate understanding of Neste's NEXBTL
- **Technology enabling**  
Hummingbird® selected by LanzaTech for SAF<sup>1</sup>



### Bio-chemistry

- **Technology integration**  
UPM Biochemicals; Europe's largest biorefinery
- **Technology enabling**  
EpiceroI® selected by Meghmani Finechem



### Circular economy


- **Technology development**  
IBM and Under Armour JV for PET<sup>2</sup>
- **Technology commercialisation**  
Plastic waste-to-olefins with APChemie using Pure.rOil by T.EN™.

Technology driven approach  
for a better tomorrow

# Enhance our high value services to customers

Display our unique capabilities through advisory and project management consulting

## Advisory services



**Trusted advisor** on the journey towards a sustainable future

**Proprietary tools**  
Ultra Front End Suite™, Gen-CAT™

Serving the **full breadth** of the energy market

**Transforming** project economics

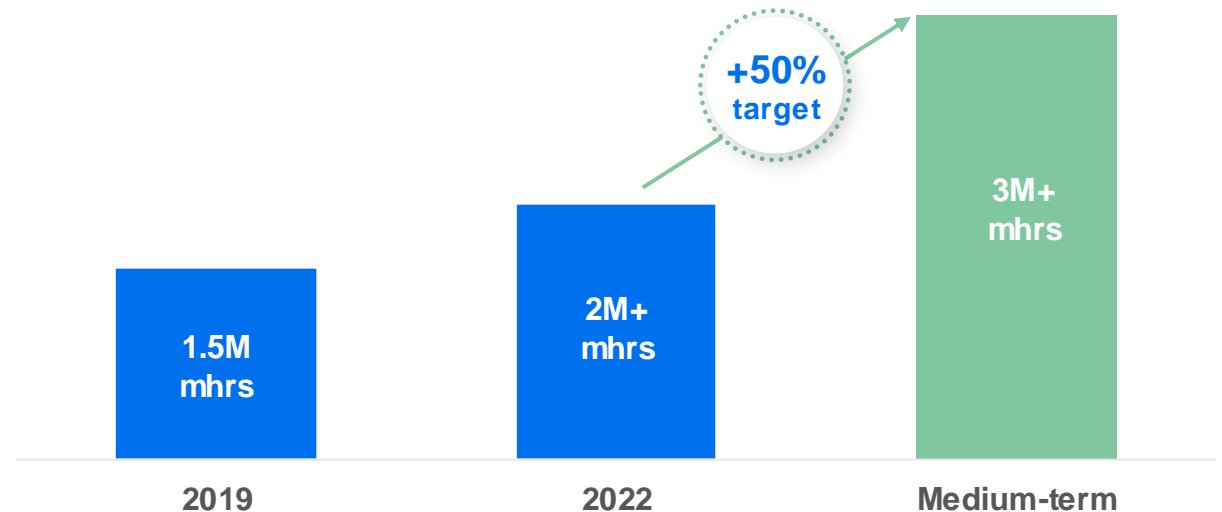
## Project Management Consultancy (PMC)

Support customers to achieve investment and safety goals

De-risk execution from technology selection to delivery

Best-in-class project management competence

Fully integrate with customer teams



# Investing and partnering to drive energy transition



- T.EN now offers complete range of solutions for Blue H2 market:
  - T.EN and Casale partnership to offer Autothermal Reforming (ATR) and partial oxidation (POx) technology for Blue H2 market
  - ATR-based solution could achieve up to 99% of carbon capture rate.



- Creating endless plastic recycle possibilities
  - T.EN is integrating its purification technologies Pure.rOil™ and Pure.rGas™ with Versalis Hoop® technology
  - Aim to develop an advanced chemical recycling platform.



- T.EN active in plastic recycling with promising JV with IBM / Under Armour
  - Building and commercializing a new recycling framework for syntetic fibers and other hard-to-recycle plastics
  - Pilot Plant is under construction in Frankfurt, Germany



- Investment and strategic partnership with Hy2gen.
  - A Green H2 Design – Build – Own and Operate (DBOO) company.
  - Deep technological knowledge; technology agnostic approach.

## Technip Energies forging its path in the energy transition

Promote services

Expand technology portfolio

Strengthen R&D and innovation

Deliver on ESG roadmap

Retain Value

# Peers landscape

## Projects Delivery

## Technology, Products & Services

### E&C players

SAIPEM

BECHTEL

CHIYODA CORPORATION

LNG

JGC

FLUOR

TECNICAS REUNIDAS

SMI OFFSHORE

MCDERMOTT

Maire Tecnimont

### Engineering consultancy

wood.

WorleyParsons  
resources & energy

### Technology portfolio

Uhde  
ThyssenKrupp

Axens  
Powering integrated solutions

Stamicarbon

HALDOR TOPSOE

LUMMUS  
TECHNOLOGY

Air Liquide  
creative oxygen

THE LINDE GROUP

PRODUCTS AIR

KBR

Johnson Matthey  
Davy Technologies

Uop  
A Honeywell Company

### Energy transition pure players

AKER CARBON CAPTURE

HYON

MAINSTREAM  
RENEWABLE  
POWER

# Stock information and ADR

## Stock



Listed on Euronext Paris / SBF 120 index



Ticker code: TE / ISIN code: NL0014559478



Free float: 140.9 million / Outstanding shares: 181.6 million



Market Cap on Sept 30, 2023: €4.3 billion



Source: Thomson Reuters Eikon.

## ADR program



Exchange: Over-the-Counter

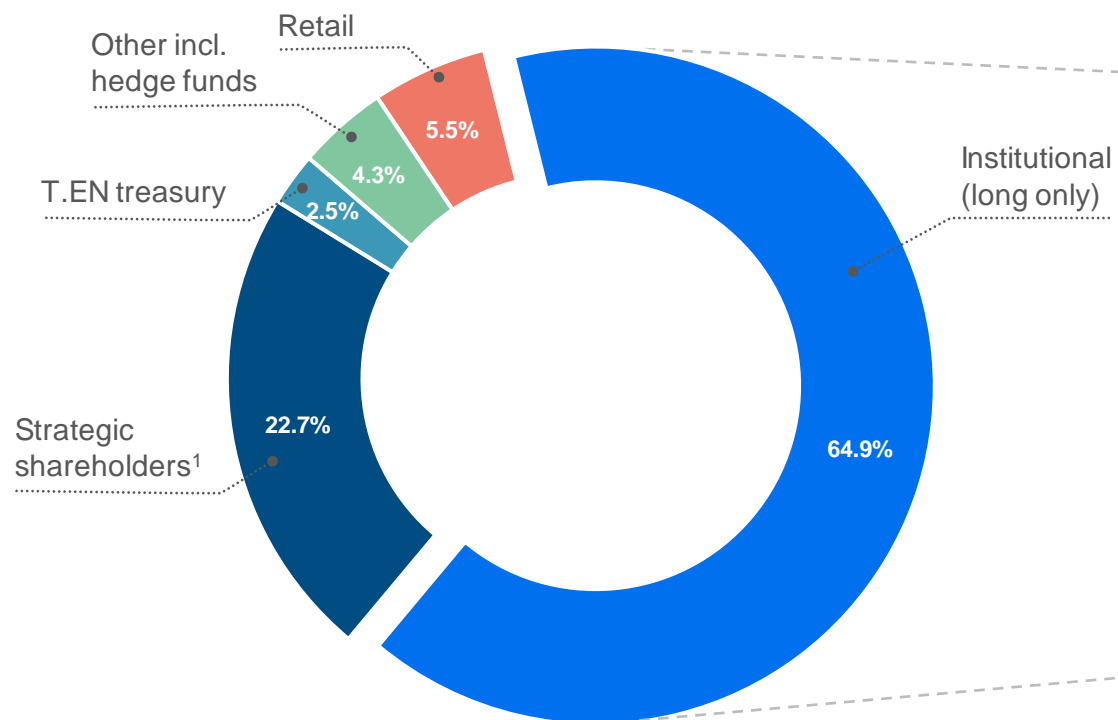


Ratio: 1 ADR : 1 ORD

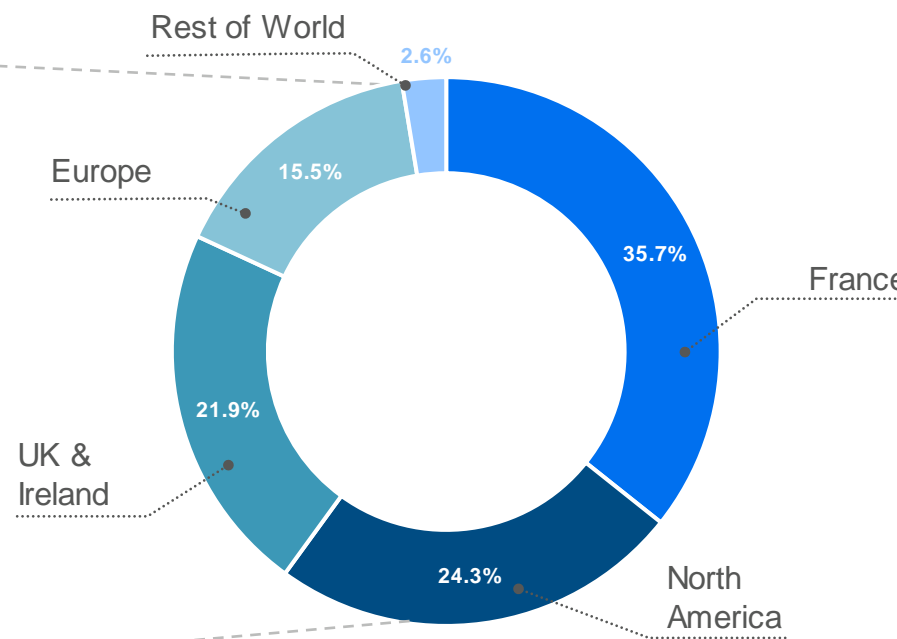
- **DR ISIN:** US87854Y1091
- **Symbol:** THNPY
- **CUSIP number:** 87854Y109
- **American Depositary Receipt (ADR) Program:**  
Sponsored Level I
- **Sponsor of ADR program:**  
J.P. Morgan Chase Bank, N.A.
- **For further information:**  
<https://www.adr.com/drprofile/87854Y109>

# A diversified shareholder structure

**Ownership split**  
As a % of shares outstanding



**Geographic split**  
Institutional investors



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