

Enabling

Solutions for affordable, available and sustainable energy

9M 2022 Results

Forward looking statements

This Presentation contains "forward-looking statements" as defined in Section 27A of the United States Securities Act of 1933, as amended, and Section 21E of the United States Securities Exchange Act of 1934, as amended. Forward-looking statements usually relate to future events and anticipated revenues, earnings, cash flows or other aspects of Technip Energies' operations or operating results. Forward-looking statements are often identified by the words "believe", "expect", "anticipate", "plan", "intend", "foresee", "should", "would", "could", "may", "estimate", "outlook", and similar expressions, including the negative thereof. The absence of these words, however, does not mean that the statements are not forward-looking. These forward-looking statements are based on Technip Energies' current expectations, beliefs and assumptions concerning future developments and business conditions and their potential effect on Technip Energies. While Technip Energies believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting Technip Energies will be those that Technip Energies anticipates.

All of Technip Energies' forward-looking statements involve risks and uncertainties (some of which are significant or beyond Technip Energies' control, such as Russia's invasion of Ukraine, the associated sanctions and the impact these will have on our and/or our customers' activities conducted in or related to Russia) and assumptions that could cause actual results to differ materially from Technip Energies' historical experience and Technip Energies' present expectations or projections. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those set forth in the forward-looking statements.

For information regarding known material factors that could cause actual results to differ from projected results, please see Technip Energies' risk factors set forth in Technip Energies' filings with the U.S. Securities and Exchange Commission, including its 2021 Form 20-F filed on March 25, 2022.

Forward-looking statements involve inherent risks and uncertainties and speak only as of the date they are made. Technip Energies undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.



Welcome

Business highlights

Financial highlights

Outlook



Arnaud Pieton CEO



Bruno Vibert CFO



Business highlights

Arnaud Pieton - CEO



9M 2022 – Key highlights

Strong performance year-to-date and growing confidence in the outlook



Strong EPS growth fueled by robust operational performance



New orders drive step-change in TPS backlog. Improving macro-outlook for Project Delivery



Strong ethylene market momentum. Key awards confirm T.EN's leadership

€4.9bn

Adjusted revenue¹

6.9%

Adjusted rec. EBIT² margin

€13.5bn

Adjusted backlog³

Returning to full company guidance for 2022



Financial information is presented under adjusted IFRS (see Appendix 8.0 of 9M 2022 Results Release). Reconciliation of IFRS to non-IFRS financial measures are provided in Appendix 1 0 2 0 3 0

Adjusted revenues included €989.8 million from Arctic LNG 2.

² Adjusted recurring EBIT included €68.1 from Arctic LNG 2.

Adjusted backlog at September 30, 2022, included €889.6 million associated to Arctic LNG 2.

Arctic LNG 2 – update

Orderly exit ongoing; Exit Framework Agreement signed

- Orderly exit from Arctic LNG 2 progressing.
 - Clear pathway to a full handover of our remaining contractual obligations.
 - Technip Energies' operational personnel on Arctic LNG 2 fully demobilized.
- Exit Framework Agreement being implemented including transferring the remaining scope and closing out subcontracts.
 - Arctic LNG 2 exit process anticipated to be completed within the first half of 2023.



Key operational highlights

Delivering key milestones in Project Delivery and Technology, Products & Services

LNG

- Qatar Energy NFE: Ramp-up of civil construction activities at site and of equipment/material deliveries.
- Sempra LNG Energía Costa Azul: First steel structure received and all heavy equipment shipped to site.



Downstream

- HURL Barauni and Sindri:
 Mechanical completion certificates
 received for both ammonia/urea
 plants. Start-up/commissioning
 activities started at both sites.
- Borouge IV Ethane Cracker Unit: Orders placed for long lead items.
 Civil work started on site.



Offshore

- Coral Sul FLNG: Start-up activities ongoing.
- BP Tortue gas FPSO: Completion celebration ceremony took place at the COSCO yard in China. No significant damage identified to date after Typhoon Muifa.



TPS

- Shell Skyline Ethylene Furnace Revamp EPF: First modules shipped to the Netherlands. Second shipment to leave yard by end of October.
- Neste Singapore: Several phases have been handed over to Neste while all the remaining construction activities will be completed before end of 2022.





Key awards and front-end positioning

Leveraging proprietary technology portfolio and early engagement to secure important wins

Yuri Green H₂

- EPCC⁴ to develop Project Yuri Phase 0, Australia
- T.EN leading consortium with Monford.
- The green H₂ plant includes a 10 MW electrolysis plant and a 18 MW solar PV farm. Plant to produce up to 640 tpa¹ of green H₂ to produce green NH₃.

INEOS P1

- Large proprietary equipment supply contract for 1,450 KTA¹ ethane cracker, Belgium
- Consolidates successful completion of ethylene license and FEED.
- Designed to achieve CO₂ footprint <50% of the best European crackers, with furnaces to transition to 100%, hydrogen firing.

BlueH_{by TEN 2}

- Technology license to LG Chem's Daesan complex, South Korea
- The H₂ plant aims to substantially reduce carbon emissions from the Daesan petrochemical complex.

Project Delivery

TotalEnergies Papua LNG

Project Delivery

- FEED for upstream production facilities, Papua New Guinea
 - T.EN leading consortium with Clough.
 - Facilities to incorporate CCS⁵ scheme to remove fields' native CO₂ and reinject it into reservoirs.

PS²

Gray Whale 3 FOW³

- FEED utilizing T.EN's INO15[™] floater technology, South Korea
 - T.EN leader of consortium with Subsea 7 and Samkang M&T.
- The project, for Corio and TotalEnergies, aims to develop a 504 MW FOW farm.

Future...

- CStore1: Front end positioning for CO₂ floating, storage and injection hub facility, Australia.
- CleanCloud™: Collaboration to develop first ever shoe made using carbon emissions as a raw materials.
- Advanced plastic Waste-to-Olefins technology: Cooperation with
 APChemi using Pure.rOil by T.EN™...



¹ Ton per Annum / Kilo Ton per Annum.

² Technology, Products & Services.

³ Floating Offshore Wind.

⁴ Engineering, Procurement, Construction and Commissioning.

⁵ Carbon, Capture and Storage

Financial highlights

Bruno Vibert - CFO



Robust 9M 2022 performance

€4.9_{bn}

Adjusted revenue¹

€336m

Adjusted recurring EBIT¹

€223_m

Adjusted net profit²

9M 2022 financial highlights

€2.7bn

Adjusted order intake

0.6

Book-to-bill, TTM³

€3.3bn

Adjusted net cash



¹ Adjusted revenue and adjusted recurring EBIT included €989.8 and €68.1 respectively from Arctic LNG 2.

² Net profit attributable to Technip Energies Group.

Net profit attributable 3 Trailing 12 months.

Returning to full company guidance for 2022

Strong business performance and improved visibility



Revenues

€6.2 - 6.5bn



EBIT margin

6.7% - 6.9%



Effective tax rate

28% - 32%

Guidance is consistent with prior financial framework¹

(Prior framework excluded contribution from Arctic LNG 2)

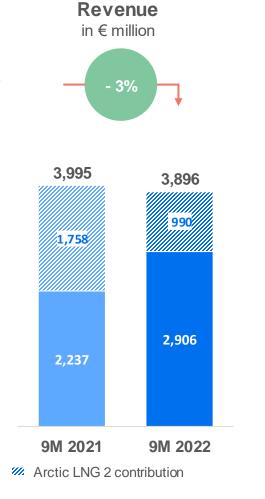


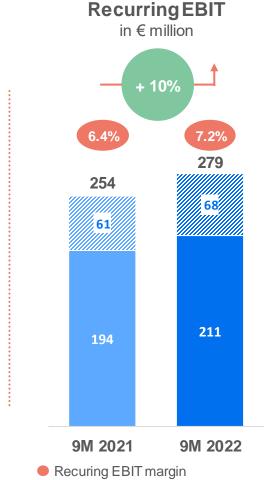
Project Delivery

Demonstrating the quality of the underlying portfolio

- Excl. ALNG2, growth of 30% in revenue due to ramp-up of major LNG and downstream projects.
- Strong execution driving robust profitability; Adj. recurring EBIT margin at 7.2%, +80bps Y/Y.
- Backlog impacted by partial removal of ALNG2; book-to-bill trends expected to improve over next 12-18 months.











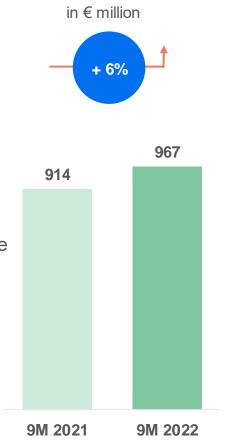
Technology, Products & Services

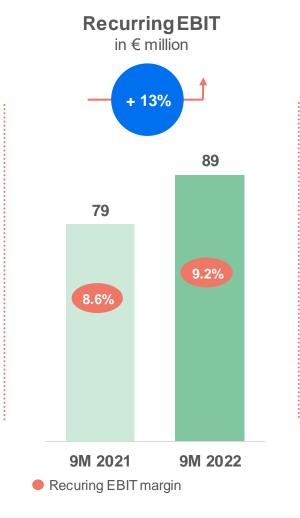
Substantial backlog increase reinforces revenue growth trajectory

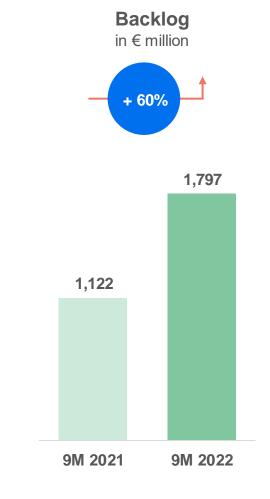
Revenue

- Revenue growth driven by PMC and engineering services, sustainable chemistry and Process Technology.
- Margin benefits from higher volumes and portfolio mix, including licensing and proprietary equipment, and services.
- 9M order intake €1.5bn; INEOS and Neste awards contribute to substantial backlog increase.

1.4
Book-to-Bill,
TTM1









Other key metrics and balance sheet



R&D	€ 34.5 million	36% higher Y/Y; focused spend on energy transition initiatives.
Net financial expense	€ 7.2 million	Interest income from cash on deposit progressively benefiting from higher rates of interest.
Effective tax rate	29.9%	In line with full company guidance for 2022.

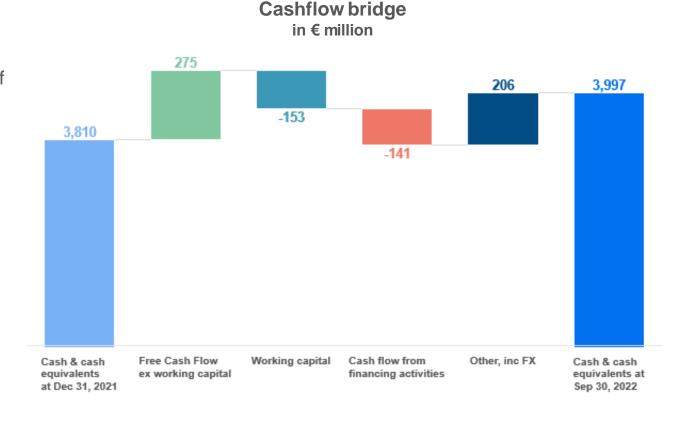


Gross debt	€ 0.7 billion	Stable with 80% long-term, maturing in 2028.
Net cash	€ 3.3 billion	Up slightly year-to-date despite working capital outflow.
Net contract liability	€ 2.9 billion	Consistent with 2021 Y/E position.



Continued strong cash conversion from EBIT

- Strong operational performance generating free cash flow¹ of €122 million.
- Excluding working capital impact of €153 million, free cash flow of €275 million; free cash conversion from adjusted recurring EBIT: 82%.
- Other notable cash flow items include:
 - Maiden dividend payment of €79 million.
 - Share repurchases of €54 million.





Outlook

Arnaud Pieton - CEO

A step change in TPS backlog and Projects pipeline

TPS is an ideal complement to a longer cycle Project Delivery business

Strengthened revenue outlook for TPS

Q3 2022 backlog: €1.8bn

+60% Y/Y increase in backlog

Recent orders add longer-cycle dimension to TPS backlog

Key drivers of future growth

- Decarbonization, ethylene, clean H₂, biochemicals
- Other energy transition themes

Longer-term value drivers

- R&D, greater technology portfolio leverage; digital
- M&A and new models incl. equity-linked e.g. Hy2Gen

Improved energy transition pipeline

Q3 2022 pipeline¹: > €30bn

+50% vs > €20bn pipeline at FY 21

Major expansion in ET² and LNG market opportunity set

Confident in improving order outlook

- Early engagement on vast array of targeted projects
- Selectivity and discipline, leverage incumbent position

Energy entering investment expansion

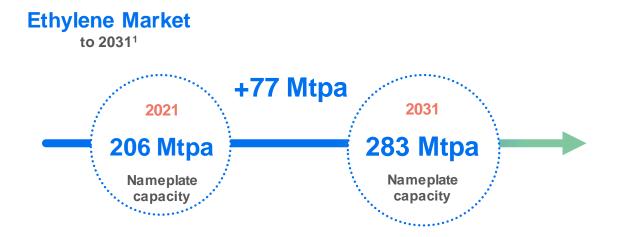
- Solutions for affordable, available & sustainable energy
- Need for speed to market and schedule certainty



¹T.EN's commercial pipeline for the next 24 months for energy transition, including LNG.

Ethylene - a leading market position

Leveraging technology leadership into a cyclical upturn





Ethylene of the future

Decarbonized through low emission furnaces. electrification, H₂ firing, feedstock circularity

EPC and services

Selective approach through early engagement

GDP-led growth with structural market drivers

Regulation: CO₂ reduction and circularity (e.g. EU packaging directive)

In-country value: national infrastructure projects

Decarbonization agendas for greenfield and brownfield:

- Energy efficiency, reduction in fossil feed consumption
- Increased electrification and hydrogen fuel; targeting net zero cracker

A strong ethylene backlog and pipeline

Borouge 4, Abu Dhabi FEED. licence and EPC

other items

INEOS - P1, Belgium FEED, licence & proprietary equipment

PT Pertamina new olefin complex, Indonesia **FEED**

Key geographies: US, Middle East, Asia Pacific, India



Key takeaways

Enabling

Strong 9M 2022 performance; continued ramp up of underlying project activity and solid profitability; return to full company guidance for 2022.

Significant TPS order intake drives step-change in segment backlog; expansion of Project Delivery commercial pipeline supports improving award outlook.

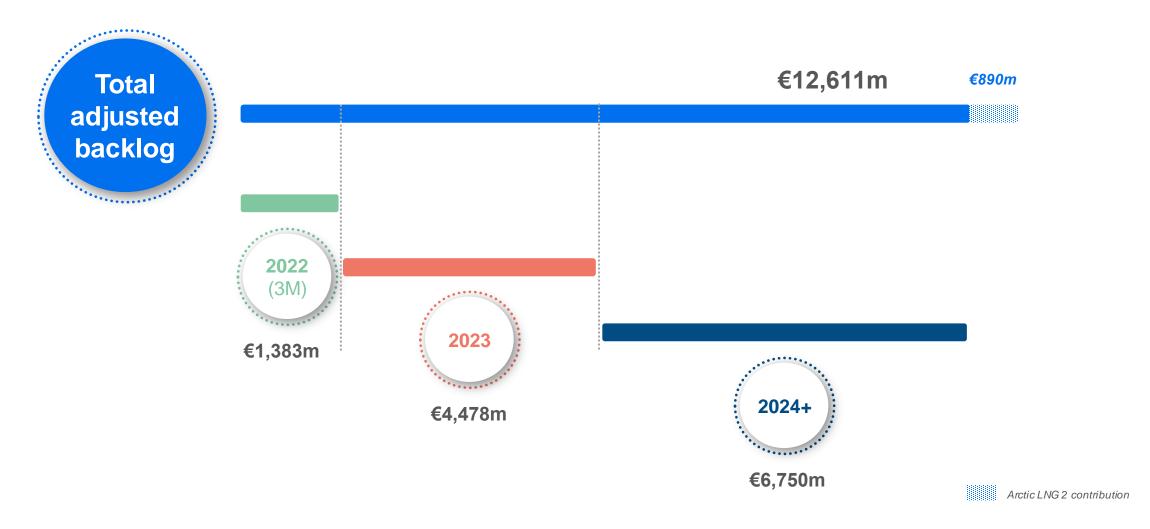
World energy system is required to balance affordability, availability, and sustainability; T.EN has the capabilities, solutions and ambition to be a key enabler in this transformation



Q&A

Appendix

Backlog schedule







Ethylene - the most important organic chemical, by tonnage, that is manufactured.

 The building block for a vast range of chemicals including plastics, solutions and solvents.

The principal use for ethylene is to produce polymers or other **chemicals** e.g. ethanol.

 Main product derivatives: films & containers, construction profiles & piping, packaging & insulation, tires, detergents, textiles & bottles, and coatings & adhesives.

>50-year track record in design & construction of ethylene plants.

Licensing, design, procurement & construction of liquid, steam and mixed feed and ethane crackers.

A broad portfolio of market leading, proprietary technologies.

- 40% 50% market share of licensing.
- Proprietary equipment including furnaces and other key items.

A wide range of services - from conceptual studies to full EPC.

T.EN has built the largest ethylene plants (up to 2,000 kta) and has deep experience in modernization and expansion projects.

We offer technologies to reduce emissions and improve energy efficiency.

T.EN plants have fast start-up times, can operate for a long time between turnarounds and are reliable in operation.



T.EN vision: Ethylene of the future

Sustainable solutions for optimizing new build designs and retrofit existing plants

Low-emission cracking furnace

- A novel design to significantly increase fuel efficiency and reduce CO₂ emissions.
- By modifying the heat recovery scheme, CO₂ emissions can be reduced by 30%.







Oil from waste material as furnace feed

Flue gas from furnaces and boilers to CCS or chemical products

Electrification of machinery drives to use renewable electricity

Increase H₂ content of fuel to furnaces and boilers

Syngas from plastic waste as cracker feed



	Proj Deliv			ology, & Services	Corpora alloc		Tot	al
(In € millions)	9M 22	9M 21	9M 22	9M 21	9M 22	9M 21	9M 22	9M 21
Adjusted revenue	3,895.6	3,995.5	966.6	914.4	_	_	4,862.2	4,909.9
Adjusted recurring EBIT	279.2	254.7	88.9	78.8	(32.2)	(26.0)	335.9	307.5
Non-recurring items (transaction & one- off costs)	(1.7)	(1.9)	(0.6)	(1.4)	(0.5)	(27.7)	(2.8)	(31.1)
EBIT	277.5	252.8	88.2	77.3	(32.6)	(53.7)	333.1	276.4
Financial income							20.2	9.8
Financial expense							(27.4)	(28.4)
Profit (loss) before income tax							325.9	257.9
Income tax (expense)/profit							(97.6)	(87.8)
Net profit (loss)							228.3	170.1
Net profit (loss) attributable to non- controlling interests							(5.4)	(10.4)
Net profit (loss) attributable to Technip Energies Group							222.9	159.7



	Proje Deliv		Techn Products 8		Corpora alloc		Tot	tal
(In € millions)	Q3 2022	Q3 2021	Q3 2022	Q3 2021	Q3 2022	Q3 2021	Q3 2022	Q3 2021
Adjusted revenue	1,271.7	1,372.8	323.5	293.9	_	_	1,595.3	1,666.7
Adjusted recurring EBIT	111.9	87.3	28.9	24.0	(9.3)	(8.4)	131.6	103.0
Non-recurring items (transaction & one- off costs)	(0.3)	0.2	(0.1)	(0.7)	(0.5)	0.1	(0.9)	(0.5)
EBIT	111.7	87.5	28.8	23.3	(9.8)	(8.3)	130.7	102.5
Financial income							11.1	2.4
Financial expense							(8.8)	(8.9)
Profit (loss) before income tax							133.0	96.0
Income tax (expense)/profit							(38.4)	(33.2)
Net profit (loss)							94.6	62.8
Net profit (loss) attributable to non- controlling interests							(3.3)	(3.5)
Net profit (loss) attributable to Technip Energies Group							91.3	59.3



Reconciliation between IFRS and Adjusted – 9M 2022

(In € millions)	9M 22 IFRS	Adjustments	9M 22 Adjusted
Revenue	4,786.2	76.0	4,862.2
Costs and expenses			
Cost of sales	(4,120.0)	(130.3)	(4,250.3)
Selling, general and administrative expense	(243.5)	_	(243.5)
Research and development expense	(34.5)	_	(34.5)
Impairment, restructuring and other income (expense)	(2.8)	_	(2.8)
Other income (expense), net	2.6	1.0	3.6
Operating profit (loss)	388.0	(53.3)	334.7
Share of profit (loss) of equity-accounted investees	34.0	(35.6)	(1.6)
Profit (loss) before financial expense, net and income tax	422.0	(88.9)	333.1
Financial income	19.3	0.9	20.2
Financial expense	(131.2)	103.8	(27.4)
Profit (loss) before income tax	310.1	15.8	325.9
Income tax (expense)/profit	(100.6)	3.0	(97.6)
Net profit (loss)	209.5	18.8	228.3
Net profit (loss) attributable to non-controlling interests	(5.4)	_	(5.4)
Net profit (loss) attributable to Technip Energies Group	204.1	18.8	222.9



Reconciliation between IFRS and Adjusted – 9M 2021

(In € millions)	9M 21 IFRS	Adjustments	9M 21 Adjusted
Revenue	4,750.0	159.9	4,909.9
Costs and expenses			
Cost of sales	(4,074.5)	(282.6)	(4,357.1)
Selling, general and administrative expense	(223.8)	_	(223.8)
Research and development expense	(25.4)	_	(25.4)
Impairment, restructuring and other income (expense)	(31.1)	_	(31.1)
Other income (expense), net	10.6	(4.7)	5.9
Operating profit (loss)	405.8	(127.4)	278.4
Share of profit (loss) of equity-accounted investees	19.8	(21.8)	(2.0)
Profit (loss) before financial expense, net and income tax	425.6	(149.2)	276.4
Financial income	9.7	0.1	9.8
Financial expense	(165.0)	136.6	(28.4)
Profit (loss) before income tax	270.3	(12.4)	257.9
Income tax (expense)/profit	(92.0)	4.2	(87.8)
Net profit (loss)	178.3	(8.2)	170.1
Net profit (loss) attributable to non-controlling interests	(10.4)	_	(10.4)
Net profit (loss) attributable to Technip Energies Group	167.9	(8.2)	159.7



Reconciliation between IFRS and Adjusted – Q3 2022

(In € millions)	Q3 22 IFRS	Adjustments	Q3 22 Adjusted
Revenue	1,569.5	25.8	1,595.3
Costs and expenses			
Cost of sales	(1,345.8)	(25.2)	(1,371.0)
Selling, general and administrative expense	(83.4)	_	(83.4)
Research and development expense	(12.4)	_	(12.4)
Impairment, restructuring and other income (expense)	(0.9)	_	(0.9)
Other income (expense), net	1.6	1.4	3.0
Operating profit (loss)	128.6	2.0	130.6
Share of profit (loss) of equity-accounted investees	23.9	(23.8)	0.1
Profit (loss) before financial expense, net and income tax	152.5	(21.8)	130.7
Financial income	10.7	0.4	11.1
Financial expense	(37.2)	28.4	(8.8)
Profit (loss) before income tax	126.0	7.0	133.0
Income tax (expense)/profit	(37.8)	(0.6)	(38.4)
Net profit (loss)	88.2	6.4	94.6
Net profit (loss) attributable to non-controlling interests	(3.3)	_	(3.3)
Net profit (loss) attributable to Technip Energies Group	84.9	6.4	91.3



Reconciliation between IFRS and Adjusted - Q3 2021

(In € millions)	Q3 21 IFRS	Adjustments	Q3 21 Adjusted
Revenue	1,631.9	34.8	1,666.7
Costs and expenses			
Cost of sales	(1,409.0)	(75.7)	(1,484.7)
Selling, general and administrative expense	(74.6)	_	(74.6)
Research and development expense	(7.9)	_	(7.9)
Impairment, restructuring and other income (expense)	(0.5)	_	(0.5)
Other income (expense), net	6.1	(2.1)	4.0
Operating profit (loss)	146.0	(43.0)	103.0
Share of profit (loss) of equity-accounted investees	15.9	(16.3)	(0.4)
Profit (loss) before financial expense, net and income tax	161.9	(59.4)	102.5
Financial income	2.2	0.2	2.4
Financial expense	(73.7)	64.8	(8.9)
Profit (loss) before income tax	90.4	5.6	96.0
Income tax (expense)/profit	(31.3)	(1.9)	(33.2)
Net profit (loss)	59.1	3.7	62.8
Net profit (loss) attributable to non-controlling interests	(3.5)	_	(3.5)
Net profit (loss) attributable to Technip Energies Group	55.6	3.7	59.3



Adjusted statements of financial position

(In € millions)	9M 22	FY 21
Goodwill	2,122.4	2,074.4
Property, plant and equipment, net	108.2	115.2
Right-of-use assets	249.6	252.9
Equity accounted investees	32.9	27.8
Other non-current assets	356.7	322.1
Total non-current assets	2,869.8	2,792.4
Trade receivables, net	1,009.8	1,041.1
Contract assets	435.3	330.3
Other current assets	824.4	655.2
Cash and cash equivalents	3,996.6	3,810.1
Total current assets	6,266.1	5,836.7
Total assets	9,135.9	8,629.1
Total equity	1,602.3	1,491.2
Long-term debt, less current portion	595.1	594.1
Lease liability – non-current	215.8	237.7
Accrued pension and other post-retirement benefits, less current portion	130.2	127.7
Other non-current liabilities	136.7	102.0
Total non-current liabilities	1,077.8	1,061.5
Short-term debt	148.6	89.2
Lease liability - current	76.2	69.2
Accounts payable, trade	2,035.7	1,765.2
Contract liabilities	3,338.9	3,345.2
Other current liabilities	856.4	807.6
Total current liabilities	6,455.8	6,076.4
Total liabilities	7,533.6	7,137.9
Total equity and liabilities	9,135.9	8,629.1



Adjusted statements of cashflows

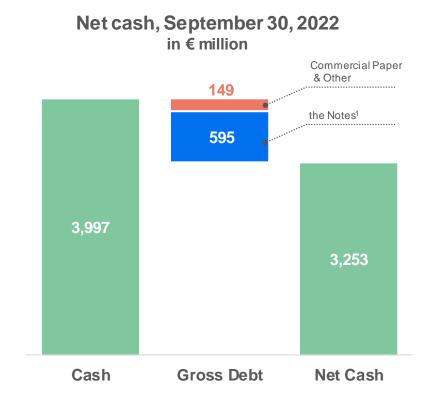
(In € millions)	9M 22	9M 21
Net profit (loss)	228.3	170.1
Other non-cash items	82.9	125.7
Change in working capital	(152.6)	509.9
Cash provided (required) by operating activities	158.6	805.7
Capital expenditures	(34.3)	(27.8)
Proceeds from sale of assets	(2.2)	0.1
Other financial assets	(10.5)	(1.9)
Cash required by investing activities	(47.0)	(29.6)
Net increase (repayment) in long-term, short-term debt and commercial paper	62.9	274.2
Purchase of treasury shares	(53.5)	(29.0)
Dividends paid to Shareholders	(79.0)	_
Net (distributions to)/contributions from TechnipFMC	_	(478.2)
Other (o/w lease liabilities repayment)	(71.6)	(58.1)
Cash provided (required) by financing activities	(141.2)	(291.1)
Effect of changes in foreign exchange rates on cash and cash equivalents	216.1	49.0
(Decrease) Increase in cash and cash equivalents	186.5	534.0
Cash and cash equivalents, beginning of period	3,810.1	3,064.4
Cash and cash equivalents, end of period	3,996.6	3,598.4



Differentiated capital structure



Robust liquidity position comprising of €4.0 billion of gross cash plus €670 million available capacity under the RCF; net of €80 million outstanding commercial paper.



- Strong net cash position of € 3.3 billion.
- Short-term debt accounts for 20.0% of total.



Stock information and ADR

Stock



Listed on Euronext Paris / SBF 120 index



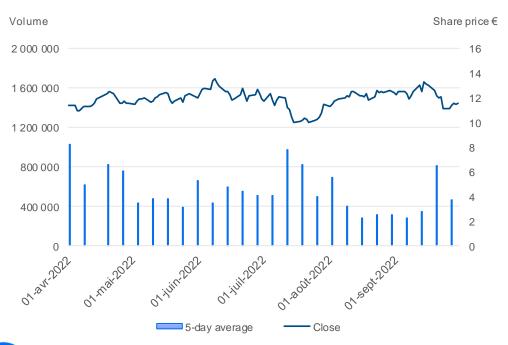
Ticker code: TE / ISIN code: NL0014559478



Free float: 142.6 million / Outstanding shares: 179.8 million



Market Cap at September 30, 2022: €2.1 billion



ADR program



Exchange: Over-the-Counter

\$

Ratio: 1 ADR: 1 ORD

DR ISIN: US87854Y1091

Symbol: THNPY

CUSIP number: 87854Y109

American Depositary Receipt (ADR) Program:

Sponsored Level I

Sponsor of ADR program:

J.P. Morgan Chase Bank, N.A.

For further information:

https://www.adr.com/drprofile/87854Y109



Source: Thomson Reuters Eikon.

Technip Energies upcoming investor events

Opportunities to interact with company management, specialists, and investor relations

20 October	9M 2022 Results
7/8 November	JP Morgan Global Energy Conference, London
15-17 November	Exane BNPP MidCap CEO Conference, Paris
30 November	Fearnley Securities' Renewables & Clean Tech Seminar, Oslo
6/7 December	CIC Market Solutions Forum, Paris
5/6 January	Goldman Sachs Global Energy & Clean Tech Conference, Miami
9/10 January	Oddo BHF Forum, virtual
Late Feb / early March	FY 2022 Results

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Investor Relations

Corentin Cargouët

Manager, Investor Relations

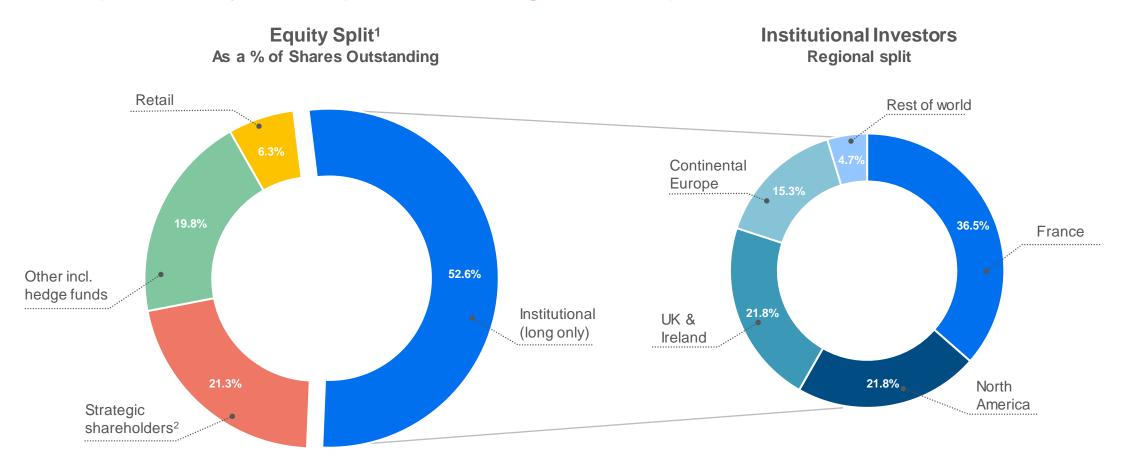
Tel: +336 71 21 12 45

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A diversified shareholder structure

TechnipFMC fully exited position during second quarter



- TechnipFMC stake now zero³
- Boosting long-only institutional investor ownership

Well-diversified across key geographies

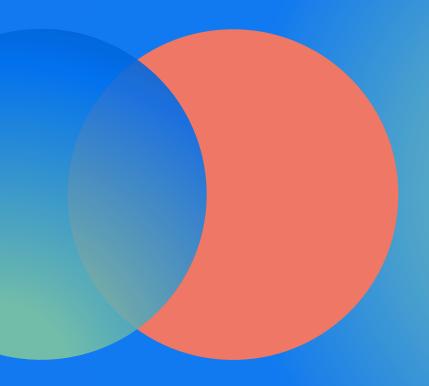


¹ Source: IHS Markit shareholder analysis as of June 30, 2022.

² Includes stock held by Bpifrance, HAL Investments B.V, IFP Energies Nouvelles.

³ In April 2022, TechnipFMC sold the remaining four million Technip Energies shares.





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