

Maturing

Increasing conversion from energy transition pipeline

H1 2022 Results

Disclaimer

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Forward looking statements

This Presentation contains “forward-looking statements” as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended. Forward-looking statements usually relate to future events and anticipated revenues, earnings, cash flows or other aspects of Technip Energies’ operations or operating results. Forward-looking statements are often identified by the words “believe”, “expect”, “anticipate”, “plan”, “intend”, “foresee”, “should”, “would”, “could”, “may”, “estimate”, “outlook”, and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on Technip Energies’ current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on Technip Energies. While Technip Energies believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting Technip Energies will be those that Technip Energies anticipates.

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For information regarding known material factors that could cause actual results to differ from projected results, please see Technip Energies’ risk factors set forth in Technip Energies’ filings with the U.S. Securities and Exchange Commission, including its 2021 Form 20-F filed on March 25, 2022.

Forward-looking statements involve inherent risks and uncertainties and speak only as of the date they are made. Technip Energies undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.

Welcome

- Business highlights
- Financial highlights
- Outlook



Arnaud Pieton
CEO



Bruno Vibert
CFO

Business highlights

Arnaud Pieton - CEO

Robust H1 2022 - Key highlights

Ongoing exit of Arctic LNG 2 more than offset by growth in remainder of portfolio



Strong H1 results; raise FY Adj. Rec. EBIT margin to at least 6.8%, excl. Arctic LNG 2

€3.3bn

Adjusted Revenue¹

€2.5bn excl. ALNG2



> €500m Energy Transition orders in H1, excl. LNG; expect to reach ~ €1bn by Y/E

6.3%

Adjusted Rec. EBIT² Margin

7.2% excl. ALNG2



Key awards in Carbon Capture: Hafslund Oslo Celsio and LaBarge

€13.4bn

Adjusted Backlog³

€12.6bn excl. ALNG2

Arctic LNG 2 – update

Orderly exit from project in Russia ongoing

- Technip Energies continues to implement an orderly exit from the Arctic LNG 2 Project.
- In line with the applicable sanctions and, as contractually required, the vast majority of the work has been suspended.
 - During H1 2022, approximately €2.0 billion relating to Arctic LNG 2 was removed from total company adjusted backlog.
 - This results from sanctioned work that has been suspended and is in line with our ongoing orderly exit discussions.
- Exit process will likely take several more months due to contract terms and the inherent size of the project.
- Exit from Arctic LNG 2 is not expected to result in negative net financial exposure due to our contractual rights and the balance sheet position of the project.

Key operational highlights

Delivering key milestones in Project Delivery and Technology, Products & Services

LNG

- **Eni Coral Sul FLNG:** Successful introduction of gas into the FLNG vessel; on track to deliver first LNG cargo in H2 2022.
- **Qatar Energy NFE:** Main civil works started in all areas.



Downstream

- **MIDOR Refinery Expansion Project:** Safe and on schedule achievement of ready for start-up of naphtha block after execution of major shutdown works.
- **Bapco Refinery Expansion:** 33 million manhours without Lost Time Injury.



Offshore

- **Energean Karish gas Development:** FPSO arrived on site, 90km offshore Israel.



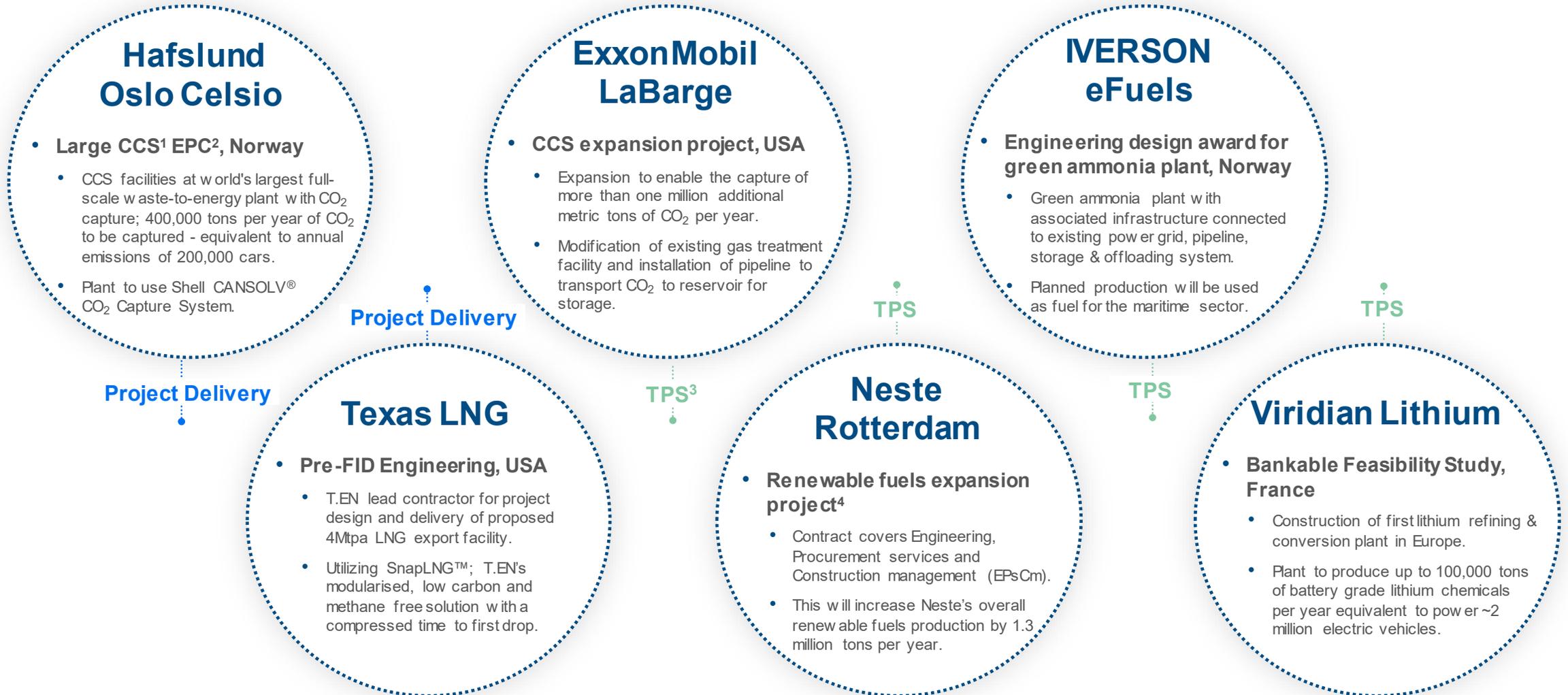
TPS

- **Northern Lights CO₂ Transport and Storage Projects:** Loading Systems achieves successful Factory Acceptance Tests on the world's first 3 loading arms for the Liquefied CO₂ storage project.
- **OMV EARTH Revamp:** Installation of our EARTH[®] technology in a large-scale hydrogen plant at Schwechat.



Energy transition pipeline converting into awards

Leveraging core expertise to capitalize on growth markets



¹ Carbon, Capture and Storage.

² Engineering, Procurement and Construction.

³ Technology, Products & Services.

⁴ Neste Rotterdam EPsCm contract will be included within Q3 2022 order intake.

Financial highlights

Bruno Vibert - CFO

Resilient first half performance

€3.3bn

Adjusted Revenue¹

€2.5bn excl. ALNG2

€204m

Adjusted Recurring EBIT¹

€177m excl. ALNG2

€132m

Adjusted Net profit²

H1 2022 Financial Highlights

€1.6bn

Adjusted Order Intake

0.5

Book-to-bill, TTM³

€3.2bn

Adjusted Net cash

Updated 2022 financial framework



Revenues

€5.0 - 5.5bn

Excludes contribution from
Arctic LNG 2



EBIT margin

At least 6.8%

Excludes EBIT contribution from
Arctic LNG 2

Prior framework:

At least **6.5%**



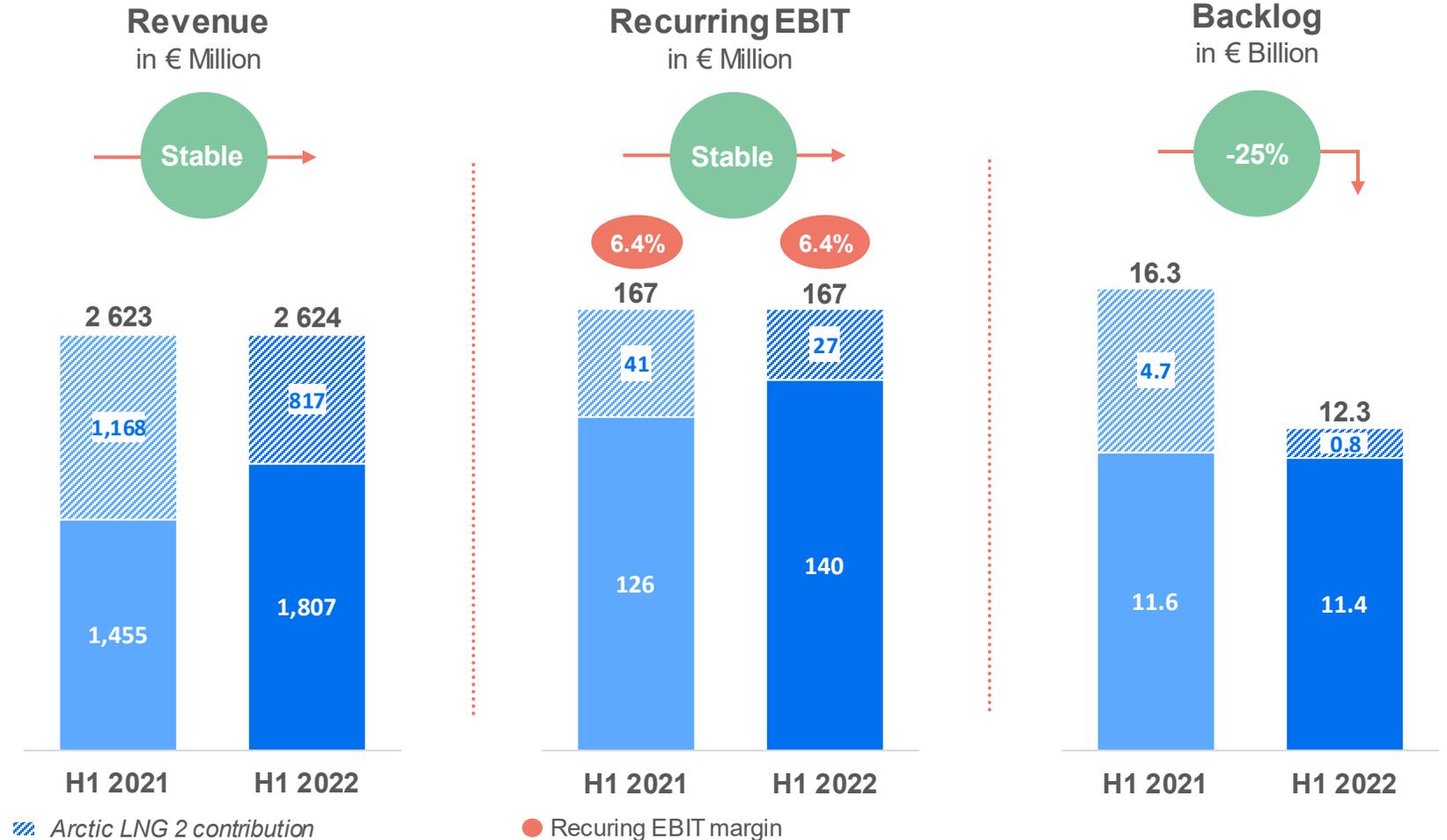
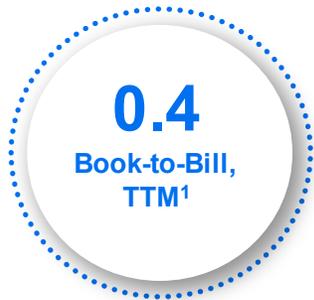
Effective
tax rate

28 - 32%

Project Delivery

Strength of underlying business excluding Arctic LNG 2

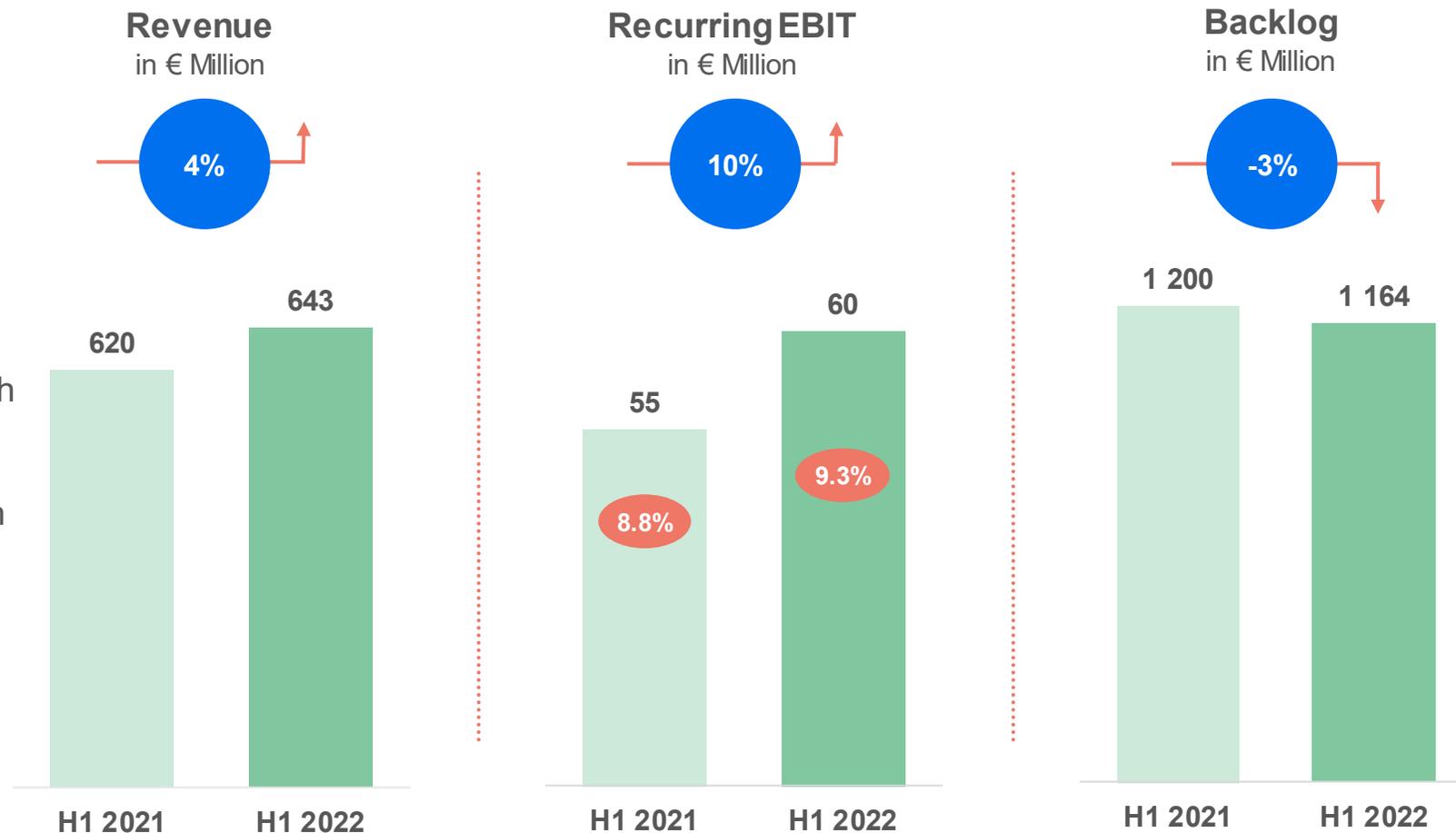
- Excl. ALNG2, growth of 24% in revenue and 11% in recurring EBIT, as portfolio matures, and projects ramp up.
- Robust profitability; Recurring EBIT margin at 7.8%, excl. ALNG2.
- Key Q2 win: CCS project for Hafslund Oslo Celsio; backlog impacted by removal of ~€2bn relating to ALNG2.



Technology, Products & Services

Solid Y/Y margin improvement

- Revenue growth driven by Process Technology licensing and proprietary equipment (Ethylene, EPICEROL®).
- Margin benefit from portfolio mix, including Process Technology, and growth in advisory performed by Genesis.
- Order momentum expected to strengthen in coming quarters.



● Recurring EBIT margin

Other key metrics and balance sheet



Corporate costs

€ 22.9 million

Anticipating a normalized run-rate of €40-50 million for FY 2022.

R&D

€ 22.1 million

27% higher Y/Y; focused spend on energy transition strategy.

Effective tax rate

30.7%

In line with financial framework for 2022.



Gross debt

€ 0.7 billion

Stable with over 85% long-term; 2028 maturity.

Gross cash

€ 3.9 billion

Slightly up year-to-date despite working capital outflow.

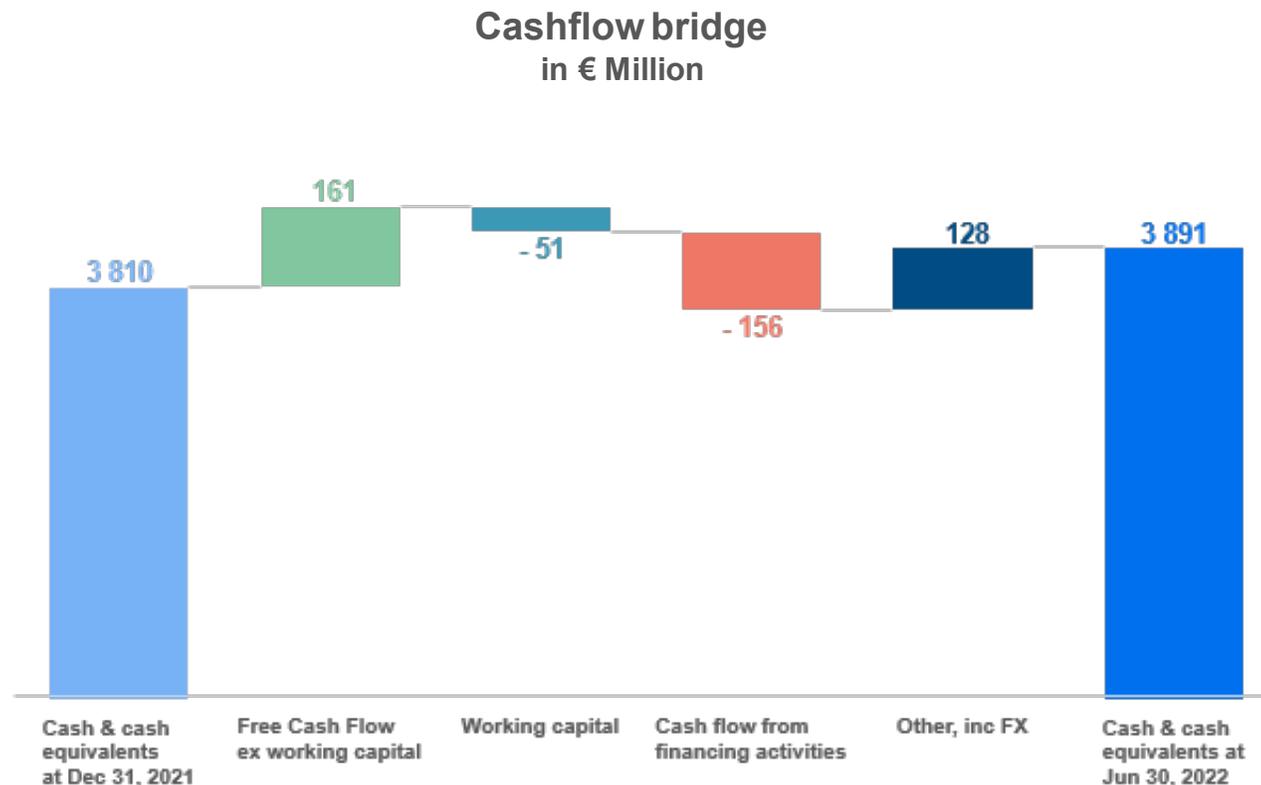
Net contract liability

€ 2.8 billion

Lower vs Y/E position reflecting evolution of backlog and project execution.

Continued strong cash conversion from EBIT

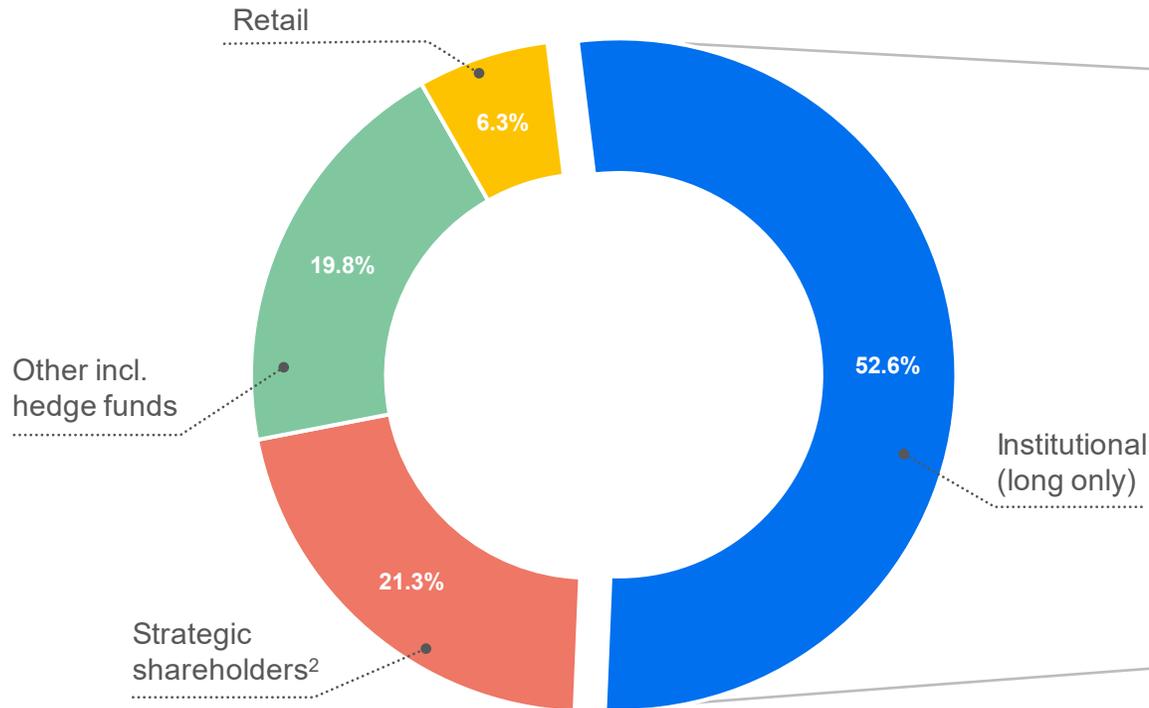
- Free Cash Flow¹ of €110 million, reflects strong operational performance offset by €51 million working capital impact.
- Net of working capital, Free Cash Flow of €161 million; free cash conversion from Adjusted Recurring EBIT: 79%.
- Other notable cash flow items include:
 - Maiden dividend payment of €79 million.
 - Share repurchases of €41 million (including share repurchase from TechnipFMC).
 - Repayment of short-term debt and lease payments of €25 million.



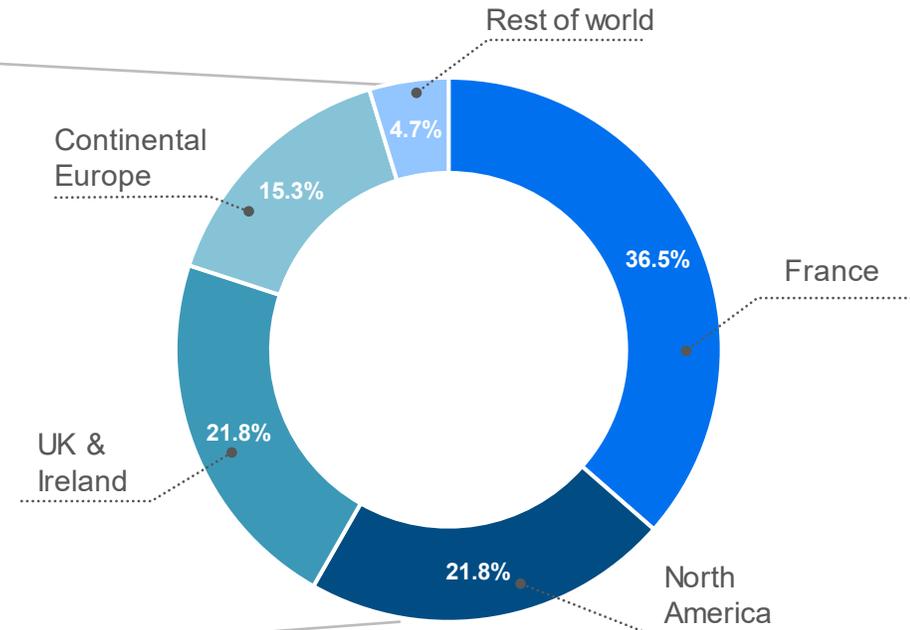
A diversified shareholder structure

TechnipFMC fully exited position during second quarter

Equity Split – pro-forma view¹
As a % of Shares Outstanding



Institutional Investors
Regional split



- TechnipFMC stake now zero³
- Boosting long-only institutional investor ownership

- Well-diversified across key geographies

¹ Source: IHS Markit shareholder analysis as of June 30, 2022.

² Includes stock held by Bpifrance, HAL Investments B.V, IFP Energies Nouvelles.

³ In April 2022, TechnipFMC sold the remaining four million Technip Energies shares.

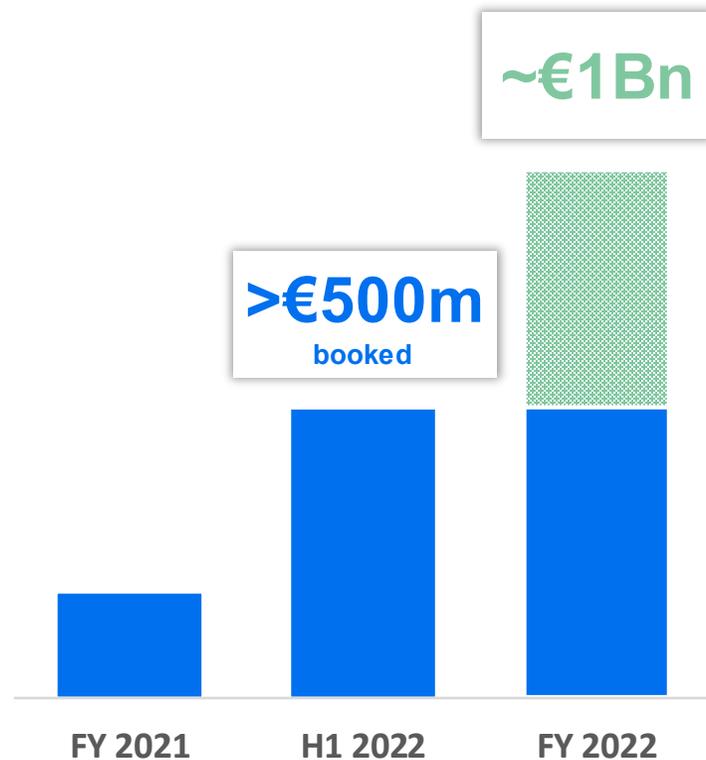
Outlook

Arnaud Pieton - CEO

Energy transition portfolio maturing and converting

Energy transition orders > €500m (excl. LNG) in H1; to reach around €1 billion by Y/E

Energy transition order intake excl. LNG



Momentum contributing to TPS and Project Delivery backlog

- Early engagement and technical differentiation delivering results
- Strong momentum further supported by energy independence agenda
- Portfolio migrating towards CCS, sustainable chemistry, and low-carbon H₂

Recent awards in targeted growth markets

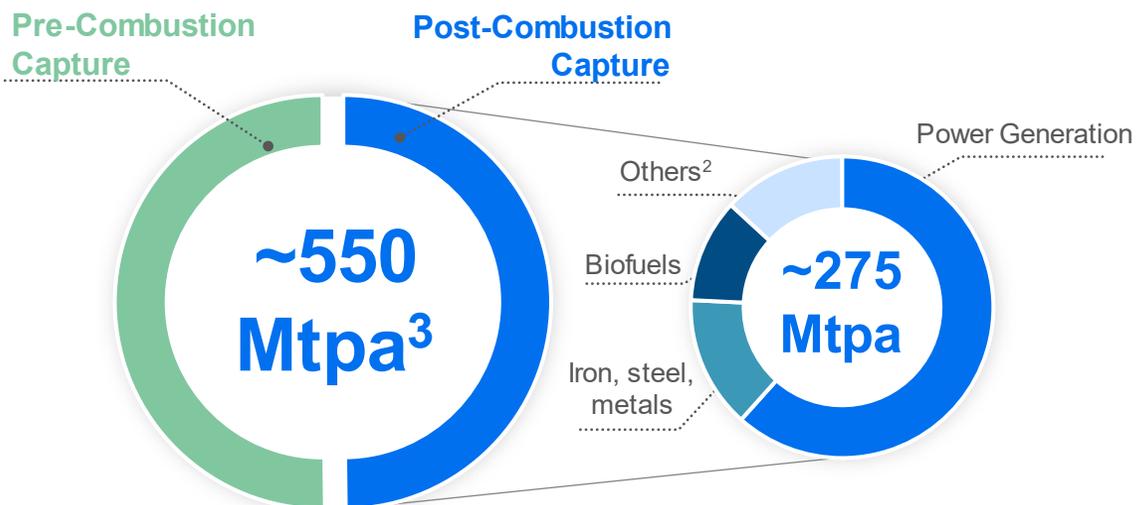
- **CCS:** Hafslund Oslo Celsio, ExxonMobil LaBarge
- **eFuels:** Iverson green ammonia
- **Floating Offshore Wind:** Equinor Firefly
- **Biochemicals:** OCIKUMHO EPICEROL[®] technology license
- **Lithium refining and conversion:** Viridian

CO₂ Management – positioning for rapid growth



Securing contracts to deliver high-impact CCUS solutions across industries

Carbon Capture Market to 2030¹



- ~€80Bn capital investment required to achieve ~550Mtpa by 2030
- Post Combustion market growth focused on **power generation**; project award activity centred on **CCS⁴ hubs** and clusters
- Key regions – **UK, Norway, NW Europe** and **US & Canada** – driven by political stimulus and incentivisation

T.EN's activity across the CCUS value chain

>15Mtpa

CO₂ to be captured and / or avoided

- **Post-combustion:** Hafslund Oslo Celsio - EPC, bp Net Zero Teesside - FEED, Calpine Deer Park - FEED
- **Pre-combustion:** PETRONAS Kasawari CCS FEED (Offshore), ExxonMobil LaBarge - EPs
- **Transportation:** Northern Lights - CO₂ loading arms supply, Northern Endurance Partnership - Subsea and Pipelines FEED
- **Decarbonized LNG:** Qatar NFE - EPC, Texas LNG – Pre-FID



Hafslund Oslo Celsio

Delivering CCS at world's largest full-scale waste-to-energy plant with CO₂ capture. 400 ktpa to be captured; equivalent to annual emissions of 200,000 cars

¹ Source: based on Rystad Energy estimates of total installed capacity of CO₂ capture operating in 2030. Includes approximately 43 Mtpa currently in operation.

² Others includes chemicals and cement.

³ Million tons per annum.

⁴ Carbon Capture & Storage.

Partnering to drive advanced energy transition solutions and real opportunities



Carbon capture – Shell CANSOLV®

- **Strengthening strategic alliance:** drive cost-effective, large-scale CCS projects to better respond to rapidly growing market and need for affordable / proven solutions.
 - Combining state-of-the-art technology and project management excellence to **drive 20% / 30% lower capex / opex.**
- Achieving **strong improvements in cost reduction** through joint value delivery and improvement programs.



NPCC JV to accelerate energy transition

- **NT ENERGIES** to drive energy transition in UAE / MENA region, by providing added value services in:
 - Clean hydrogen and related decarbonization projects and CO₂ capture; and
 - Waste-to-energy, biorefining, biochemistry, as well as other energy transition related themes.
- **Strengthened partnership**, increasing in-country value



Circular Economy – Alterra Energy

- **Global joint development & collaboration:** Integrate Alterra's liquefaction process with T.EN's pyrolysis oil purification technology.
 - Maximize adoption of recycled feedstock and improve circularity solutions for petchem industry.
- **Leverage proprietary technology position:** Supporting global adoption of recycling plastics.



Sustainable fuels - Clariant

- **Cooperation agreement** for the implementation of Clariant's sunliquid® cellulosic ethanol technology.
 - Converts agricultural residues, woody materials or municipal solid wastes into advanced biofuel.
- **Leverage T.EN's deep experience** in building advanced biofuels plants.



Key takeaways

Maturing

Robust H1 with ongoing orderly exit of ALNG2 more than offset by growth in remainder of portfolio; raising FY margin outlook.

Increased conversion from energy transition pipeline – expect to reach ~ €1bn energy transition orders, excl. LNG, by Y/E.

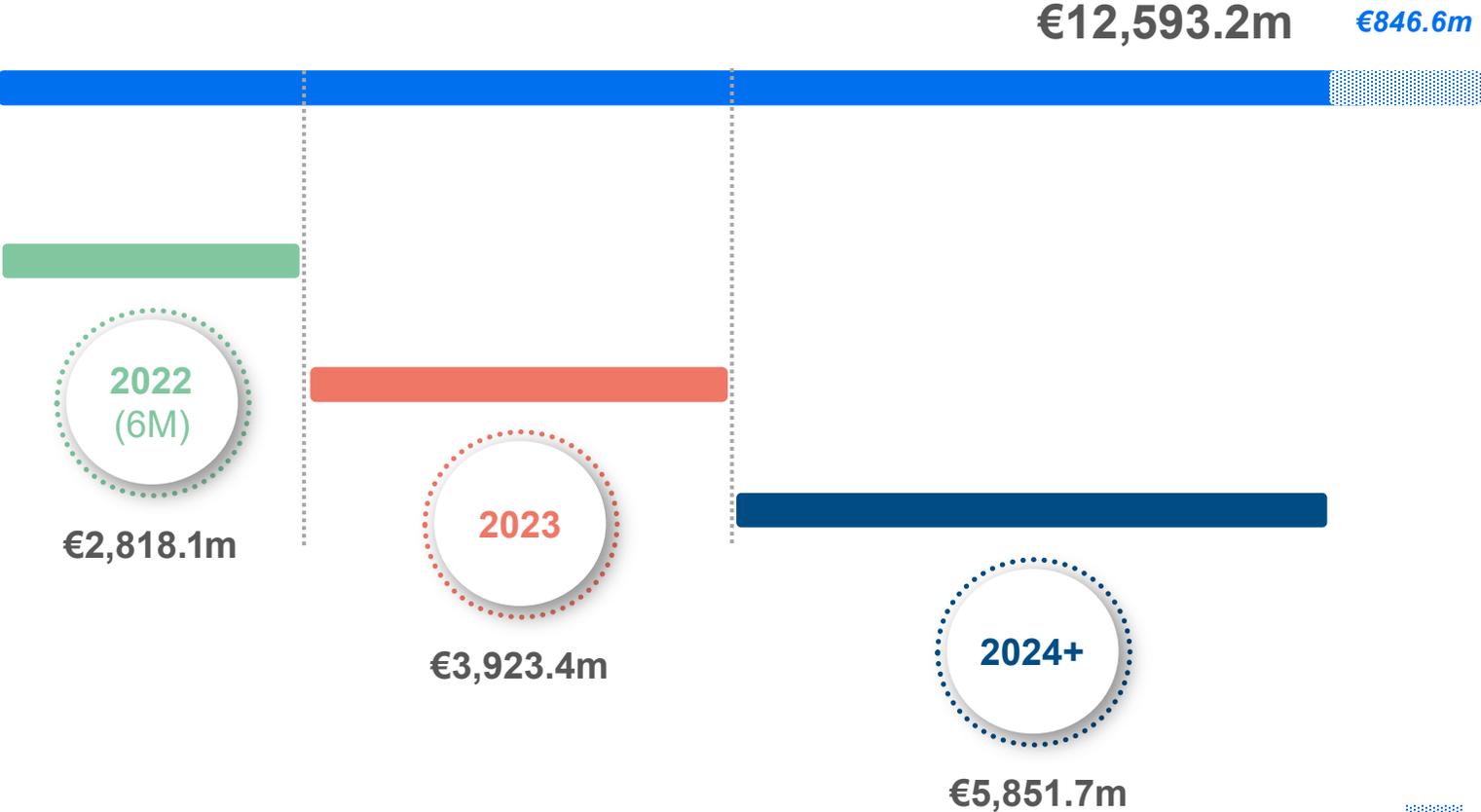
Fundamentals for natural gas, LNG, and renewables are strong; supports our strategic offering and medium-term order outlook.

Q&A

Appendix

Backlog schedule

Total Adjusted Backlog



Arctic LNG 2 contribution

Adjusted statements of income – H1 2022

	Project Delivery		Technology, Products & Services		Corporate / non allocable		Total	
(In € millions)	H1 22	H1 21	H1 22	H1 21	H1 22	H1 21	H1 22	H1 21
Adjusted revenue	2,623.9	2,622.8	643.0	620.5	—	—	3,267.0	3,243.2
Adjusted recurring EBIT	167.2	167.4	60.0	54.7	(22.9)	(17.6)	204.4	204.5
Non-recurring items (transaction & one-off costs)	(1.4)	(2.1)	(0.5)	(0.7)	0.1	(27.8)	(1.9)	(30.6)
EBIT	165.8	165.3	59.4	54.0	(22.8)	(45.4)	202.5	173.9
Financial income							9.0	7.4
Financial expense							(18.7)	(19.4)
Profit (loss) before income tax							192.8	161.9
Income tax (expense)/profit							(59.2)	(54.6)
Net profit (loss)							133.6	107.3
Net profit (loss) attributable to non-controlling interests							(2.1)	(7.0)
Net profit (loss) attributable to Technip Energies Group							131.5	100.3

Adjusted statements of income – Q2 2022

	Project Delivery		Technology, Products & Services		Corporate / non allocable		Total	
	Q2 2022	Q2 2021	Q2 2022	Q2 2021	Q2 2022	Q2 2021	Q2 2022	Q2 2021
<i>(In € millions)</i>								
Adjusted revenue	1,334.8	1,370.3	313.9	315.4	—	—	1,648.7	1,685.7
Adjusted recurring EBIT	77.3	91.6	29.8	28.9	(10.0)	(7.2)	97.0	113.3
Non-recurring items (transaction & one-off costs)	(0.3)	(1.0)	(0.6)	(0.7)	(4.4)	(2.4)	(5.3)	(4.1)
EBIT	76.9	90.6	29.2	28.2	(14.5)	(9.6)	91.7	109.2
Financial income							5.1	(4.0)
Financial expense							(9.7)	(14.9)
Profit (loss) before income tax							87.1	90.3
Income tax (expense)/profit							(28.6)	(30.5)
Net profit (loss)							58.5	59.8
Net profit (loss) attributable to non-controlling interests							0.6	(3.7)
Net profit (loss) attributable to Technip Energies Group							59.1	56.1

Adjusted statements of income

Reconciliation between IFRS and Adjusted – H1 2022

<i>(In € millions)</i>	H1 22 IFRS	Adjustments	H1 22 Adjusted
Revenue	3,216.7	50.3	3,267.0
Costs and expenses			
Cost of sales	(2,774.2)	(105.1)	(2,879.3)
Selling, general and administrative expense	(160.0)	—	(160.0)
Research and development expense	(22.1)	—	(22.1)
Impairment, restructuring and other income (expense)	(1.9)	—	(1.9)
Other income (expense), net	1.0	(0.5)	0.5
Operating profit (loss)	259.5	(55.3)	204.2
Share of profit (loss) of equity-accounted investees	10.1	(11.8)	(1.7)
Profit (loss) before financial expense, net and income tax	269.6	(67.1)	202.5
Financial income	8.6	0.4	9.0
Financial expense	(94.0)	75.3	(18.7)
Profit (loss) before income tax	184.2	8.6	192.8
Income tax (expense)/profit	(62.8)	3.6	(59.2)
Net profit (loss)	121.4	12.2	133.6
Net profit (loss) attributable to non-controlling interests	(2.1)	—	(2.1)
Net profit (loss) attributable to Technip Energies Group	119.3	12.2	131.5

Adjusted statements of income

Reconciliation between IFRS and Adjusted – H1 2021

<i>(In € millions)</i>	H1 21 IFRS	Adjustments	H1 21 Adjusted
Revenue	3,118.1	125.1	3,243.2
Costs and expenses			
Cost of sales	(2,665.4)	(207.0)	(2,872.4)
Selling, general and administrative expense	(149.2)	—	(149.2)
Research and development expense	(17.4)	—	(17.4)
Impairment, restructuring and other income (expense)	(30.6)	—	(30.6)
Other income (expense), net	4.5	(2.7)	1.8
Operating profit (loss)	260.0	(84.6)	175.4
Share of profit (loss) of equity-accounted investees	3.9	(5.4)	(1.5)
Profit (loss) before financial expense, net and income tax	263.9	(90.0)	173.9
Financial income	7.4	—	7.4
Financial expense	(91.2)	71.8	(19.4)
Profit (loss) before income tax	180.1	(18.2)	161.9
Income tax (expense)/profit	(60.7)	6.1	(54.6)
Net profit (loss)	119.4	(12.1)	107.3
Net profit (loss) attributable to non-controlling interests	(7.0)	—	(7.0)
Net profit (loss) attributable to Technip Energies Group	112.4	(12.1)	100.3

Adjusted statements of income

Reconciliation between IFRS and Adjusted – Q2 2022

<i>(In € millions)</i>	Q2 22 IFRS	Adjustments	Q2 22 Adjusted
Revenue	1,516.7	132.0	1,648.7
Costs and expenses			
Cost of sales	(1,308.5)	(151.5)	(1,460.0)
Selling, general and administrative expense	(86.2)	—	(86.2)
Research and development expense	(11.0)	—	(11.0)
Impairment, restructuring and other income (expense)	(5.3)	—	(5.3)
Other income (expense), net	7.1	(1.0)	6.1
Operating profit (loss)	112.8	(20.5)	92.3
Share of profit (loss) of equity-accounted investees	2.2	(2.8)	(0.6)
Profit (loss) before financial expense, net and income tax	115.0	(23.3)	91.7
Financial income	4.9	0.2	5.1
Financial expense	(40.0)	30.3	(9.7)
Profit (loss) before income tax	79.9	7.2	87.1
Income tax (expense)/profit	(30.0)	1.4	(28.6)
Net profit (loss)	49.9	8.6	58.5
Net profit (loss) attributable to non-controlling interests	0.6	—	0.6
Net profit (loss) attributable to Technip Energies Group	50.5	8.6	59.1

Adjusted statements of income

Reconciliation between IFRS and Adjusted – Q2 2021

<i>(In € millions)</i>	Q2 21 IFRS	Adjustments	Q2 21 Adjusted
Revenue	1,617.1	68.6	1,685.7
Costs and expenses			
Cost of sales	(1,386.0)	(106.2)	(1,492.2)
Selling, general and administrative expense	(73.7)	—	(73.7)
Research and development expense	(10.1)	—	(10.1)
Impairment, restructuring and other income (expense)	(4.1)	—	(4.1)
Other income (expense), net	3.2	1.1	4.3
Operating profit (loss)	146.4	(36.5)	109.9
Share of profit (loss) of equity-accounted investees	1.3	(2.0)	(0.7)
Profit (loss) before financial expense, net and income tax	147.7	(38.5)	109.2
Financial income	(4.0)	—	(4.0)
Financial expense	(45.6)	30.7	(14.9)
Profit (loss) before income tax	98.1	(7.8)	90.3
Income tax (expense)/profit	(34.7)	4.2	(30.5)
Net profit (loss)	63.4	(3.6)	59.8
Net profit (loss) attributable to non-controlling interests	(3.7)	—	(3.7)
Net profit (loss) attributable to Technip Energies Group	59.7	(3.6)	56.1

Adjusted statements of financial position

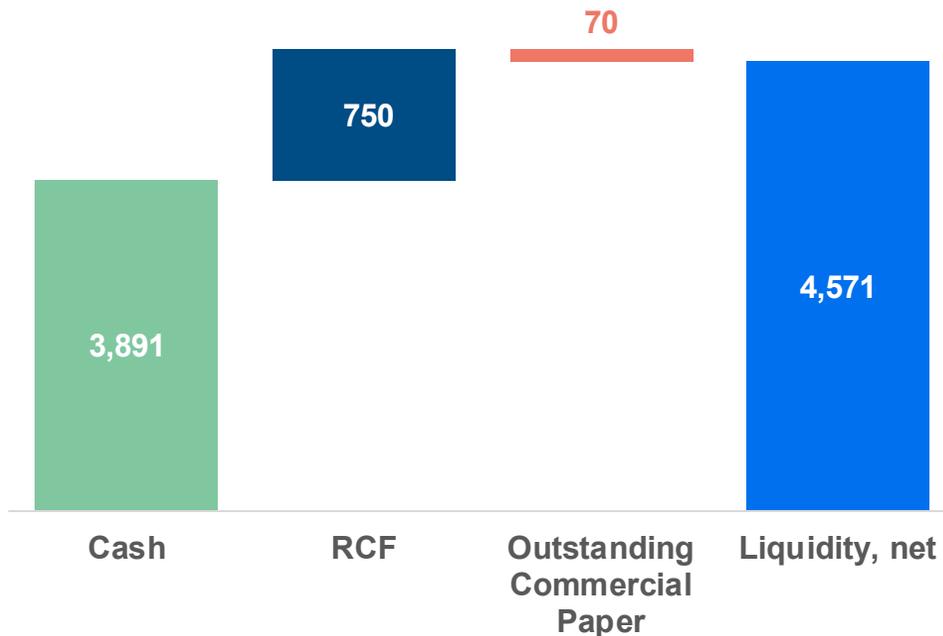
<i>(In € millions)</i>	H1 22	FY 21
Goodwill	2,102.3	2,074.4
Property, plant and equipment, net	111.5	115.2
Right-of-use assets	237.1	252.9
Equity accounted investees	31.0	27.8
Other non-current assets	333.0	322.1
Total non-current assets	2,814.9	2,792.4
Trade receivables, net	835.8	1,041.1
Contract assets	479.1	330.3
Other current assets	791.8	655.2
Cash and cash equivalents	3,890.9	3,810.1
Total current assets	5,997.6	5,836.7
Total assets	8,812.5	8,629.1
Total equity	1,509.8	1,491.2
Long-term debt, less current portion	594.9	594.1
Lease liability – non-current	222.7	237.7
Accrued pension and other post-retirement benefits, less current portion	127.6	127.7
Other non-current liabilities	108.9	102.0
Total non-current liabilities	1,054.1	1,061.5
Short-term debt	99.4	89.2
Lease liability – current	70.8	69.2
Accounts payable, trade	1,986.6	1,765.2
Contract liabilities	3,281.2	3,345.2
Other current liabilities	810.6	807.6
Total current liabilities	6,248.6	6,076.4
Total liabilities	7,302.7	7,137.9
Total equity and liabilities	8,812.5	8,629.1

Adjusted statements of cashflows

<i>(In € millions)</i>	H1 22	H1 21
Net profit (loss)	133.6	107.3
Other non-cash items	44.8	62.6
Change in working capital	(51.4)	185.0
Cash provided (required) by operating activities	127.0	354.9
Capital expenditures	(17.5)	(15.4)
Proceeds from sale of assets	0.1	—
Other financial assets	(8.0)	(3.6)
Cash required by investing activities	(25.4)	(19.0)
Net increase (repayment) in long-term, short-term debt and commercial paper	12.0	274.2
Purchase of treasury shares	(40.7)	(20.0)
Dividends paid to Shareholders	(79.0)	—
Net (distributions to) / contributions from TechnipFMC	—	(478.4)
Other (o/w lease liabilities repayment)	(48.6)	(41.0)
Cash provided (required) by financing activities	(156.3)	(265.2)
Effect of changes in foreign exchange rates on cash and cash equivalents	135.5	27.7
(Decrease) Increase in cash and cash equivalents	80.8	98.4
Cash and cash equivalents, beginning of period	3,810.1	3,064.4
Cash and cash equivalents, end of period	3,890.9	3,162.8

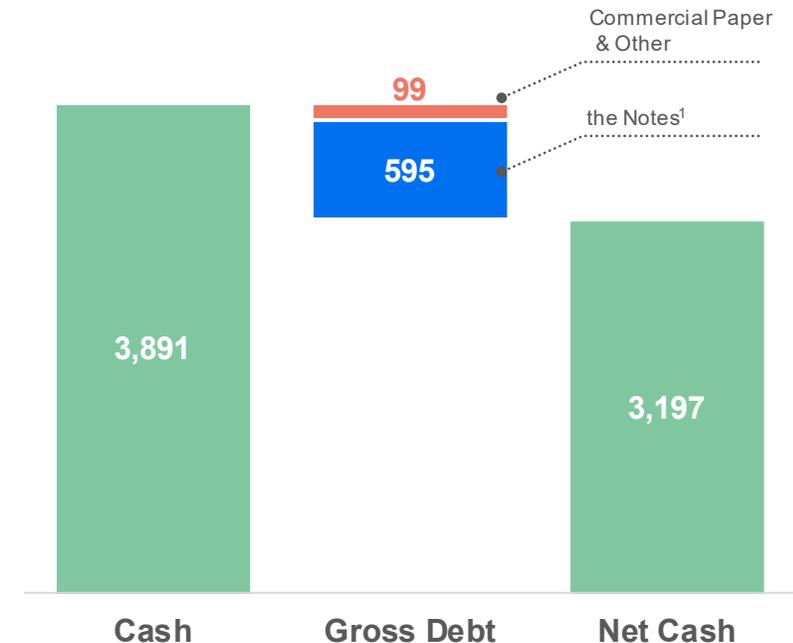
Differentiated capital structure

Liquidity, June 30, 2022
in € Million



- Robust liquidity position comprising of €3.9 billion of gross cash plus €680 million available capacity under the RCF; net of €70 million outstanding commercial paper.

Net cash, June 30, 2022
in € Million



- Strong net cash position of € 3.2 billion.
- Short-term debt accounts for 14.3% of total.

Stock information and ADR

Stock



Listed on Euronext Paris / SBF 120 index



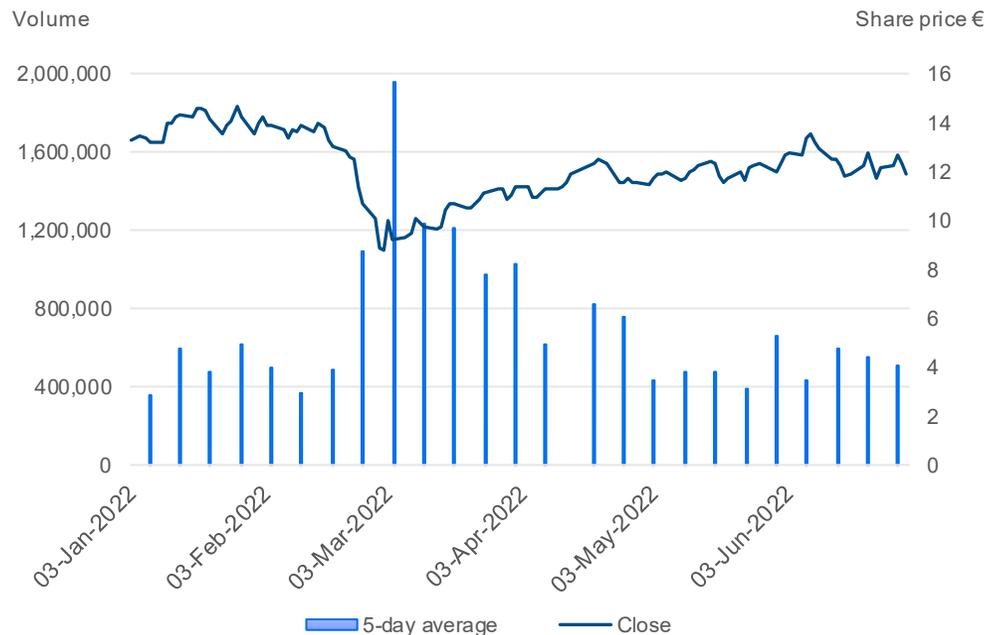
Ticker code: TE / ISIN code: NL0014559478



Free float: 142.6 million / Outstanding shares: 179.8 million



Market Cap at June 30, 2022: €2.1 billion



Source: Thomson Reuters Eikon.



ADR program



Exchange: Over-the-Counter



Ratio: 1 ADR : 1 ORD

- **DR ISIN:** US87854Y1091
- **Symbol:** THNPY
- **CUSIP number:** 87854Y109
- **American Depositary Receipt (ADR) Program:**
Sponsored Level I
- **Sponsor of ADR program:**
J.P. Morgan Chase Bank, N.A.
- **For further information:**
<https://www.adr.com/drprofile/87854Y109>



Investor Relations

Phillip Lindsay

Vice President, Investor Relations

Tel: +44 20 7585 5051

phillip.lindsay@technipenergies.com